

TOWN OF SMYRNA TENNESSEE



FISCAL YEAR 2022 - 2023

ANNUAL BUDGET

AND

FIVE YEAR CAPITAL
IMPROVEMENTS PLAN

TOWN COUNCIL

MARY ESTHER REED - MAYOR

MARC ADKINS - VICE-MAYOR

H. G. COLE

TIM MORRELL

GERRY SHORT

RACQUEL PEEBLES

STEVE SULLIVAN

MANAGEMENT STAFF

BRIAN D. HERCULES

TOWN MANAGER

JEFF PEACH

TOWN ATTORNEY

REX S. GAITHER, CMFO

ASSISTANT TOWN MANAGER

KEVIN ARNOLD

POLICE CHIEF

BILL CULBERTSON

FIRE CHIEF

HAL LOFLIN

DIRECTOR OF COMMUNITY SERVICES

MICHAEL STRANGE

DIRECTOR OF UTILITIES

PETE JOHNSON

MANAGER OF BUILDING & GROUNDS

CARL WILSON

MANAGER OF INFORMATION SERVICES

ANTHONY BEVERLY

MASTER CHEF & EVENT CENTER MGR

KEVIN RIGSBY

TOWN PLANNER

STEVE SMITH

BUILDING OFFICIAL

TODD SPEARMAN

ASSISTANT TOWN MANAGER

JEFF CRAIG

DIRECTOR OF HUMAN RESOURCES

TOM ROSE

DIRECTOR OF PUBLIC WORKS

MIKE MOSS

DIRECTOR OF PARKS

LYNN ALEXANDER

JUDGE

BRITTANY STEVENS

COURT CLERK

KATHY FERRELL

PUBLIC INFORMATION OFFICER

KEVIN RELFORD

MANAGER OF WATER PLANT

LELAND NOBLE

MANAGER OF WASTE WATER PLANT

AMBER HOBBS

TOWN CLERK

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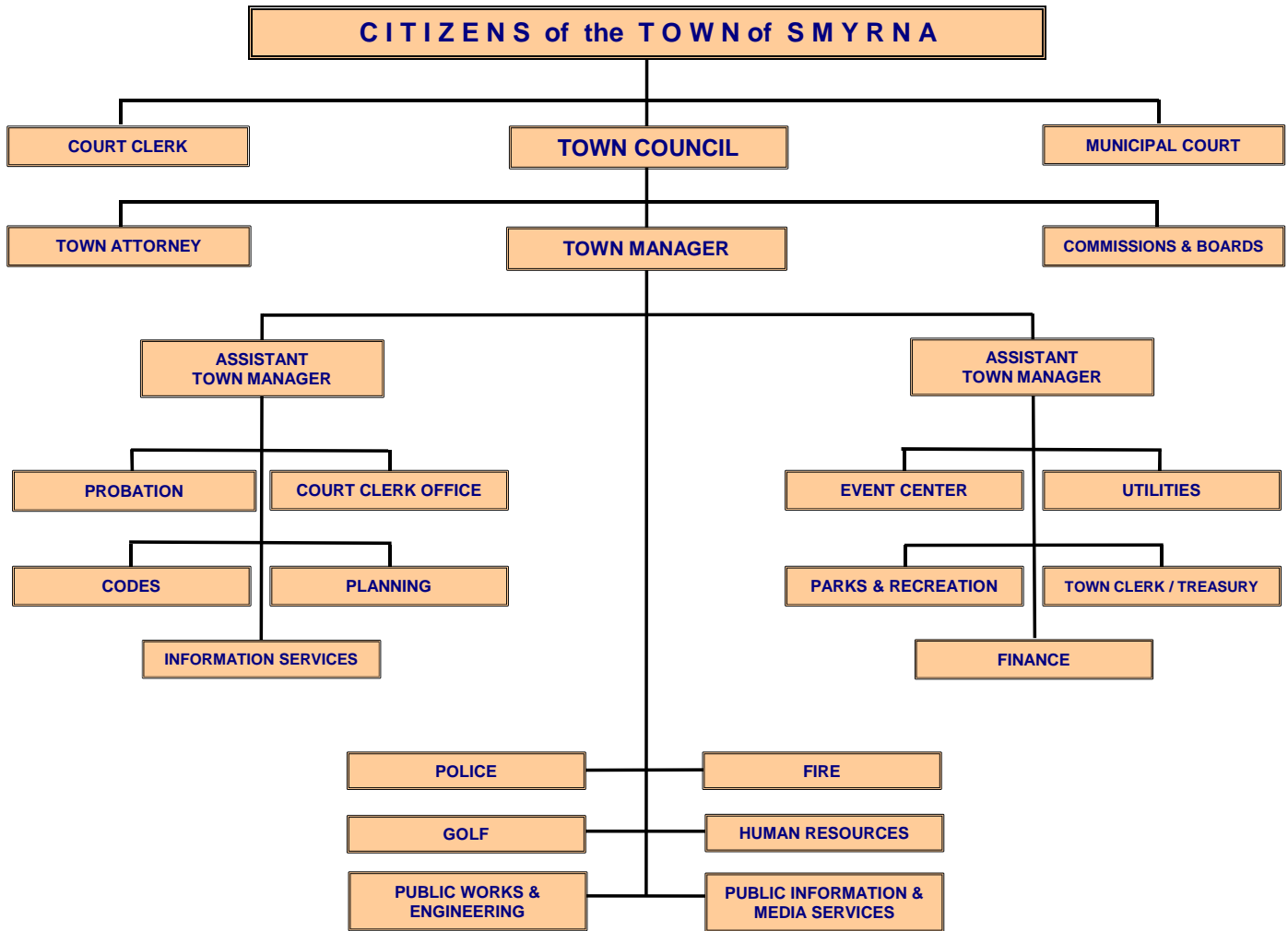
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ORGANIZATIONAL CHART



TOWN OF SMYRNA, TENNESSEE
ORDINANCE NO. 22- 16

AN ORDINANCE adopting the budget for the fiscal year beginning July 1, 2022 and ending June 30, 2023.


BE IT ORDAINED by the Town Council of the Town of Smyrna that the budget document attached hereto and incorporated herein by reference as if set forth herein at length verbatim be, and it hereby is, adopted and approved by the Town Council and that the amounts set forth therein be, and they hereby are, appropriated for the purpose of meeting the expenses of the various funds, departments, institutions, offices and agencies of the Town of Smyrna, Tennessee during the fiscal year beginning July 1, 2022, and ending June 30, 2023.

BE IT FURTHER ORDAINED by the Town Council of the Town of Smyrna that this Ordinance shall take effect from and after its adoption on second and final reading and its provisions shall be enforced from and after July 1, 2022 the public health and welfare of the Town of Smyrna requiring it.

PASSED on first reading by the Town Council the 10th day of May, 2022.

PASSED on second reading by the Town Council the 7th day of June, 2022.

TOWN OF SMYRNA, TENNESSEE



~~MARY ESTHER REED, Mayor~~
MARC ADKINS, Vice Mayor

ATTEST:



AMBER HOBBS, Town Clerk

**TOWN OF SMYRNA, TENNESSEE
ORDINANCE NO. 22- 18**

AN ORDINANCE establishing the property tax levy for the fiscal year beginning July 1, 2022 and ending June 30, 2023.

BE IT ORDAINED by the Town Council of the Town of Smyrna that the combined property tax rate for the Town of Smyrna, Tennessee for the fiscal year beginning July 1, 2022 and ending June 30, 2023 shall be fifty two point five seven cents (.5257) on each One Hundred Dollars (\$100.00) of assessed taxable property, which is to provide revenue for the budget hereinabove enacted.

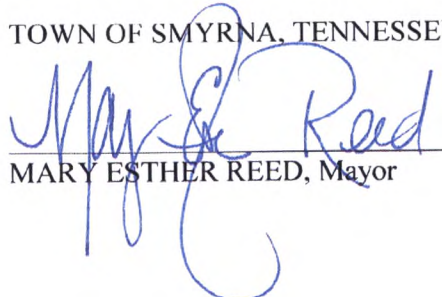
BE IT FURTHER ORDAINED by the Town Council of the Town of Smyrna that this Ordinance shall take effect from and after its adoption on second and final reading and its provisions shall be enforced from and after July 1, 2022, the public health and welfare of the Town of Smyrna requiring it.

PASSED on first reading by the Town Council the 10th day of May, 2022.

PASSED on second reading by the Town Council the 7th day of June, 2022.


AMENDED and passed by the Town Council the 23rd day of June, 2022.

TOWN OF SMYRNA, TENNESSEE



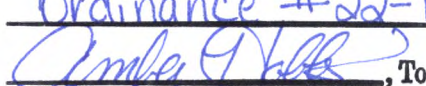
MARY ESTHER REED, Mayor

ATTEST:



AMBER HOBBS, Town Clerk

I certify that this is a true and exact copy of

Ordinance #22-18

_____, Town Clerk

BUDGET SUMMARY

ALL FUNDS SUMMARY

GENERAL	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PROPERTY TAX	11,303,504	11,778,638	11,905,000	12,604,000	13,773,300	13,773,300	13,773,300
OTHER LOCAL REVENUE	24,037,326	25,785,011	24,679,103	25,866,935	27,711,446	27,706,446	27,706,446
STATE REVENUE	4,942,961	5,724,445	5,094,702	6,042,070	6,449,800	6,450,800	6,450,800
FEDERAL REVENUE	43,813	820,605	64,400	62,190	53,400	53,400	53,400
OTHER REVENUE	5,404,461	6,259,109	5,937,241	5,982,677	6,233,432	6,208,132	6,208,132
GENERAL FUND REVENUES	45,732,065	50,367,808	47,680,446	50,557,872	54,221,378	54,192,078	54,192,078
TOTAL GENERAL FUND REVENUES	45,732,065	50,367,808	47,680,446	50,557,872	54,221,378	54,192,078	54,192,078
LEGISLATIVE	181,971	198,987	218,700	209,065	249,700	249,700	249,700
JUDICIAL	447,618	442,931	514,300	433,235	497,100	497,100	497,100
GENERAL SESSIONS	540,244	480,561	597,600	469,828	577,200	586,000	586,000
TRAFFIC COURT	212,085	215,471	231,900	223,015	249,500	245,800	245,800
JUVENILE COURT	79	250	500	240	300	200	200
PROBATION	-	308,011	286,200	284,443	314,600	327,200	327,200
INFORMATION SERVICES	803,092	839,763	892,600	760,388	1,134,200	1,086,600	1,086,600
PLANNING	1,212,897	1,279,074	1,322,400	1,263,987	1,492,200	1,495,300	1,495,300
PUBLIC WORKS	324,263	382,050	501,450	397,808	552,400	537,400	537,400
BUILDING/GROUNDS MAINTENANCE	706,388	694,311	798,500	689,476	929,600	929,600	929,600
ADMINISTRATION	1,838,230	1,812,757	2,276,400	1,968,479	2,419,300	2,601,900	2,601,900
FINANCE	759,224	793,974	876,500	737,864	933,000	932,600	932,600
TREASURER	471,926	474,248	500,800	466,454	483,700	483,800	483,800
HUMAN RESOURCES	481,810	514,242	533,300	531,820	675,300	675,300	675,300
POLICE	10,357,230	10,635,808	11,804,600	10,560,522	13,673,900	13,649,100	13,649,100
FIRE	9,148,416	9,629,397	9,945,600	9,252,187	11,574,200	11,466,600	11,466,600
STREET	515,558	561,213	612,250	618,410	486,200	486,700	486,700
VEHICLE MAINTENANCE	418,628	397,741	462,000	401,200	514,000	516,000	516,000
CEMETERY	24,025	26,806	25,700	23,950	25,900	25,900	25,900
HEALTH, WELFARE & CULTURE	570,677	624,311	639,402	639,402	659,863	662,363	662,363
GOLF COURSE	1,381,140	1,441,266	1,482,600	1,406,177	1,730,500	1,730,500	1,730,500
PARKS & RECREATION	3,432,592	3,614,295	4,368,300	3,982,968	4,827,100	4,825,200	4,825,200
EVENT CENTER	847,593	796,825	913,700	915,681	971,900	1,023,900	1,023,900
GENERAL FUND EXPENDITURES	34,675,686	36,164,292	39,805,302	36,236,599	44,971,663	45,034,763	45,034,763
TRANSFER TO CAPITAL PROJECTS	8,288,286	12,114,824	5,683,300	4,971,330	7,340,800	7,340,800	7,340,800
TRANSFER TO DEBT SERVICE	2,586,754	2,058,475	2,082,749	2,082,749	1,222,190	1,222,190	1,222,190
TOTAL GENERAL FUND EXPENDITURES	45,550,726	50,337,591	47,571,351	43,290,678	53,534,653	53,597,753	53,597,753
SURPLUS (DEFICIT)	181,339	30,217	109,095	7,267,194	686,725	594,325	594,325
BEGINNING FUND BALANCE	31,496,271	31,677,610	31,707,827	31,707,827	38,975,021	38,975,021	38,975,021
ENDING FUND BALANCE	31,677,610	31,707,827	31,816,922	38,975,021	39,661,746	39,569,346	39,569,346

STATE STREET AID	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
STATE STREET AID REVENUES	1,697,102	1,709,004	1,701,200	1,851,278	1,751,200	1,876,200	1,876,200
STATE STREET AID OPER. EXPENDITURES	1,342,543	2,078,952	1,990,000	2,046,100	1,810,000	2,310,000	2,310,000
OPERATING INCOME (LOSS)	354,559	(369,948)	(288,800)	(194,822)	(58,800)	(433,800)	(433,800)
TRANSFER TO CAPITAL PROJECTS	64,796	137,813	-	-	40,000	40,000	40,000
TOTAL STATE STREET AID EXPENDITURES	1,407,339	2,216,765	1,990,000	2,046,100	1,850,000	2,350,000	2,350,000
SURPLUS (DEFICIT)	289,763	(507,761)	(288,800)	(194,822)	(98,800)	(473,800)	(473,800)
BEGINNING FUND BALANCE	1,266,865	1,556,628	1,048,867	1,048,867	854,045	854,045	854,045
ENDING FUND BALANCE	1,556,628	1,048,867	760,067	854,045	755,245	380,245	380,245

ALL FUNDS SUMMARY

DRUG	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
DRUG FUND REVENUES	72,708	150,181	100,700	149,559	81,300	81,300	81,300
DRUG FUND EXPENDITURES	106,754	78,430	56,700	39,220	63,300	51,300	51,300
OPERATING INCOME (LOSS)	(34,046)	71,751	44,000	110,339	18,000	30,000	30,000
TRANSFER TO CAPITAL PROJECTS	-	19,233	58,500	-	-	-	-
TOTAL DRUG FUND EXPENDITURES	106,754	97,663	115,200	39,220	63,300	51,300	51,300
SURPLUS (DEFICIT)	(34,046)	52,518	(14,500)	110,339	18,000	30,000	30,000
BEGINNING FUND BALANCE	348,803	314,757	367,275	367,275	477,614	477,614	477,614
ENDING FUND BALANCE	314,757	367,275	352,775	477,614	495,614	507,614	507,614

IMPACT FEE	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
IMPACT FEE REVENUES	2,441,901	3,044,086	3,525,200	2,791,500	3,085,200	3,085,200	3,085,200
IMPACT FEE EXPENDITURES	1,341,299	2,046,698	5,635,850	4,355,850	4,675,061	4,675,061	4,675,061
SURPLUS (DEFICIT)	1,100,602	997,388	(2,110,650)	(1,564,350)	(1,589,861)	(1,589,861)	(1,589,861)
BEGINNING FUND BALANCE	4,258,372	5,358,974	6,356,362	6,356,362	4,792,012	4,792,012	4,792,012
ENDING FUND BALANCE	5,358,974	6,356,362	4,245,712	4,792,012	3,202,151	3,202,151	3,202,151

STORM WATER	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
STORM WATER REVENUES	1,830,316	1,880,950	1,796,100	1,868,591	1,838,200	1,838,200	1,838,200
STORM WATER EXPENDITURES	1,105,375	1,046,601	1,327,063	1,231,568	1,653,725	1,632,225	1,632,225
OPERATING INCOME (LOSS)	724,941	834,349	469,037	637,023	184,475	205,975	205,975
TRANSFER TO CAPITAL PROJECTS	909,834	1,398,786	2,511,400	862,762	643,300	643,300	643,300
TOTAL STORM WATER EXPENDITURES	2,015,209	2,445,387	3,838,463	2,094,330	2,297,025	2,275,525	2,275,525
SURPLUS (DEFICIT)	(184,893)	(564,437)	(2,042,363)	(225,739)	(458,825)	(437,325)	(437,325)
BEGINNING FUND BALANCE	4,039,364	3,854,471	3,290,034	3,290,034	3,064,295	3,064,295	3,064,295
ENDING FUND BALANCE	3,854,471	3,290,034	1,247,671	3,064,295	2,605,470	2,626,970	2,626,970

INSURANCE	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
INSURANCE FUND REVENUES	10,805,042	9,464,147	10,224,900	10,308,363	13,704,500	13,704,500	13,704,500
INSURANCE FUND EXPENSES	9,416,310	11,062,739	10,277,700	11,892,512	12,028,800	12,028,800	12,028,800
SURPLUS (DEFICIT)	1,388,732	(1,598,592)	(52,800)	(1,584,149)	1,675,700	1,675,700	1,675,700
BEGINNING NET ASSETS	4,902,234	6,290,966	4,692,374	4,692,374	3,108,225	3,108,225	3,108,225
ENDING NET ASSETS	6,290,966	4,692,374	4,639,574	3,108,225	4,783,925	4,783,925	4,783,925

DEBT SERVICE	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
DEBT SERVICE FUND REVENUES	3,183,109	3,447,945	3,554,061	3,554,061	2,697,952	2,697,952	2,697,952
DEBT SERVICE FUND EXPENSES	3,263,569	3,533,497	3,554,061	3,554,061	2,697,952	2,697,952	2,697,952
SURPLUS (DEFICIT)	(80,460)	(85,552)	-	-	-	-	-
BEGINNING FUND BALANCE	1,543,628	1,463,168	1,377,616	1,377,616	1,377,616	1,377,616	1,377,616
ENDING FUND BALANCE	1,463,168	1,377,616	1,377,616	1,377,616	1,377,616	1,377,616	1,377,616

ALL FUNDS SUMMARY

CAPITAL PROJECTS	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
CAPITAL PROJECTS FUND REVENUES	12,446,842	20,510,171	19,036,900	14,177,472	16,364,611	16,364,611	16,364,611
CAPITAL PROJECTS FUND EXPENSES	20,919,792	12,811,716	23,716,000	17,788,430	21,018,500	21,018,500	21,018,500
SURPLUS (DEFICIT)	(8,472,950)	7,698,455	(4,679,100)	(3,610,958)	(4,653,889)	(4,653,889)	(4,653,889)
BEGINNING FUND BALANCE	22,504,014	14,031,064	21,729,519	21,729,519	18,118,561	18,118,561	18,118,561
ENDING FUND BALANCE	14,031,064	21,729,519	17,050,419	18,118,561	13,464,672	13,464,672	13,464,672

WATER & WASTE WATER	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
TOTAL OPERATING REVENUE	22,227,546	22,888,501	22,194,100	22,787,874	23,170,900	23,170,900	23,170,900
TOTAL OPERATING EXPENSES	16,712,159	18,056,092	16,538,226	18,317,097	18,871,957	18,865,357	18,865,357
OPERATING INCOME (LOSS)	5,515,387	4,832,409	5,655,874	4,470,777	4,298,943	4,305,543	4,305,543
NON OPERATING REVENUES / (EXPENSES)	(93,005)	(473,868)	(991,837)	(924,103)	2,958,361	2,958,361	2,958,361
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	5,422,382	4,358,541	4,664,037	3,546,674	7,257,304	7,263,904	7,263,904

KEY INDICATORS

CHANGE IN NET POSITION	14,942,178	16,754,291	13,999,658	11,516,961	17,534,848	17,541,448	17,541,448
NET INCREASE IN CASH	(767,013)	(476,284)	37,377	(5,182,953)	5,662,849	5,669,449	5,669,449

NATURAL GAS	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
TOTAL OPERATING REVENUE	9,657,061	11,753,318	12,175,200	14,416,960	12,904,300	12,904,300	12,904,300
TOTAL OPERATING EXPENSES	9,615,626	11,856,934	11,309,647	13,579,104	12,883,465	12,883,465	12,883,465
OPERATING INCOME (LOSS)	41,435	(103,616)	865,553	837,856	20,835	20,835	20,835
NON OPERATING REVENUES / (EXPENSES)	168,831	36,428	7,300	9,901	11,000	11,000	11,000
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	210,266	(67,188)	872,853	847,757	31,835	31,835	31,835

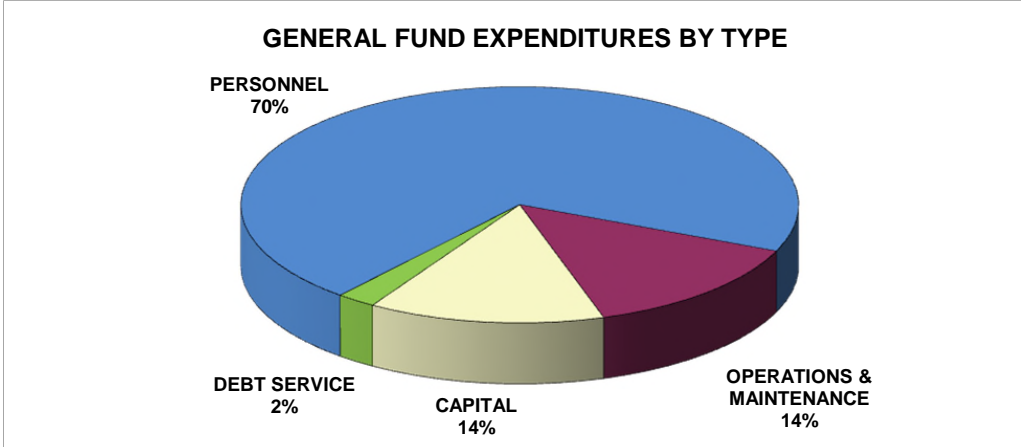
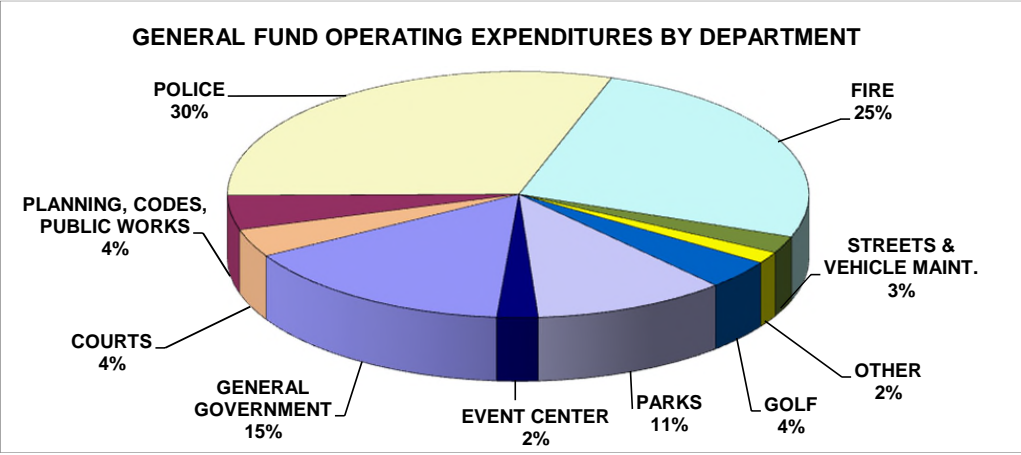
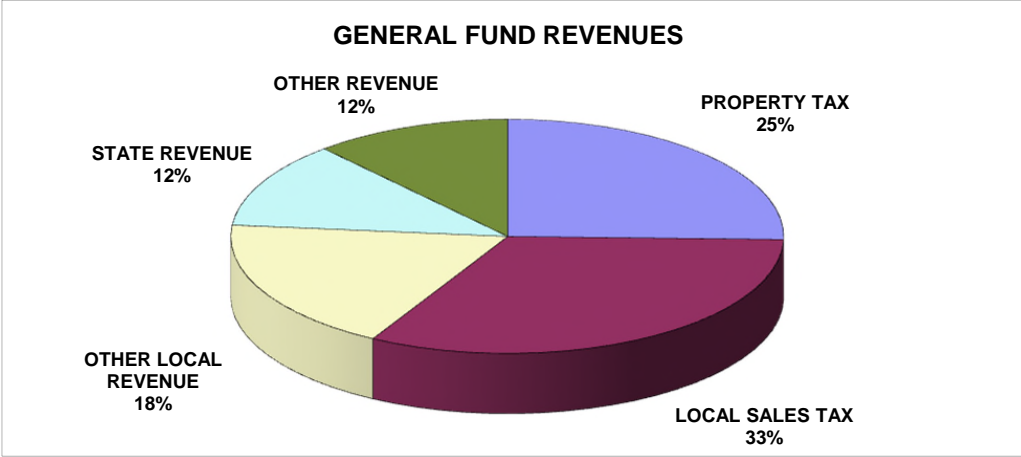
KEY INDICATORS

CHANGE IN NET POSITION	229,314	(89,298)	876,681	812,827	645	645	645
NET INCREASE IN CASH	(4,699,217)	2,033,997	431,186	1,117,657	121,145	121,145	121,145

GENERAL FUND



GENERAL FUND



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	28,759,095	29,823,140	32,878,000	29,740,059	37,704,000	37,685,300	37,685,300
OPERATIONS & MAINTENANCE	5,916,591	6,341,152	6,927,302	6,496,540	7,267,663	7,349,463	7,349,463
CAPITAL	8,288,286	12,114,824	5,683,300	4,971,330	7,340,800	7,340,800	7,340,800
DEBT SERVICE	2,586,754	2,058,475	2,082,749	2,082,749	1,222,190	1,222,190	1,222,190

GENERAL FUND SUMMARY

DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PROPERTY TAX	11,303,504	11,778,638	11,905,000	12,604,000	13,773,300	13,773,300	13,773,300
OTHER LOCAL REVENUE	24,037,326	25,785,011	24,679,103	25,866,935	27,711,446	27,706,446	27,706,446
STATE REVENUE	4,942,961	5,724,445	5,094,702	6,042,070	6,449,800	6,450,800	6,450,800
FEDERAL REVENUE	43,813	820,605	64,400	62,190	53,400	53,400	53,400
OTHER REVENUE	5,404,461	6,259,109	5,937,241	5,982,677	6,233,432	6,208,132	6,208,132
GENERAL FUND OPERATING REVENUES	45,732,065	50,367,808	47,680,446	50,557,872	54,221,378	54,192,078	54,192,078
LOAN PROCEEDS	-	-	-	-	-	-	-
TOTAL GENERAL FUND REVENUES	45,732,065	50,367,808	47,680,446	50,557,872	54,221,378	54,192,078	54,192,078
LEGISLATIVE	181,971	198,987	218,700	209,065	249,700	249,700	249,700
JUDICIAL	447,618	442,931	514,300	433,235	497,100	497,100	497,100
GENERAL SESSIONS	540,244	480,561	597,600	469,828	577,200	586,000	586,000
TRAFFIC COURT	212,085	215,471	231,900	223,015	249,500	245,800	245,800
JUVENILE COURT	79	250	500	240	300	200	200
PROBATION	-	308,011	286,200	284,443	314,600	327,200	327,200
INFORMATION SERVICES	803,092	839,763	892,600	760,388	1,134,200	1,086,600	1,086,600
PLANNING & CODES	1,212,897	1,279,074	1,322,400	1,263,987	1,492,200	1,495,300	1,495,300
PUBLIC WORKS	324,263	382,050	501,450	397,808	552,400	537,400	537,400
BUILDING/GROUNDS MAINTENANCE	706,388	694,311	798,500	689,476	929,600	929,600	929,600
ADMINISTRATION	1,838,230	1,812,757	2,276,400	1,968,479	2,419,300	2,601,900	2,601,900
FINANCE	759,224	793,974	876,500	737,864	933,000	932,600	932,600
TREASURER	471,926	474,248	500,800	466,454	483,700	483,800	483,800
HUMAN RESOURCES	481,810	514,242	533,300	531,820	675,300	675,300	675,300
POLICE	10,357,230	10,635,808	11,804,600	10,560,522	13,673,900	13,649,100	13,649,100
FIRE	9,148,416	9,629,397	9,945,600	9,252,187	11,574,200	11,466,600	11,466,600
STREET	515,558	561,213	612,250	618,410	486,200	486,700	486,700
VEHICLE MAINTENANCE	418,628	397,741	462,000	401,200	514,000	516,000	516,000
CEMETERY	24,025	26,806	25,700	23,950	25,900	25,900	25,900
HEALTH, WELFARE & CULTURE	570,677	624,311	639,402	639,402	659,863	662,363	662,363
GOLF COURSE	1,381,140	1,441,266	1,482,600	1,406,177	1,730,500	1,730,500	1,730,500
PARKS & RECREATION	3,432,592	3,614,295	4,368,300	3,982,968	4,827,100	4,825,200	4,825,200
EVENT CENTER	847,593	796,825	913,700	915,681	971,900	1,023,900	1,023,900
GENERAL FUND OPER. EXPENDITURES	34,675,686	36,164,292	39,805,302	36,236,599	44,971,663	45,034,763	45,034,763
TRANSFER TO CAPITAL PROJECTS	8,288,286	12,114,824	5,683,300	4,971,330	7,340,800	7,340,800	7,340,800
TRANSFER TO DEBT SERVICE	2,586,754	2,058,475	2,082,749	2,082,749	1,222,190	1,222,190	1,222,190
TOTAL GENERAL FUND EXPENDITURES	45,550,726	50,337,591	47,571,351	43,290,678	53,534,653	53,597,753	53,597,753
SURPLUS (DEFICIT)	181,339	30,217	109,095	7,267,194	686,725	594,325	594,325
BEGINNING FUND BALANCE	31,496,271	31,677,610	31,707,827	31,707,827	38,975,021	38,975,021	38,975,021
ENDING FUND BALANCE	31,677,610	31,707,827	31,816,922	38,975,021	39,661,746	39,569,346	39,569,346

GENERAL FUND REVENUE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110	REVENUE							
31100	PROPERTY TAXES (CURRENT)	11,183,295	11,610,572	11,750,000	12,444,000	13,613,300	13,613,300	13,613,300
31200	PROPERTY TAXES (DELINQUENT)	120,209	168,066	155,000	160,000	160,000	160,000	160,000
31510	IN LIEU OF TAXES	2,882,706	2,852,842	2,843,352	2,843,352	2,850,000	2,850,000	2,850,000
31512	IN LIEU OF TAXES - WATER & SEWER	658,082	518,237	520,179	520,179	614,856	614,856	614,856
31514	IN LIEU OF TAXES - NATURAL GAS	188,021	192,879	211,172	211,172	206,190	206,190	206,190
31610	LOCAL SALES TAX - CO. TRUSTEE	14,398,978	16,106,697	15,412,000	16,346,000	17,700,000	17,700,000	17,700,000
31710	WHOLESALE BEER TAX	1,095,413	1,147,249	1,250,000	1,140,000	1,200,000	1,200,000	1,200,000
31800	BUSINESS TAXES	1,641,402	1,754,869	1,600,000	1,540,000	1,840,000	1,840,000	1,840,000
31900	HOTEL/MOTEL TAX	553,150	584,216	425,000	660,000	690,000	690,000	690,000
31901	LOCAL OCCUPANCY TAX	-	-	-	3,400	3,000	3,000	3,000
31912	CABLE TV FRANCHISE TAX	533,395	499,795	525,000	516,000	520,000	520,000	520,000
31913	GAS FRANCHISE FEES	7,917	7,549	7,800	8,418	7,800	7,800	7,800
32000	BUILDING PERMITS	1,102,956	1,145,162	1,000,000	1,047,000	1,100,000	1,100,000	1,100,000
32002	ADM REVIEW FEES/SUBDIVISIONS	86,975	66,800	50,000	103,440	60,000	75,000	75,000
32003	ADM REVIEW FEES/SITE PLANS	7,550	12,900	10,000	22,000	12,000	12,000	12,000
32004	ADM REVIEW FEES/PLAN REVIEW	104,661	80,418	110,000	145,061	110,000	110,000	110,000
32005	ADM REVIEW FEES/BZA	5,750	5,250	5,000	3,700	5,000	5,000	5,000
32006	MOBILE FOOD VENDOR PERMIT	-	1,400	-	2,600	2,000	2,000	2,000
32007	REZONING REQUEST	15,000	19,000	10,000	19,500	15,000	15,000	15,000
32008	BEER PERMITS & APPLICATION FEES	15,336	15,733	15,000	17,292	15,500	15,500	15,500
32013	GRADING PERMIT	6,500	6,650	5,000	8,575	6,500	6,500	6,500
32015	ELECTRIC PERMITS	226,930	213,610	200,000	181,295	200,000	180,000	180,000
32020	SMALL CELL PLACEMENT	500	300	-	300	-	-	-
32100	ZONING/SUB REGULATION BOOKS	298	8	100	16	100	100	100
32300	LIQUOR PRIVILEGE TAX	26,978	29,167	28,000	30,177	32,000	32,000	32,000
32301	LIQUOR INSPECTION FEE	478,828	522,780	450,000	495,958	520,000	520,000	520,000
32302	LIQUOR APPLICATION FEE	-	1,500	1,500	1,500	1,500	1,500	1,500
33002	ORGANIZED CRIME GRANT	612	-	-	-	-	-	-
33003	BULLET PROOF VESTS GRANT	3,127	6,030	9,400	4,355	3,400	3,400	3,400
33004	GHSO GRANT	9,512	1,595	50,000	25,000	50,000	50,000	50,000
33005	EQUITABLE SHARED FUNDS	4,784	-	2,500	1,250	-	-	-
33007	E TICKET CITATION REVENUE	14,651	1,590	-	500	-	-	-
33008	POLICE OTHER REVENUE	11,127	2,501	2,500	3,685	-	-	-
33188	TDOT GRANT RECEIVABLE	-	4,000	-	-	-	-	-
33189	FEMA GRANT	-	723	-	-	-	-	-
33190	GRANTS	-	804,166	-	27,400	-	-	-
33202	CHRISTY HOUSTON FOUNDATION GRANT	58,675	-	-	-	-	-	-
33203	ARTS COMMISSION REVENUE	-	736	1,900	1,105	1,900	1,900	1,900
33430	STATE SPORTS BETTING REVENUE	-	17,560	-	45,251	80,000	80,000	80,000
33510	STATE SALES TAX	4,303,884	4,960,905	4,460,000	5,215,000	5,600,000	5,600,000	5,600,000
33515	STATE TELECOMMUNICATIONS TAX	17,949	20,820	5,000	19,840	20,000	20,000	20,000
33520	STATE INCOME TAX	7,672	46,467	30,000	47,641	30,000	30,000	30,000
33530	STATE BEER TAX	22,260	22,498	23,760	23,656	23,600	23,600	23,600
33540	STATE MIXED DRINK TAX	147,197	170,535	140,000	210,528	213,000	213,000	213,000
33552	STATE, CITY, STREET, TRANSPORTATION	94,344	94,344	95,042	95,080	97,500	97,500	97,500
33553	POLICE SUPPLEMENT PAYMENT	56,800	60,000	60,000	61,600	60,800	60,800	60,800
33554	FIRE SUPPLEMENT PAYMENT	64,800	68,000	64,000	64,000	64,000	65,000	65,000
33555	STATE STREET CONTRACT MTNC	86,308	184,211	180,000	180,000	180,000	180,000	180,000
33590	CORPORATE EXCISE TAX	83,072	78,369	35,000	78,369	79,000	79,000	79,000
34320	CEMETERY CHARGES	47,100	41,500	36,000	34,780	38,400	53,000	53,000
34330	CEMETERY CHARGES-PERPETUAL CARE	94,200	140,940	114,000	158,255	121,600	163,000	163,000
34711	GREEN FEES	459,844	758,477	650,000	634,000	750,000	750,000	750,000
34712	DRIVING RANGE	44,844	80,312	65,000	78,263	80,000	80,000	80,000
34713	GREEN FEE PASSES	18,400	13,203	16,000	14,050	14,000	14,000	14,000
34714	LOCKER FEES	680	710	600	660	600	600	600
34715	SNACK BAR SALES	92,937	132,444	120,000	135,347	132,000	132,000	132,000
34716	PRO-SHOP SALES	60,753	89,863	65,000	88,068	80,000	80,000	80,000
34717	CART RENTALS	218,655	357,026	300,000	345,351	345,000	345,000	345,000
34718	GOLF CONVENIENCE FEES	19,408	32,666	25,000	25,000	32,000	32,000	32,000

GENERAL FUND REVENUE

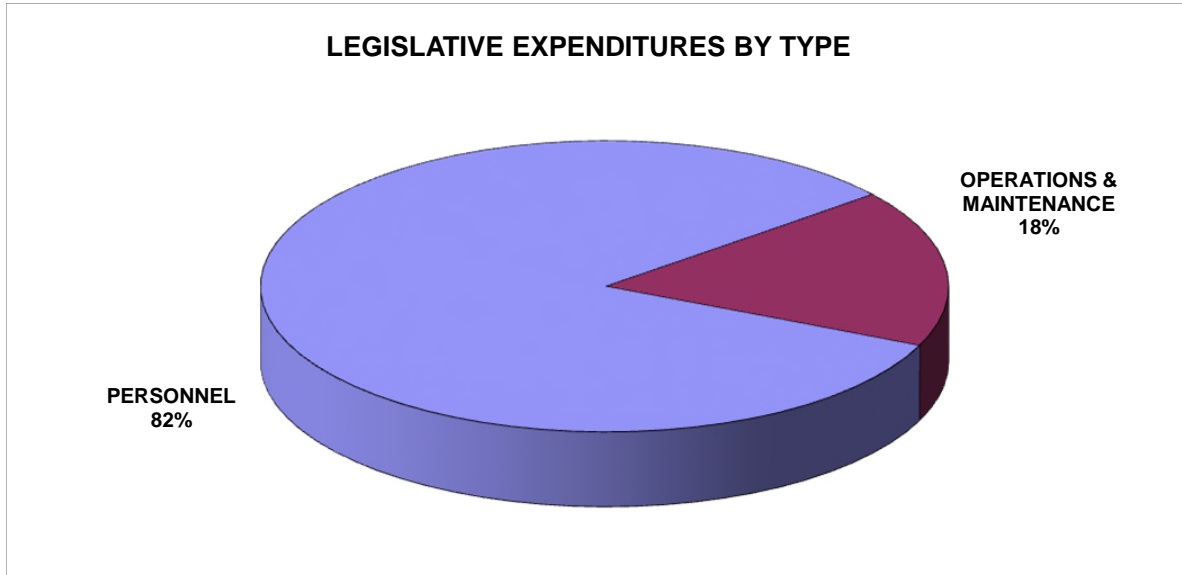
ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110	REVENUE							
34719	MISCELLANEOUS	3,746	25,122	4,000	22,038	4,000	4,000	4,000
34720	TOURNAMENT/HANDICAP REVENUE	1,787	3,461	2,800	2,816	2,800	2,800	2,800
34721	PULL CARTS	1,368	1,663	1,400	1,338	1,400	1,400	1,400
34722	TRAIL FEES	5,019	6,901	7,000	5,202	6,000	6,000	6,000
34740	FITNESS / POOL FEES	97,728	86,860	137,000	137,000	180,000	180,000	180,000
34741	RECREATION PROGRAMS	7,922	13,896	17,500	18,301	17,500	17,500	17,500
34742	PARKS CONVENIENCE FEES	4,789	6,214	5,000	2,000	8,000	8,000	8,000
34743	RECREATION MISCELLANEOUS	1,075	2,106	1,700	16,080	1,000	1,000	1,000
34744	BRICK REVENUE	150	100	300	200	300	300	300
34745	SUPPLY SALES-FITNESS CENTER	566	413	1,000	709	1,000	1,000	1,000
34746	PARK FEES	78,694	150,330	92,000	169,861	165,200	165,200	165,200
34749	WATERCRAFT RENTAL	-	353	10,000	10,000	5,000	5,000	5,000
34751	MEETING ROOM/EQUIPMENT RENTAL	49,970	21,817	65,000	44,114	75,000	50,000	50,000
34752	FOOD SALES	192,929	72,743	200,000	120,000	225,000	150,000	150,000
34753	SERVICE CHARGES/COMM DEV	49,715	24,145	50,000	50,000	58,000	38,000	38,000
34754	EMPLOYEE LUNCH SALES	8,392	10,576	8,000	18,474	10,000	15,000	15,000
34755	NON-EMPLOYEE LUNCH SALES	68,285	46,629	80,000	80,000	80,000	80,000	80,000
34756	MISCELLANEOUS	7,374	2,854	5,000	5,000	7,500	5,000	5,000
34757	SWIMMING POOL SNACK BAR	32,111	31,862	48,000	60,545	62,000	60,000	60,000
34758	EVENT CENTER OUTSIDE CATERING	-	430	-	219	-	-	-
34770	OUTDOOR ADVENTURE CENTER	41,900	9,376	49,000	35,000	32,000	32,000	32,000
34771	ADVENTURE CENTER SUPPLY SALES	2,722	1,658	5,000	4,542	5,000	5,000	5,000
34772	ADVENTURE CENTER- PROGRAMS	17,036	9,512	20,000	10,868	20,000	20,000	20,000
34773	ADVENTURE CENTER- ROOM RENTAL	13,768	3,217	15,000	9,474	15,000	15,000	15,000
35100	TRAFFIC COURT FINES & FEES	693,687	600,687	730,000	636,000	605,000	650,000	650,000
35101	TRAFFIC REINSTATEMENTS	7,030	7,440	8,000	8,250	6,600	7,000	7,000
35102	FINES & FEES OTHER COURTS	1,185	1,987	2,500	2,996	-	2,000	2,000
35103	JUVENILE FINES & FEES	18,387	16,431	23,000	22,828	-	18,000	18,000
35112	TRAFFIC CREDIT CARD CONV FEE	3	-	-	-	-	-	-
35113	TRAFFIC CERTIFIED MAIL FEE	7	-	-	28	100	100	100
35114	TRAFFIC - E TICKET FEE	3,647	397	-	150	-	-	-
35120	TRAFFIC LATE PENALTIES	32,990	23,764	36,000	22,170	23,000	25,000	25,000
35121	JUVENILE LATE FEES	420	-	800	35	-	300	300
35122	JUVENILE TRAFFIC SCHOOL	2,455	-	4,500	4,000	-	4,500	4,500
35130	TRAFFIC SCHOOL FEES	90,456	73,269	110,000	81,629	85,000	85,000	85,000
35132	BEER SALE FINES & FEES	-	10,500	-	-	10,000	10,000	10,000
35146	DRUG FINES AND FEES	8,963	12,970	12,000	11,705	12,000	12,000	12,000
35213	JUVENILE CERTIFIED MAIL FEE	14	-	-	26	-	-	-
35214	JUVENILE - E TICKET FEE	16	-	-	-	-	-	-
35310	PROBATION - COURT COLLECTIONS	132	(132)	-	2,000	-	-	-
35311	PROBATION - SUPERVISION FEES	87,148	103,096	95,900	91,139	84,000	90,000	90,000
35312	PROBATION - DRUG SCREENS	12,964	27,173	23,900	22,999	22,000	22,000	22,000
35313	PROBATION - PROGRAM FEES	42,595	138,992	98,300	152,734	145,000	145,000	145,000
35700	GENERAL SESSIONS FINES	59,875	51,839	72,000	52,914	55,000	60,000	60,000
35701	STATE FEES/GENERAL SESSION	935	2,611	2,000	2,749	2,000	2,000	2,000
35704	GENERAL SESSIONS COURT COST	300,692	298,508	370,000	303,330	370,000	325,000	325,000
35711	COMPUTERIZATION FEES	5,500	5,946	8,200	6,343	6,500	6,500	6,500
35713	GEN SESS CERTIFIED MAIL FEE	152	180	200	103	200	200	200
35809	RESTITUTION/GENERAL SESSIONS	75	-	-	-	-	-	-
35899	PRIOR YEAR ADJUSTMENT	(250)	-	-	-	-	-	-
36000	OTHER REVENUES	55,965	65,580	50,000	50,000	60,000	60,000	60,000
36002	PROPERTY TAX INTEREST	33,565	40,919	25,000	48,976	30,000	30,000	30,000
36005	HOTEL/MOTEL TAX PENALTY	5,002	4,797	3,500	2,500	4,500	4,500	4,500
36006	HOTEL/MOTEL TAX INTEREST	70	1,814	1,000	500	1,000	1,000	1,000
36007	MISC REV PAYROLL	363	512	400	524	400	400	400
36100	INTEREST EARNED-CHECKING/SAVINGS	403,176	30,739	26,600	34,990	40,000	40,000	40,000
36210	RENT	94,713	105,225	110,000	98,500	90,000	90,000	90,000
36220	SUPPORT SERVICES - WATER & SEWER	856,986	873,258	995,236	995,236	1,019,342	1,019,342	1,019,342
36230	SUPPORT SERVICES - GAS	608,446	566,586	639,442	639,442	648,465	648,465	648,465
36235	SUPPORT SERVICES - STORM WATER	145,293	167,434	189,763	189,763	194,425	194,425	194,425

GENERAL FUND REVENUE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110	REVENUE							
36350	INSURANCE RECOVERIES	50,805	74,269	35,000	77,348	65,000	65,000	65,000
36712	RECORDS FEES	4,201	4,970	4,200	5,248	10,000	10,000	10,000
36910	AMERICAN RESCUE	-	666,000	-	-	-	-	-
37193	SEX OFFENDER REGISTRY	1,200	1,500	1,000	1,700	1,600	1,600	1,600
37199	MISCELLANEOUS	13,310	1,935	2,500	1,000	2,000	2,000	2,000
37200	SALE OF PROPERTY	18,421	98,534	40,000	75,267	65,000	65,000	65,000
TOTAL GENERAL FUND REVENUE		45,732,065	50,367,808	47,680,446	50,557,872	54,221,378	54,192,078	54,192,078

LEGISLATIVE

PERSONNEL		Fiscal Year				
STATUS POSITION		18-19	19-20	20-21	21-22	22-23
E	COUNCIL	6	6	6	6	6
E	MAYOR	1	1	1	1	1
TOTAL POSITIONS		7.0	7.0	7.0	7.0	7.0
FTE		7.0	7.0	7.0	7.0	7.0



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	152,969	165,315	176,300	179,485	205,900	205,900	205,900
OPERATIONS & MAINTENANCE	29,002	33,672	42,400	29,580	43,800	43,800	43,800
CAPITAL	-	-	-	-	-	-	-

LEGISLATIVE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41100								
111	SALARIES	73,200	87,600	94,800	94,800	94,800	94,800	94,800
141	OASI (EMPLOYER'S SHARE)	4,820	5,727	7,300	7,300	7,300	7,300	7,300
142	HEALTH INSURANCE	74,596	71,254	73,400	76,555	103,100	103,100	103,100
145	OTHER INSURANCE	143	314	400	400	300	300	300
146	WORKERS COMPENSATION	210	420	400	430	400	400	400
211	POSTAGE	18	95	300	40	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	-	5,000	2,000	370	2,000	2,000	2,000
245	TELEPHONE SERVICES	2,856	2,857	3,000	2,620	3,000	3,000	3,000
289	TRAVEL	-	-	10,000	-	10,000	10,000	10,000
310	OFFICE SUPPLIES	-	-	400	-	2,000	2,000	2,000
513	LIABILITY INSURANCE	25,828	25,500	25,500	25,500	25,500	25,500	25,500
799	SUNDRY	300	220	1,200	1,050	1,200	1,200	1,200
TOTAL LEGISLATIVE		181,971	198,987	218,700	209,065	249,700	249,700	249,700

GENERAL SESSIONS

PURPOSE STATEMENT

THE GENERAL SESSIONS DEPARTMENT MAINTAINS THE CRIMINAL WARRANTS ISSUED FOR VIOLATIONS AND OFFENSES AGAINST THE CRIMINAL LAWS OF TENNESSEE AND PROVIDES FOR TRIAL AND ADJUDICATION OF THE CASES. THE DEPARTMENT COLLECTS ALL FINES AND COSTS LEVIED BY THE JUDICIAL DEPARTMENT AND REMITS THE NECESSARY FEES TO OTHER GOVERNMENTAL ENTITIES AS REQUIRED.

MAJOR HIGHLIGHTS

WE SUCCESSFULLY IMPLEMENTED ONLINE PAYMENTS FOR TRAFFIC CITATIONS AS WELL AS AN ONLINE PUBLIC RECORDS PORTAL WHEREBY ATTORNEYS AS WELL AS THE PUBLIC MAY ACCESS CERTAIN CASE INFORMATION. WE HAVE RECEIVED A LOT OF POSITIVE FEEDBACK, ESPECIALLY FROM ATTORNEYS AS WELL AS BONDING AGENCIES, REGARDING THE ONLINE RECORDS PORTAL.

BOTH OF THESE MEASURES HAVE PROVEN TO BETTER STREAMLINE PROCEDURES AND ALLOW THE DEPARTMENT TO OPERATE EVEN MORE EFFICIENTLY BY SAVING A VAST AMOUNT OF TIME AND RESOURCES. WE CONTINUE TO INNOVATE BY UTILIZING THE SOFTWARE TO THE FULLEST POTENTIAL AND HAVE FUTURE GOALS OF PROVIDING CERTAIN TEXTING FEATURES.

PERFORMANCE MEASURES

	Calendar Year				
	2017	2018	2019	2020	2021
SERVICE QUALITY					
ARR/SH/RET DOCKETS	91	96	74	102	135
TUES. TRIAL/JAIL DOCKETS	86	84	82	98	93
WED. DOMESTIC TRIAL/JAIL DOCKETS	86	93	64	91	91
ARRAIGNMENT JAIL DOCKETS	0**	0**	70	98	94
SPECIAL SET HEARINGS	2	7	34	2	2

** The number of arraignment jail dockets are included in the Tues. Trial/Trial jail dockets.

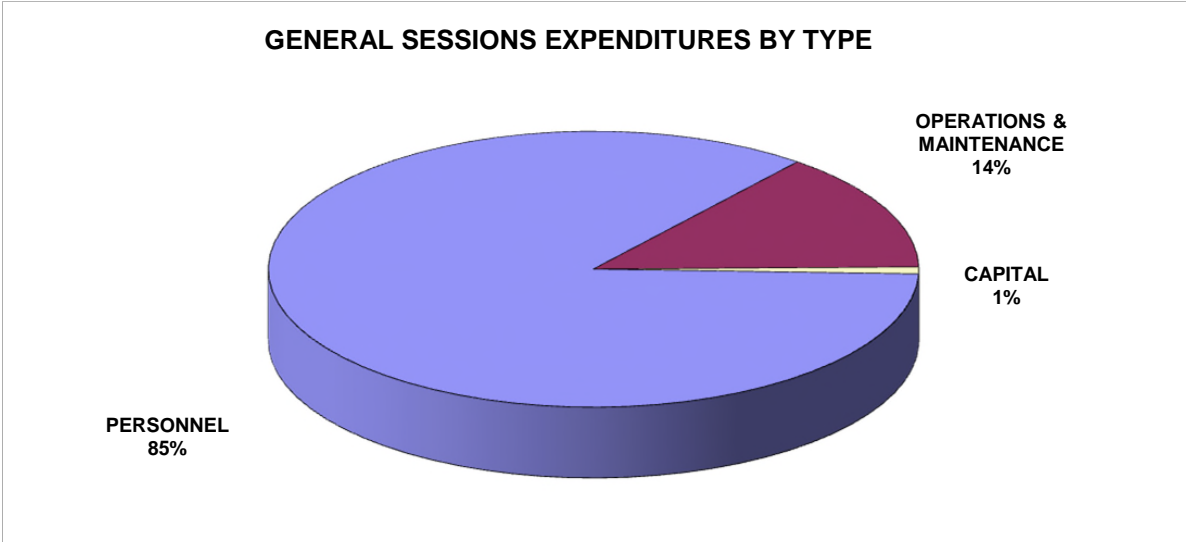
WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
TOTAL CASES (DOCKET COUNT)	16,075	18,120	19,808	19,763	22,126
TOTAL DISPOSITIONS MINUS CONTINUANCES/FTA'S	6,151	6,224	6,853	1,810	2,861
CALLS	8,528	8,859	9,467	15,205	19,916
EXPUNGEMENTS	N/A	667	1,000	554	857
TBI SUBMISSIONS	N/A	2,074	2,369	1,810	2,861

N/A - NOT AVAILABLE

GENERAL SESSIONS

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
E COURT CLERK	1	1	1	1	1	
F DEPUTY COURT CLERK	4	4	4	4	3	
F SENIOR DEPUTY COURT CLERK	2	2	2	2	2	
TOTAL POSITIONS	7.0	7.0	7.0	7.0	6.0	
FTE	7.0	7.0	7.0	7.0	6.0	



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	471,548	415,882	524,500	410,873	503,600	503,700	503,700
OPERATIONS & MAINTENANCE	68,696	64,679	73,100	58,955	73,600	82,300	82,300
CAPITAL	89,103	-	1,400	1,400	4,800	4,800	4,800

GENERAL SESSIONS

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41220								
111	SALARIES	322,936	290,011	365,100	301,758	335,700	335,700	335,700
112	OVERTIME	12,335	2,801	4,700	3,420	4,200	4,200	4,200
119	AMERICAN RESCUE PREMIUM PAY	-	6,000	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	24,490	22,010	28,300	22,938	26,000	26,000	26,000
142	HEALTH INSURANCE	86,852	73,656	100,400	62,000	114,500	114,500	114,500
143	RETIREMENT/PENSION	17,065	15,344	19,100	14,697	16,800	16,800	16,800
145	OTHER INSURANCE	1,883	2,094	2,700	1,840	2,500	2,500	2,500
146	WORKER'S COMPENSATION	5,390	3,640	3,800	3,840	3,600	3,600	3,600
148	EMPLOYEE EDUCATION & TRAINING	527	326	300	300	200	300	300
190	EMPLOYMENT TESTING	70	-	100	80	100	100	100
211	POSTAGE	991	1,923	2,000	2,000	1,900	2,300	2,300
220	PRINTING & DUPLICATION	58	61	100	170	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	409	474	400	480	400	400	400
290	CONTRACTUAL SERVICES	60,170	54,840	62,000	49,990	60,000	71,600	71,600
320	OPERATING SUPPLIES	5,023	5,520	5,500	4,730	8,600	5,500	5,500
326	CLOTHING AND UNIFORMS	-	-	300	-	-	-	-
331	GAS, OIL & FUEL	608	623	1,200	260	1,000	800	800
513	LIABILITY INSURANCE	1,348	1,179	1,200	1,235	1,200	1,200	1,200
798	VISA/MC CHARGE FEES	-	-	100	-	100	100	100
799	SUNDRY	89	59	300	90	300	300	300
940	TRANSFER TO CAPITAL	89,103	-	1,400	1,400	4,800	4,800	4,800
TOTAL GENERAL SESSIONS		629,347	480,561	599,000	471,228	582,000	590,800	590,800

PURPOSE STATEMENT

THE JUDICIAL DEPARTMENT IS RESPONSIBLE FOR PROVIDING FAIR, PROMPT, AND EFFICIENT ADMINISTRATION OF JUSTICE. THE DEPARTMENT'S EMPLOYEE INVOLVEMENT BEGINS WITH THE JUDICIAL COMMISSIONERS AT THE TIME OF ARREST AND CONTINUES THROUGH THE APPEARANCE OF THE DEFENDANT AND OF THE PARTIES BEFORE THE JUDGE. THE DEPARTMENT IS ALSO RESPONSIBLE FOR THE OPERATION OF THE TRAFFIC COURT PROGRAM.

MAJOR HIGHLIGHTS

BEGAN THE IMPLEMENTATION OF STREAMLINING THE WARRANT ISSUANCE PROCESS BY UTILIZING GOOGLE DOCUMENTS AND PROMOTING THE MOVE TOWARDS REMOTE OPTIONS FOR WARRANT ISSUANCE. THIS PROCESS ALLOWS OFFICERS AND JUDICIAL COMMISSIONERS A UNIFORM AND CONSISTENT METHOD OF ACCESSING AFFIDAVITS FROM ANY LOCATION.

PERFORMANCE MEASURES

	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
TIME SPENT PER CALL (MIN.)	4.75	4.75	4.75	2.15*	1.31
TIME SPENT ISSUING WARRANTS (MIN.)	15	15	15	15	15

*FIGURES FROM NEWLY IMPLEMENTED STATISTICAL REPORT

WORKLOAD INDICATOR

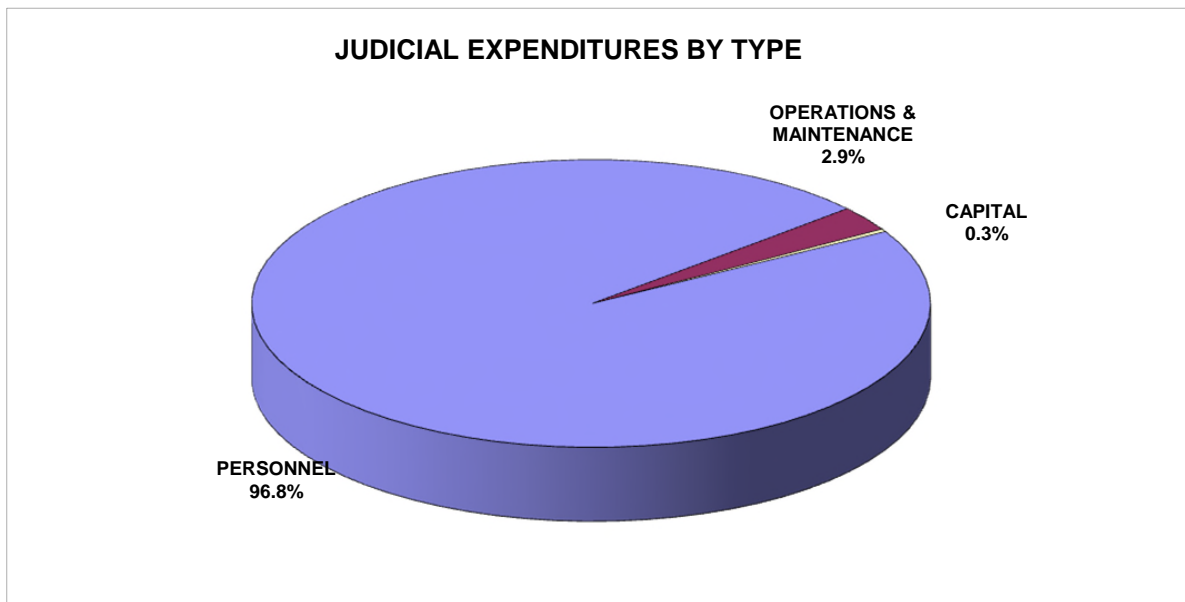
	Calendar Year				
	2017	2018	2019	2020	2021
JUDICIAL COMM. AFTER HOURS CALL OUT HOURS	784	980	752	882	776
JUDICIAL COMM. AFTER HOURS WARRANTS	1,573	1,920	1,769	1,533	1,433
FORFEITURE/SEIZURE HEARINGS	31	26	36	35	34
PHONE CALLS PROCESSED PER DAY	17	17	46	16	14
WARRANTS/SUMMONS ISSUED	3,284	3,123	6,010*	5,388	5,123
WARRANTS/SUMMONS SERVED	974	1,608	4,511*	3,928*	3,671
MISDEMEANOR CITATIONS	482	671	866*	1,313	1,088
ORDER OF PROTECTION DURING OFFICE HOURS	46	62	20	29	39
ORDER OF PROTECTION AFTER OFFICE HOURS	23	27	14	2	5
SEARCH WARRANTS ISSUED (NON DUI RELATED)	N/A	90	55	94	100
DUCES TECUM	N/A	129	88	117	147

*FIGURES FROM NEWLY IMPLEMENTED STATISTICAL REPORT

N/A=NOT AVAILABLE

JUDICIAL

PERSONNEL		Fiscal Year				
		18-19	19-20	20-21	21-22	22-23
E	JUDGE	1	1	1	1	1
F	JUDICIAL ADMIN ASSISTANT	1	1	1	1	0
F	JUDICIAL ASSISTANT	1	1	1	1	0
F	COURT ADMINISTRATOR	0	0	0	0	1
F	JUDICIAL COMMISSIONER	1	1	1	1	1
F	LEGAL CLERK	1	1	1	1	1
TOTAL POSITIONS		5.0	5.0	5.0	5.0	4.0
FTE		5.0	5.0	5.0	5.0	4.0



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	436,470	429,153	499,700	422,205	483,100	483,100	483,100
OPERATIONS & MAINTENANCE	11,148	13,778	14,600	11,030	14,000	14,000	14,000
CAPITAL	8,222	-	8,200	8,200	1,600	1,600	1,600

JUDICIAL

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41210								
111	SALARIES	288,480	279,954	317,800	286,137	302,400	302,400	302,400
112	OVERTIME	37,683	42,424	50,800	37,768	50,800	50,800	50,800
119	AMERICAN RESCUE PREMIUM PAY	-	4,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	23,694	23,742	27,400	23,900	26,300	26,300	26,300
142	HEALTH INSURANCE	66,190	57,824	81,900	54,460	80,200	80,200	80,200
143	RETIREMENT/PENSION	16,528	16,855	17,700	16,444	19,300	19,300	19,300
145	OTHER INSURANCE	1,795	1,824	2,200	1,646	2,100	2,100	2,100
146	WORKER'S COMPENSATION	2,100	2,030	1,900	1,850	2,000	2,000	2,000
211	POSTAGE	1	-	100	-	-	-	-
220	PRINTING & DUPLICATION	-	-	100	-	-	-	-
235	MEMBERSHIP/REGISTRATION FEES	902	851	1,100	830	1,200	1,200	1,200
245	TELEPHONE SERVICES	-	-	100	-	-	-	-
289	TRAVEL	691	-	1,100	-	-	-	-
290	CONTRACTUAL SERVICES	2,911	2,495	2,600	2,430	3,400	3,400	3,400
320	OPERATING SUPPLIES	5,313	9,162	7,900	6,500	7,800	7,800	7,800
513	LIABILITY INSURANCE	1,270	1,270	1,300	1,270	1,300	1,300	1,300
799	SUNDRY	60	-	300	-	300	300	300
940	TRANSFER TO CAPITAL	8,222	-	8,200	8,200	1,600	1,600	1,600
TOTAL JUDICIAL		455,840	442,931	522,500	441,435	498,700	498,700	498,700

TRAFFIC COURT

PURPOSE STATEMENT

THE TRAFFIC COURT DEPARTMENT ISSUES SUMMONSES AND PROCESSES CITATIONS FOR VIOLATIONS OF LAWS AND ORDINANCES OF THE TOWN. THE DEPARTMENT ALSO COLLECTS ALL FINES AND COSTS LEVIED BY THE JUDICIAL DEPARTMENT AND SUBMITS THE NECESSARY TAXES TO THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

WE SUCCESSFULLY IMPLEMENTED ONLINE PAYMENTS FOR TRAFFIC CITATIONS AS WELL AS AN ONLINE PUBLIC RECORDS PORTAL WHEREBY ATTORNEYS AS WELL AS THE PUBLIC MAY ACCESS CERTAIN CASE INFORMATION. SOME OF OUR GOALS INCLUDE ALLOWING INDIVIDUALS TO SIGN UP FOR TRAFFIC SCHOOL ONLINE, THE ABILITY FOR INDIVIDUALS TO UPLOAD DOCUMENTS IN ORDER TO SHOW COMPLIANCE, AS WELL AS ALLOWING INDIVIDUALS TO PAY ENVIRONMENTAL CITATIONS ONLINE.

PERFORMANCE MEASURES

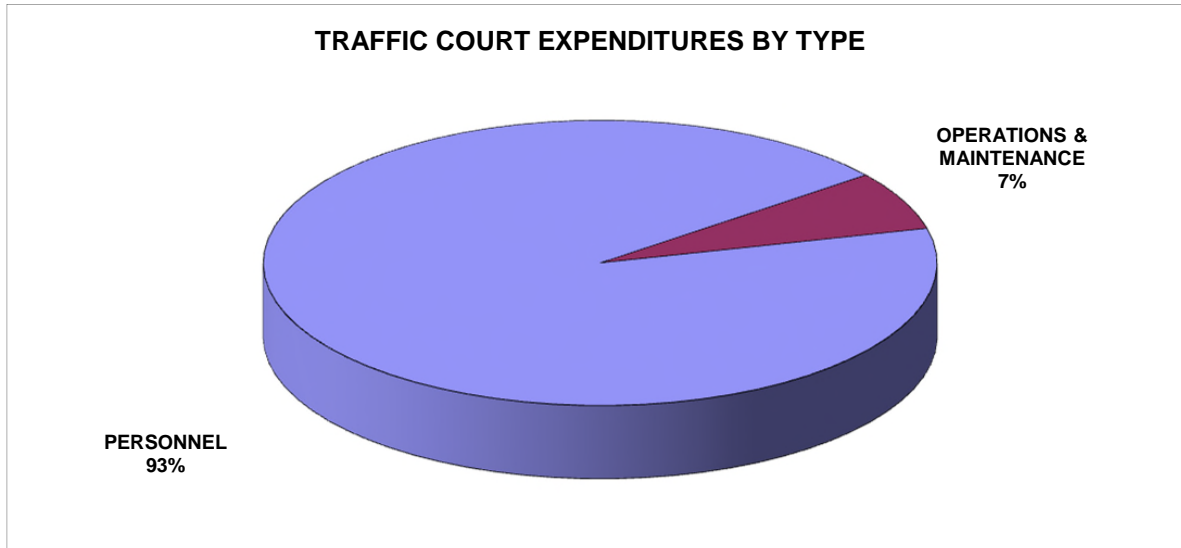
	Calendar Year				
	2017	2018	2019	2020	2021
SERVICE QUALITY					
TRAFFIC DOCKETS	51	50	50	50	53
CONTESTED TRAFFIC DOCKETS	12	12	11	12	12
CODES DOCKETS	9	21	19	20	20
					N/A=NOT AVAILABLE

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
TOTAL CASES (DOCKET COUNT)	6,840	7,434	10,012	8,473	9,114
TOTAL VIOLATIONS DISPOSITIONS	9,403	10,702	10,118	9,367	TBD
TRAFFIC SCHOOL REGISTERED	1,330	1,645	1,060	1,198	924
TRAFFIC SCHOOL ATTENDEES (PREV MONS)	1,160	1,392	1,183	922	802
CASES ENVIRONMENTAL	4,686	4,916	4,763	4,338	260

TRAFFIC COURT

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
F DEPUTY COURT CLERK	3	3	3	3	3	
TOTAL POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0
FTE	3.0	3.0	3.0	3.0	3.0	3.0



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	194,159	203,129	211,200	204,421	229,400	229,400	229,400
OPERATIONS & MAINTENANCE	17,926	12,342	20,700	18,594	20,100	16,400	16,400
CAPITAL	-	-	-	-	-	-	-

TRAFFIC COURT

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41230								
111	SALARIES	126,006	127,694	133,500	129,106	137,000	137,000	137,000
112	OVERTIME	1,231	1,965	1,200	4,049	1,200	1,200	1,200
119	AMERICAN RESCUE PREMIUM PAY	-	4,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	9,084	9,491	10,300	9,729	10,600	10,600	10,600
142	HEALTH INSURANCE	49,681	50,792	54,500	52,000	68,800	68,800	68,800
143	RETIREMENT/PENSION	5,262	5,294	7,800	6,032	8,100	8,100	8,100
145	OTHER INSURANCE	515	863	1,000	795	1,100	1,100	1,100
146	WORKER'S COMPENSATION	2,380	2,520	2,700	2,700	2,400	2,400	2,400
148	EMPLOYEE EDUCATION & TRAINING	-	10	100	10	100	100	100
190	EMPLOYMENT TESTING	-	-	100	-	100	100	100
211	POSTAGE	-	253	200	750	200	-	-
220	PRINTING & DUPLICATION	58	17	100	-	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	-	-	300	-	200	-	-
290	CONTRACTUAL SERVICES	14,502	8,514	16,000	14,790	16,000	12,500	12,500
320	OPERATING SUPPLIES	2,422	3,063	3,000	2,540	2,500	2,500	2,500
331	GAS, OIL & FUEL	315	23	400	45	400	800	800
513	LIABILITY INSURANCE	505	449	400	449	400	400	400
798	VISA/MC CHARGE FEES	-	-	100	-	100	100	100
799	SUNDRY	124	23	200	20	200	-	-
TOTAL TRAFFIC		212,085	215,471	231,900	223,015	249,500	245,800	245,800

JUVENILE COURT

PURPOSE STATEMENT

THE JUVENILE COURT MAINTAINS THE MUNICIPAL TRAFFIC VIOLATIONS ISSUED TO MINOR DRIVERS FOR OFFENSES AGAINST THE TOWN'S MUNICIPAL ORDINANCES. THIS INCLUDES THOSE STATE LAW PROVISIONS KNOWN AS THE RULES OF THE ROAD. THE COURT PROVIDES FOR TRIAL AND ADJUDICATION OF THESE OFFENSES AND THE DEPARTMENT COLLECTS ALL FINES, COSTS, FEES AND TAXES AS A RESULT OF THE DISPOSITIONS IN THESE CASES. THE COURT REMITS THESE FEES TO THE RESPECTIVE GOVERNMENT AGENCIES, TO INCLUDE THOSE THAT ARE FORWARDED TO THE TOWN AND THE STATE OF TENNESSEE.

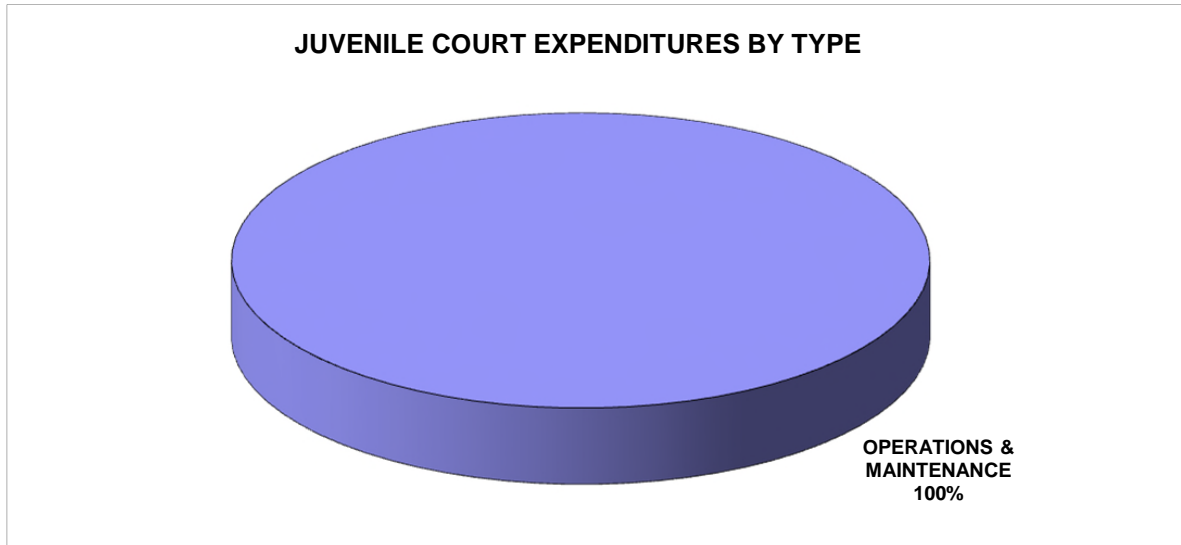
PERFORMANCE MEASURES

	Calendar Year				
	2017	2018	2019	2020	2021
SERVICE QUALITY					
NUMBER OF JUVENILE ARR. DOCKETS	12	12	12	10	TBD
NUMBER OF JUVENILE RETURN DOCKETS	12	12	12	10	TBD

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
TOTAL CASES (DOCKET COUNT)	504	551	680	634	TBD
TOTAL VIOLATIONS DISPOSITIONS	700	830	661	611	TBD
TRAFFIC SCHOOL REGISTERED	60	76	51	52	45

JUVENILE COURT



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	-	-	-	-	-	-	-
OPERATIONS & MAINTENANCE	79	250	500	240	300	200	200
CAPITAL	-	-	-	-	-	-	-

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41240								
211	POSTAGE	-	165	200	230	100	-	-
220	PRINTING & DUPLICATION	-	-	100	-	100	100	100
320	OPERATING SUPPLIES	79	85	200	10	100	100	100
798	VISA/MC CHARGE FEES	-	-	-	-	-	-	-
TOTAL JUVENILE		79	250	500	240	300	200	200

PROBATION

PURPOSE STATEMENT

THE PROBATION DEPARTMENT STRIVES TO ACHIEVE EXCELLENCE IN COMMUNITY SUPERVISION BY PROVIDING THE HIGHEST QUALITY SERVICES TO THE COURT, VICTIMS, OFFENDERS, THEIR FAMILIES, AND THE COMMUNITY.

MAJOR HIGHLIGHTS

CONDUCTED FOUR 8 HOUR ANGER MANAGEMENT CLASSES AND SEVEN 4 HOUR THEFT CLASSES. HIRED 2 NEW PROBATION OFFICERS IN OCTOBER AND NOVEMBER WHO ARE SUPERVISING CASELOADS OF APPROXIMATELY 120 OFFENDERS EACH. CONDUCTED OVER 1400 URINALYSIS DRUG SCREENS.

WORKLOAD INDICATOR

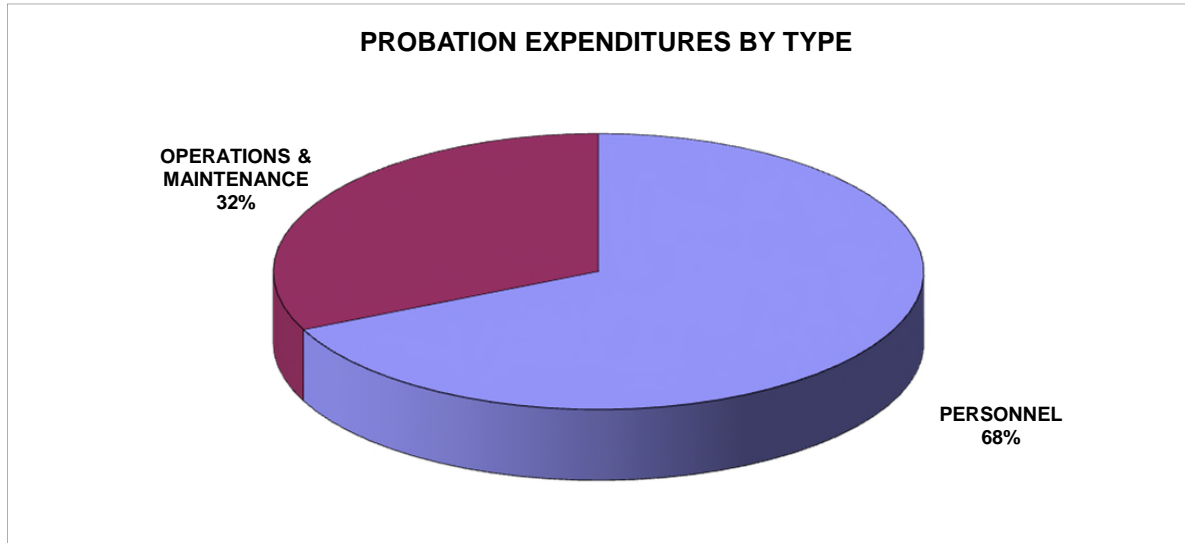
	Calendar Year				
	2017	2018	2019	2020	2021
CASES CLOSED SUCCESSFULLY*	N/A	N/A	69	30	33
TOTAL # OF CASES BEING SUPERVISED	N/A	N/A	555	512	433

N/A - NOT AVAILABLE. THE PROBATION DEPARTMENT WAS CREATED IN 2019.
* 2019 IS TOTAL CASES, WHICH ONLY COVERED THREE MONTHS. 2020 AMOUNT IS AVERAGE CASES PER MONTH.

PERSONNEL

STATUS POSITION	Fiscal Year				
	18-19	19-20	20-21	21-22	22-23
F CHIEF PROBATION OFFICER	0	0	1	1	1
F PROBATION OFFICER	0	0	2	2	2
TOTAL POSITIONS	0.0	0.0	3.0	3.0	3.0
FTE	0.0	0.0	3.0	3.0	3.0

PROBATION



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	-	196,831	206,200	169,021	222,700	222,700	222,700
OPERATIONS & MAINTENANCE	-	111,180	80,000	115,422	91,900	104,500	104,500
CAPITAL	-	-	-	-	-	-	-

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41250								
111	SALARIES	-	131,938	137,100	119,585	133,800	133,800	133,800
112	OVERTIME	-	68	2,300	465	2,300	2,300	2,300
119	AMERICAN RESCUE PREMIUM PAY	-	4,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	-	9,939	10,700	9,001	10,500	10,500	10,500
142	HEALTH INSURANCE	-	42,287	45,600	34,000	68,800	68,800	68,800
143	RETIREMENT/PENSION	-	6,471	8,200	4,320	4,200	4,200	4,200
145	OTHER INSURANCE	-	858	1,100	720	1,100	1,100	1,100
146	WORKER'S COMPENSATION	-	770	700	710	700	700	700
151	EMP. EDUCATION & TRAINING	-	-	500	-	1,200	1,200	1,200
190	EMPLOYMENT TESTING	-	-	-	220	100	100	100
212	POSTAGE- PROBATION	-	201	300	130	500	300	300
233	MEMBERSHIP/REG. FEES	-	-	200	-	-	-	-
247	TELEPHONE SERVICES	-	562	800	110	500	100	100
289	TRAVEL	-	-	3,500	-	-	-	-
293	CONTRACTUAL SERVICES	-	107,370	72,200	112,730	86,500	100,000	100,000
321	OPERATING SUPPLIES	-	2,422	1,700	1,850	2,800	2,800	2,800
332	GAS, OIL & FUEL	-	63	400	40	500	200	200
513	LIABILITY INSURANCE	-	562	600	562	600	600	600
799	SUNDRY	-	-	300	-	500	500	500
TOTAL PROBATION		-	308,011	286,200	284,443	314,600	327,200	327,200

INFORMATION SERVICES

PURPOSE STATEMENT

THE INFORMATION SERVICES TEAM'S MISSION:
TO SERVE OUR CITIZENS BY DELIVERING COST-EFFECTIVE, RELIABLE AND SECURE IT SERVICES TO ALL TOWN OF SMYRNA DEPARTMENTS AND BUSINESS PARTNERS.

THE INFORMATION SERVICES TEAM'S VISION:
TO BE A LEADER IN THE DELIVERY OF COLLABORATIVE TECHNOLOGY SOLUTIONS THAT SIMPLIFY CITIZEN ACCESS TO INFORMATION AND TOWN OF SMYRNA SERVICES.

THE INFORMATION SERVICES TEAMS GUIDING PRINCIPLES:

- WE ARE HERE TO SERVE THE CITIZENS OF THE TOWN OF SMYRNA AND THE DEPARTMENTS THAT SERVE THEM.
- WE WILL PROTECT THE TOWN OF SMYRNA INFORMATION AND ASSETS AS OUR TOP PRIORITY.
- WE WILL PROVIDE COST-EFFECTIVE AND RELIABLE IT SERVICES WITH A FOCUS ON THE TOTAL CUSTOMER EXPERIENCE
- WE WILL MINIMIZE COMPLEXITY BY CONSOLIDATING AND STANDARDIZING ON CORE TECHNOLOGIES AND SKILLS
- WE WILL DO IT RIGHT THE FIRST TIME.

MAJOR HIGHLIGHTS

- MODIFIED THE ORGANIZATION STRUCTURE AND UPGRADED THE IT MANAGER TO AN IT DIRECTOR AND ONE IT TECHNICIAN TO AN IT NETWORK/SYSTEMS ADMINISTRATOR.
- INCREASED THE EMPHASIS ON CYBER SECURITY INITIATIVES INCLUDING USER AWARENESS TRAINING AND IMPLEMENTATION OF A FRAMEWORK FOR EVALUATING PROGRESS
- RECOMMENDED UPDATES TO THE TECHNICAL INFRASTRUCTURE AND RECEIVED COUNCIL APPROVAL FOR THE INVESTMENT
- WORKED WITH VERIZON TO IMPROVE THE IN BUILDING LTE CONNECTIVITY AT NO ADDITIONAL COST TO THE TOWN
- COMPLETED THE FIRST YEAR OF THE NEW PERSONAL COMPUTER REPLACEMENT STRATEGY RESULTING IN COST REDUCTIONS AND REDUCED DEVICE COUNTS
- PROVIDED TECHNICAL SUPPORT FOR DEPARTMENTS AS THEY IMPLEMENTED OR ENHANCES THE USE OF TECHNOLOGY INCLUDING:
 - PARTNERING WITH PUBLIC WORKS TO SUPPORT THE I-24 CORRIDOR PROJECT
 - PARTNERING WITH UTILITIES FOR UPDATES TO THE WASTEWATER TREATMENT PLANT AND ENHANCEMENTS TO CITYWORKS
 - PARTNERED WITH HR FOR FURTHER DEVELOPMENT OF THE HR SYSTEM
 - PARTNERED WITH THE COURTS FOR FURTHER ENHANCEMENTS TO THE TYLER SYSTEM

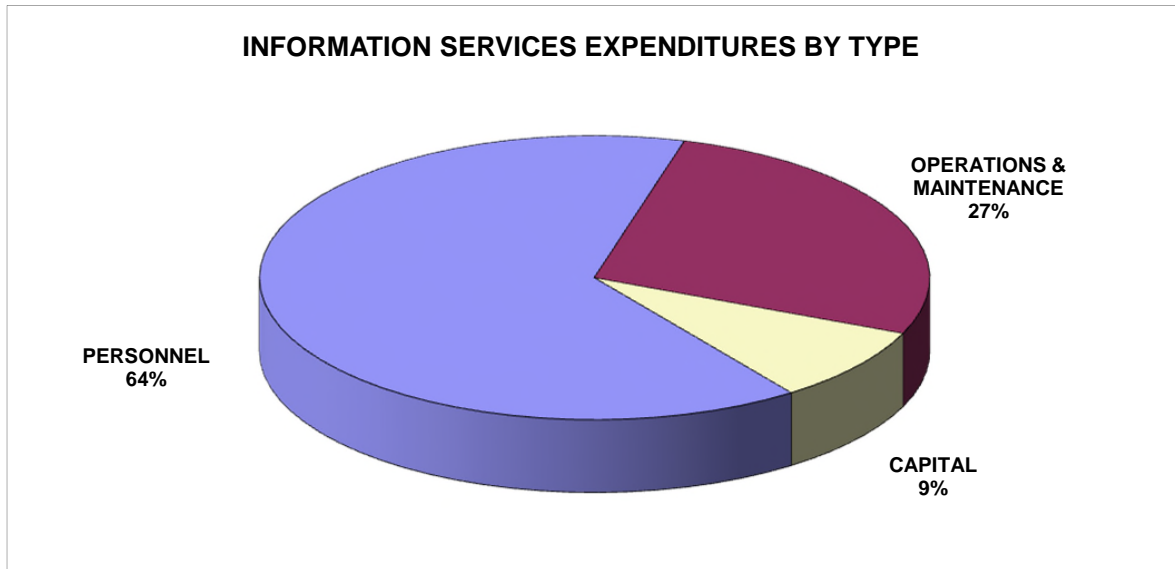
PERFORMANCE MEASURES

	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
% OF WORK ORDERS ANSWERED IN 4 HOURS	100%	100%	99%	99%	99%
% OF WORK ORDERS COMPLETED ON TIME	98%	98%	99%	99%	99%
SERVICE QUALITY					
NETWORK UPTIME PERCENTAGE	99.99%	99.96%	99.97%	99.98%	99.99%
NETWORK SERVICE INTERRUPTIONS	2	2	2	3	2
TELEPHONE SYSTEM UPTIME PERCENTAGE	99.99%	99.99%	99.99%	99.99%	99.99%
% OF COMPUTER SYSTEMS WITHOUT CATASTROPHIC FAILURE(EXCEPT USER ISSUES)	99%	99%	99%	99%	99%

INFORMATION SERVICES

WORKLOAD INDICATOR	Calendar Year				
	2017	2018	2019	2020	2021
WORK ORDERS SERVICED	2,837	1,813	2,048	1,717	1,784
SERVERS MANAGED	81	86	91	84	86
WORKSTATIONS MANAGED	352	350	355	359	473
SITES SUPPORTED	19	19	19	22	22
TELEPHONE EXTENSIONS MANAGED	415	418	424	433	433

PERSONNEL STATUS POSITION	Fiscal Year				
	17-18	18-19	19-20	20-21	21-22
F APPLICATIONS DEVELOPER	2	2	2	2	2
F IT DIRECTOR	0	0	0	0	1
F IT MANAGER	1	1	1	1	0
F IT SUPERVISOR	1	1	1	1	1
F IT TECHNICIAN	3	2	2	2	1
F IT TECHNICIAN II	0	1	1	1	1
F NETWORK/SYSTEMS ADMINISTRATOR	0	0	0	0	1
TOTAL POSITIONS	7.0	7.0	7.0	7.0	7.0
FTE	7.0	7.0	7.0	7.0	7.0



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	620,298	591,917	675,900	627,060	764,800	764,800	764,800
OPERATIONS & MAINTENANCE	182,794	247,846	216,700	133,328	369,400	321,800	321,800
CAPITAL	397,863	19,197	92,900	287,088	102,000	102,000	102,000

INFORMATION SERVICES

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41640								
111	SALARIES	443,571	424,361	485,300	471,506	543,900	543,900	543,900
112	OVERTIME	6,175	1,852	3,400	6,282	3,800	3,800	3,800
119	AMERICAN RESCUE PREMIUM PAY	-	6,000	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	33,531	31,464	37,400	36,608	41,900	41,900	41,900
142	HEALTH INSURANCE	101,012	91,686	109,300	80,000	126,000	126,000	126,000
143	RETIREMENT/PENSION	25,245	23,725	24,300	19,594	23,800	23,800	23,800
145	OTHER INSURANCE	2,674	2,873	3,400	2,640	3,800	3,800	3,800
146	WORKER'S COMPENSATION	4,130	6,860	7,300	7,330	6,700	6,700	6,700
147	UNEMPLOYMENT INSURANCE	-	136	-	140	-	-	-
148	EMPLOYEE EDUCATION AND TRAINING	3,960	2,960	5,500	2,960	14,900	14,900	14,900
235	MEMBERSHIP/REGISTRATION	-	-	-	-	300	300	300
245	TELEPHONE SERVICES	7,341	4,901	4,200	4,790	5,000	5,000	5,000
261	REPAIR & MAINTENANCE/VEHICLES	101	18	300	20	900	900	900
269	REPAIR & MAINTENANCE/OTHER	-	1,322	-	170	2,500	2,500	2,500
290	CONTRACTUAL SERVICES	164,306	231,324	200,000	110,000	345,000	300,000	300,000
320	OPERATING SUPPLIES	6,425	5,838	8,000	8,820	8,000	8,000	8,000
326	CLOTHING AND UNIFORMS	-	-	-	-	600	-	-
331	GAS, OIL & FUEL	265	71	400	170	2,400	400	400
512	VEHICLE INSURANCE	1,140	1,310	1,000	1,000	1,300	1,300	1,300
513	LIABILITY INSURANCE	2,976	3,032	2,400	2,358	3,000	3,000	3,000
799	SUNDRY	240	30	400	6,000	400	400	400
940	TRANSFER TO CAPITAL	397,863	19,197	92,900	287,088	102,000	102,000	102,000
TOTAL INFORMATION SERVICES		1,200,955	858,960	985,500	1,047,476	1,236,200	1,188,600	1,188,600

PLANNING & CODES

PURPOSE STATEMENT

THE PLANNING & CODES DEPARTMENTS PROVIDE TECHNICAL ASSISTANCE TO THE SMYRNA MUNICIPAL PLANNING COMMISSION, THE BOARD OF ZONING APPEALS, THE HISTORIC ZONING COMMISSION, CONSTRUCTION BOARD OF APPEALS, AND THE TOWN COUNCIL TO ENSURE THAT ALL NEW RESIDENTIAL, COMMERCIAL, AND INDUSTRIAL DEVELOPMENTS MEET THE GUIDELINES SET FORTH IN THE ZONING ORDINANCE, SUBDIVISION REGULATIONS, DESIGN REVIEW MANUAL, HISTORIC DISTRICT DESIGN GUIDELINES, SIGN ORDINANCE, AND THE ADOPTED BUILDING AND LIFE SAFETY CODES TO SAFEGUARD NEIGHBORHOODS, THE COMMUNITY, AND THE INVESTMENTS OF CITIZENS. THE DEPARTMENTS ALSO PROVIDE MAPPING ASSISTANCE AND COORDINATE THE LONG RANGE PLANNING ACTIVITIES OF THE TOWN.

MAJOR HIGHLIGHTS

MAJOR CAPITAL EXPENDITURES INCLUDE AN UPDATE TO THE IMPACT FEE SCHEDULE

PERFORMANCE MEASURES

	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
ADDRESS PLATS WITHIN FIVE WORKING DAYS OF RECEIPT OF RECORDED PLAT	100%	100%	100%	100%	100%
PERFORM REQUESTED SITE PLAN INSPECTIONS WITHIN ONE WORKING DAY	100%	100%	100%	100%	100%
BUILDING PERMITS ISSUED IN THREE DAYS	100%	100%	100%	100%	100%
BUILDING INSPECTIONS IN ONE DAY	98%	98%	90%	95%	98%
ELECTRIC INSPECTIONS IN ONE DAY	98%	98%	85%	90%	92%
CODE COMPLAINTS RESPONDED TO WITHIN 5 DAYS	100%	100%	100%	100%	100%
PLANS REVIEW COMPLETED IN TEN DAYS	100%	100%	100%	100%	100%
SERVICE QUALITY					
RESPOND TO ALL CUSTOMER REQUESTS WITHIN ONE WORKING DAY	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

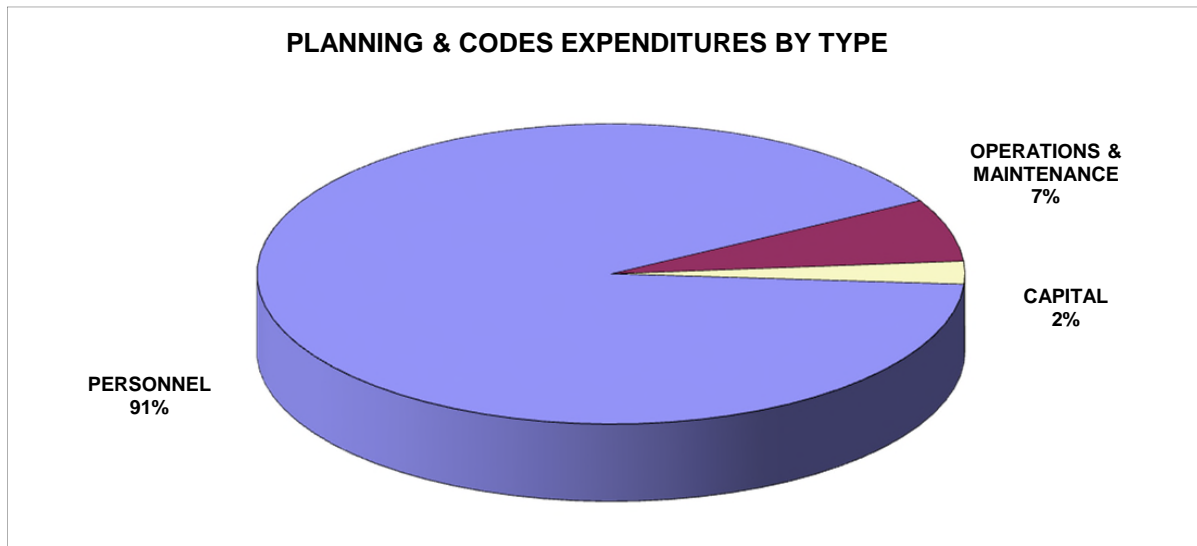
	Calendar Year				
	2017	2018	2019	2020	2021
BUILDING PERMITS ISSUED	670	904	1,047	1,461	978
BUILDING INSPECTIONS	8,401	11,133	13,566	19,309	13,726
ELECTRIC INSPECTIONS	3,276	3,396	5,076	8,950	6,279
CODE INSPECTIONS	3,081	3,934	3,417	2,004	1,574
PLANS REVIEW	69	113	111	103	138
LOTS REVIEWED	1,514	1,253	1,057	1,604	1,700
SITE PLANS REVIEWED	44	35	29	28	50
ZONING/ANNEXATION REQUESTS	36	31	52	25	37
OTHER*	15	21	12	9	12
SIGN VARIANCES	2	0	4	0	0
SETBACK VARIANCES	6	10	12	10	9
SPECIAL EXCEPTIONS	11	7	7	8	7
OTHER**	7	8	3	5	3

* INCLUDES ORDINANCE AMENDMENTS, PLANS, PLANS OF SERVICE, STREET CLOSURES, ETC.

** INCLUDES ACCESSORY STRUCTURE SIZE VARIANCES, HEIGHT VARIANCES, ETC.

PLANNING & CODES

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
F ADMINISTRATIVE ASSISTANT	1	1	2	2	2	
F BUILDING INSPECTOR	3	3	3	3	3	
F BUILDING OFFICIAL	1	1	1	1	1	
F CODES INSPECTOR	2	2	2	2	2	
F ELECTRICAL INSPECTOR	1	1	2	2	2	
P ELECTRICAL INSPECTOR	0	0	0	0	1	
F TOWN PLANNER/MGR. OF PLANNING & CODES	1	1	1	1	1	
F OFFICE COORDINATOR	1	1	1	1	1	
F PERMIT TECHNICIAN	1	1	0	0	0	
F PLANNER	1	1	1	1	1	
F PLANNING TECHNICIAN	1	1	1	1	1	
F PLANS EXAMINER & COMMERCIAL INSPECTOR	0	1	1	1	1	
TOTAL POSITIONS	13.0	14.0	15.0	15.0	16.0	
FTE	13.0	14.0	15.0	15.0	15.8	



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	1,097,287	1,162,151	1,221,500	1,155,713	1,391,400	1,391,600	1,391,600
OPERATIONS & MAINTENANCE	115,610	116,923	100,900	108,274	100,800	103,700	103,700
CAPITAL	33,526	44,355	35,400	35,591	37,700	37,700	37,700

PLANNING & CODES

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41700								
111	SALARIES	764,526	809,350	826,600	812,239	937,400	937,400	937,400
112	OVERTIME	8,389	13,915	27,600	20,087	31,500	31,500	31,500
119	AMERICAN RESCUE PREMIUM PAY	-	19,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	56,583	61,803	65,500	62,718	74,200	74,200	74,200
142	HEALTH INSURANCE	195,843	178,038	218,900	194,000	263,300	263,300	263,300
143	RETIREMENT/PENSION	56,900	60,028	61,400	45,660	64,200	64,200	64,200
144	457B MATCH	262	261	300	260	300	300	300
145	OTHER INSURANCE	4,508	5,375	6,000	4,949	6,300	6,300	6,300
146	WORKER'S COMPENSATION	7,840	10,780	11,500	11,460	10,400	10,400	10,400
148	EMPLOYEE EDUCATION AND TRAINING	2,436	3,101	3,700	4,340	3,800	4,000	4,000
161	BOARD AND COMMITTEE MEMBERS	300	-	400	-	400	400	400
190	EMPLOYMENT TESTING	110	454	100	430	100	100	100
211	POSTAGE	1,888	2,055	2,000	1,830	2,500	2,000	2,000
220	PRINTING & DUPLICATION	1,267	1,985	1,800	1,460	1,800	1,800	1,800
235	MEMBERSHIP/REGISTRATION	14,322	15,970	14,000	1,860	2,000	2,000	2,000
237	ADVERTISING/LEGAL	322	140	600	290	200	300	300
245	TELEPHONE SERVICES	5,123	5,044	5,000	4,310	2,700	5,100	5,100
261	REPAIR & MAINTENANCE/VEHICLES	932	7,718	1,600	600	1,500	1,500	1,500
269	REPAIR & MAINTENANCE/OTHER	-	-	300	10	300	300	300
289	TRAVEL	1,416	-	900	160	1,900	1,900	1,900
290	CONTRACTUAL SERVICES	65,251	55,216	53,300	60,000	60,000	60,000	60,000
292	COMMUNITY APPEARANCE	767	2,764	2,000	7,330	2,000	2,000	2,000
320	OPERATING SUPPLIES	6,790	6,841	6,000	6,720	6,000	6,000	6,000
326	CLOTHING AND UNIFORMS	831	406	1,000	660	1,000	1,000	1,000
331	GAS, OIL & FUEL	6,331	6,771	300	12,000	6,000	7,500	7,500
512	VEHICLE INSURANCE	4,580	5,260	4,500	4,500	5,300	5,300	5,300
513	LIABILITY INSURANCE	5,110	6,064	6,100	6,064	6,100	6,100	6,100
799	SUNDRY	270	235	1,000	50	1,000	400	400
940	TRANSFER TO CAPITAL	33,526	44,355	35,400	35,591	37,700	37,700	37,700
TOTAL PLANNING & CODES		1,246,423	1,323,429	1,357,800	1,299,578	1,529,900	1,533,000	1,533,000

PURPOSE STATEMENT

THE PUBLIC WORKS DEPARTMENT PROVIDES ENGINEERING AND TECHNICAL SUPPORT SERVICES TO ALL DEPARTMENTS WITHIN THE TOWN OF SMYRNA. THE DEPARTMENT HAS MANAGEMENT RESPONSIBILITY FOR THE FOLLOWING DEPARTMENTS: STREETS, VEHICLE MAINTENANCE, STORM WATER, BUILDING & GROUNDS MAINTENANCE, AND MAPLEVIEW CEMETERY.

MAJOR HIGHLIGHTS

WROTE AND SUBMITTED GRANT APPLICATIONS FOR TAP, MMAG, AND CRRSAA GRANTS FOR LOWRY STREET, ENON SPRINGS ROAD, AND OLD NASHVILLE HIGHWAY. RECEIVED APPROVAL FOR GRANT FUNDING ON ALL GRANTS FOR A TOTAL OF \$2,744,260.

PERFORMANCE MEASURES

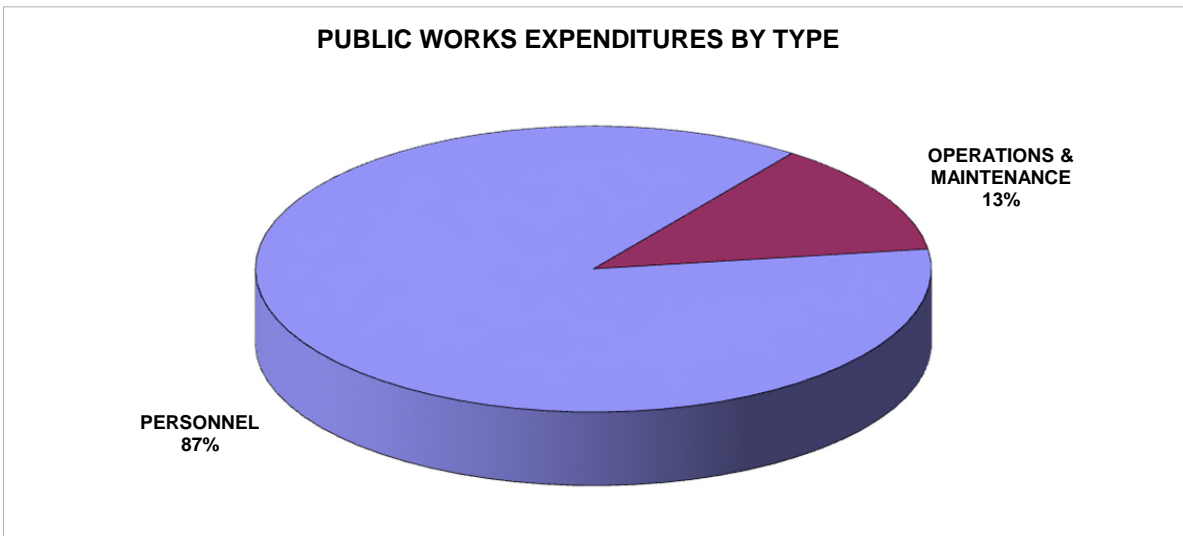
	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
RESPOND TO PHONE CALLS OR REQUESTS FOR INFORMATION FROM CITIZENS AND INTERNAL DEPARTMENTS.	98%	98%	98%	98%	98%
	98%	99%	99%	99%	99%
	100%	100%	100%	100%	100%
SERVICE QUALITY					
TRACK COMPLAINT CALLS AND FOLLOW-UP INFORMATION TO RESOLUTION	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

PROJECT	STATUS
STORMWATER UPGRADES	COMPLETED: LAKE FARM SUBDIVISION, MISC REPAIRS
PAVING & REPAIRS	IN PROGRESS: UPGRADE CHEVY CHASE DRAINAGE
BRIDGES/GUARDRAILS/SIDEWALK PROJECTS	MILLED & RESURFACED 25 LANE MILES & POTHOLES
AVG. OF 70-80 ONGOING PROJECTS UNDER INSP	REPAIRED GUARDRAILS, EVENT CTR FENCE, SIDEWALKS
PLANNING COMMISSION / STAFF SUPPORT	ROADWAY & DRAINAGE INSPECTION FOR COMMERCIAL & RESIDENTIAL PROJECTS
STORM WATER MANAGEMENT PROGRAM	REVIEW AND APPROVE PRELIMINARY PLATS, SITE PLANS, AND FINAL PLATS
TRAFFIC MANAGEMENT	ADOPT-A-HWY & ADOPT-A-STREAM. NPDES EROSION PROTECTION FOR CONSTRUCTION SITES
ITS PHASES I AND II	MAINT. & RETIMING OF 51 TRAFFIC SIGNALS, 3 NEW SIGNALS
MASTER STORM PROJECT	COMPLETED CONSTRUCTION
SAM RIDLEY WIDENING	APPLYING FOR GRANTS
SAM RIDLEY AT ONH INTERSECTION	COMPLETED CONSTRUCTION
WASHINGTON STREET PEDESTRIAN CROSSING	CURRENTLY IN DESIGN PHASE
FLORENCE ROAD SIDEWALKS	CURRENTLY IN ROW PHASE
NOLAN DRIVE RELOCATION	CURRENTLY IN NEPA PHASE
LEE VICTORY RECREATIONAL PARK ENTRANCE	COMPLETED CONSTRUCTION
LOWRY STREET PHASE I	CURRENTLY IN CONSTRUCTION PHASE
GENIE LANE	CURRENTLY IN CONSTRUCTION PHASE
SPRING HILL DRIVE EXTENSION	CURRENTLY IN ROW PHASE
LOWRY STREET PHASE II	CURRENTLY IN ROW PHASE
ITS PHASES 3, 4, AND 5	CURRENTLY IN NEPA PHASE
	AWAITING NTP TO CONSTRUCTION PHASE

PUBLIC WORKS

PERSONNEL		Fiscal Year				
STATUS	POSITION	18-19	19-20	20-21	21-22	22-23
F	DIRECTOR OF PUBLIC WORKS	1	1	1	1	1
F	OFFICE COORDINATOR	1	1	1	1	1
F	TOWN ENGINEER	0	1	1	1	1
F	TRAFFIC TECHNICIAN	1	1	1	0	0
F	TRAFFIC OPERATOR	0	0	0	1	1
TOTAL POSITIONS		3.0	4.0	4.0	4.0	4.0
FTE		3.0	4.0	4.0	4.0	4.0



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	292,107	346,160	436,900	375,717	468,700	468,700	468,700
OPERATIONS & MAINTENANCE	32,156	35,890	64,550	22,091	83,700	68,700	68,700
CAPITAL	3,163	-	1,400	1,400	-	-	-

PUBLIC WORKS

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41720								
111	SALARIES	222,398	263,073	321,600	288,029	345,900	345,900	345,900
112	OVERTIME	832	1,385	5,800	4,661	2,800	2,800	2,800
119	AMERICAN RESCUE PREMIUM PAY	-	1,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	16,630	19,871	25,100	22,661	26,700	26,700	26,700
142	HEALTH INSURANCE	31,373	33,836	54,900	39,350	57,200	57,200	57,200
143	RETIREMENT/PENSION	17,509	22,403	24,200	17,491	29,100	29,100	29,100
144	457B MATCH	262	261	300	240	300	300	300
145	OTHER INSURANCE	1,246	1,741	2,300	1,645	2,400	2,400	2,400
146	WORKER'S COMPENSATION	1,190	1,820	1,600	1,640	1,800	1,800	1,800
148	EDUCATION & TRAINING	515	150	500	-	1,900	1,900	1,900
149	EDUCATION & TRAINING-ENGINEERING	45	120	500	-	600	600	600
190	EMPLOYMENT TESTING	107	-	100	-	-	-	-
211	POSTAGE	304	462	300	300	300	300	300
234	MEMBERSHIP & REGIST.-ENGINEERING	-	370	300	410	300	300	300
235	MEMBERSHIP & REGISTRATION	223	-	300	-	100	100	100
237	ADVERTISING/LLEGAL	347	-	100	60	100	100	100
245	TELEPHONE SERVICES	1,673	848	1,000	1,290	1,700	1,700	1,700
246	TELEPHONE SERVICES-ENGINEERING	-	-	1,000	-	1,000	1,000	1,000
254	ARCHITECTURAL/ENGINEERING	12,374	17,311	40,000	2,370	35,000	20,000	20,000
261	REPAIR & MAINTENANCE - VEHICLES	-	-	250	-	300	300	300
282	EMPLOYEE AUTOMOBILE ALLOWANCE	4,837	4,634	4,800	4,990	4,800	4,800	4,800
288	TRAVEL-ENGINEERING	-	-	-	-	1,000	1,000	1,000
290	CONTRACTUAL SERVICES	9,052	8,865	9,500	6,600	29,500	29,500	29,500
320	OPERATING SUPPLIES	794	235	1,000	1,080	1,000	1,000	1,000
326	CLOTHING & UNIFORMS	-	-	500	-	500	500	500
331	GAS, OIL & FUEL	763	1,260	3,000	3,000	2,000	2,000	2,000
332	GAS, OIL & FUEL-ENGINEERING	-	-	-	-	2,000	2,000	2,000
341	TRAFFIC OPERATOR EQUIPMENT	-	-	-	-	1,900	1,900	1,900
512	VEHICLE INSURANCE	570	660	500	500	700	700	700
513	LIABILITY INSURANCE	842	1,011	1,000	1,011	1,000	1,000	1,000
799	SUNDRY	377	234	1,000	480	500	500	500
940	TRANSFER TO CAPITAL	3,163	-	1,400	1,400	-	-	-
TOTAL PUBLIC WORKS		327,426	382,050	502,850	399,208	552,400	537,400	537,400

ADMINISTRATION

PURPOSE STATEMENT

THE ADMINISTRATION DEPARTMENT PROVIDES LEADERSHIP AND SUPPORT SERVICES TO ENSURE THAT ALL TOWN ACTIVITIES ARE ADMINISTERED IN A FAIR AND CONSISTENT MANNER FOR ALL CITIZENS AND THAT THE POLICIES DEVELOPED BY THE TOWN COUNCIL ARE IMPLEMENTED EFFECTIVELY AND EFFICIENTLY.

MAJOR HIGHLIGHTS

THE TOWN CLERK RETIRED AFTER 40 YEARS OF SERVICE. MANAGEMENT SPLIT THE POSITION TO SEPARATE THE TREASURY MANAGEMENT POSITION

PERFORMANCE MEASURES

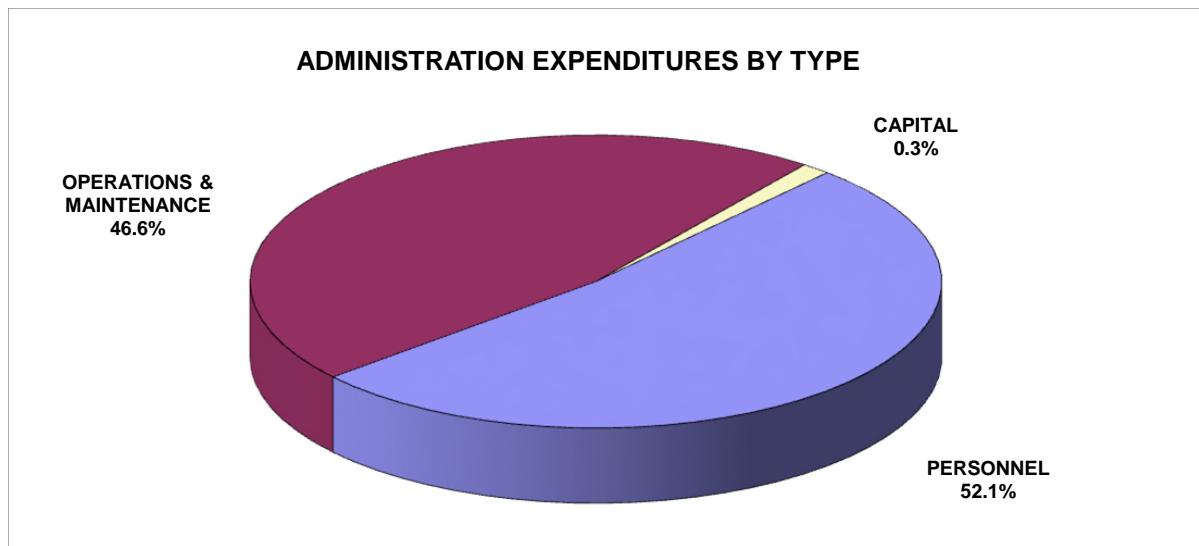
	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
POPULATION SERVED PER EMPLOYEE	116	116	119	119	119
SERVICE QUALITY					
% OF AGENDA ITEMS PROVIDED TO COUNCIL WITHIN 4 DAYS PRIOR TO MEETING	99.5	99.5	99.5	99.5	99.5

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
WORKERS COMP CLAIMS	21	36	25	32	27
PROPERTY & CASUALTY CLAIMS	30	45	38	37	42

ADMINISTRATION

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
F ASSISTANT TOWN MANAGER	0	0	1	1	1	
F EXECUTIVE ASSISTANT	1	1	1	1	1	
F LEGAL ASSISTANT	1	0	0	0	0	
F MEDIA SERVICES MANAGER	1	1	0	0	0	
F MEDIA PROGRAM PRODUCER	0	0	1	1	1	
F PARALEGAL	1	2	2	2	1	
F PUBLIC INFORMATION OFFICER	0	1	1	1	1	
F SAFETY/LOSS CONTROL MANAGER	0	1	1	1	1	
F STAFF ATTORNEY	1	1	1	1	1	
F TOWN ATTORNEY	1	1	1	1	1	
F TOWN CLERK	0	0	0	0	1	
F TOWN MANAGER	1	1	1	1	1	
TOTAL POSITIONS	7.0	9.0	10.0	10.0	10.0	
FTE	7.0	9.0	10.0	10.0	10.0	



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	1,118,073	1,145,271	1,233,000	1,242,182	1,371,100	1,372,900	1,372,900
OPERATIONS & MAINTENANCE	720,157	667,486	1,043,400	726,297	1,048,200	1,229,000	1,229,000
CAPITAL	60,445	-	8,500	8,500	35,600	35,600	35,600

ADMINISTRATION

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41990								
111	SALARIES	858,650	862,813	919,100	953,074	1,002,900	1,002,900	1,002,900
112	OVERTIME	2,054	728	3,000	1,687	3,000	3,000	3,000
119	AMERICAN RESCUE PREMIUM PAY	-	10,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	62,868	62,764	70,600	67,121	77,000	77,000	77,000
142	HEALTH INSURANCE	146,822	151,295	172,600	162,000	217,600	217,600	217,600
143	RETIREMENT/PENSION	31,547	41,906	52,200	45,596	54,600	54,600	54,600
145	OTHER INSURANCE	4,475	6,168	6,200	4,984	6,800	6,800	6,800
146	WORKER'S COMPENSATION	3,846	5,110	4,600	4,630	4,900	4,900	4,900
148	EMPLOYEE EDUCATION & TRAINING	4,566	2,463	2,500	600	2,000	2,600	2,600
149	EMP EDUC & TRAINING-ATTORNEY	2,111	1,092	1,000	1,870	1,500	2,700	2,700
150	EMP. EDUCATION & TRAINING-CHANNEL 3	279	429	1,000	510	600	600	600
190	EMPLOYMENT TESTING	855	3	200	110	200	200	200
211	POSTAGE	847	2,813	1,500	3,050	2,500	2,500	2,500
220	PRINTING & DUPLICATION	5,085	2,361	4,500	2,850	3,000	3,000	3,000
234	MEMBERSHIP/REG. FEES-ATTORNEY	4,335	3,113	4,300	2,820	1,700	1,800	1,800
235	MEMBERSHIP/REGISTRATION FEES	40,859	41,831	45,000	61,140	44,000	45,000	45,000
236	ADVERTISING & PROMOTIONS	1,170	-	20,000	-	20,000	20,000	20,000
237	ADVERTISING/LEGAL	8,359	9,638	7,300	11,170	12,000	20,000	20,000
241	UTILITY SERVICES	116,697	116,217	125,000	122,650	122,000	122,000	122,000
245	TELEPHONE SERVICES	33,063	34,324	30,000	29,550	34,000	35,000	35,000
246	TELEPHONE SERVICES-ATTORNEY	3,802	3,711	3,800	3,290	3,800	3,800	3,800
252	LEGAL SERVICES	20,787	26,375	20,000	47,500	30,000	40,000	40,000
253	AUDIT SERVICES	34,342	24,795	35,000	28,460	35,000	37,000	37,000
256	RE-APPRAISAL SERVICES	4,438	5,179	250,000	5,350	300,000	390,000	390,000
258	RTA/MID CUMBERLAND	27,000	27,000	28,000	17,000	17,000	20,000	20,000
261	REPAIR & MAINTENANCE - VEHICLES	28	363	500	1,080	500	500	500
269	REPAIR & MAINTENANCE - OTHER	-	3,220	500	150	1,000	1,000	1,000
270	REPAIR & MAINTENANCE - CHANNEL 3	-	6,040	500	-	1,000	1,000	1,000
282	EMPLOYEE AUTOMOBILE ALLOWANCE	9,674	9,267	9,600	9,790	9,600	14,400	14,400
286	RETREAT EXPENSE	561	495	1,200	500	600	1,000	1,000
288	TRAVEL-ATTORNEY	2,198	3,572	2,434	3,000	\$7,800.00	\$4,800.00	4,800
289	TRAVEL	1,128	-	13,066	1,800	5,000	7,500	7,500
290	CONTRACTUAL SERVICES	201,444	212,712	243,400	224,320	230,000	235,000	235,000
291	CONTRACTUAL SERVICES-CHANNEL 3	50,829	34,643	60,000	35,720	45,000	45,000	45,000
292	CONTRACTUAL SERVICES-ATTORNEY	16,925	16,021	21,600	17,480	20,000	60,000	60,000
293	CONTRACTUAL SERVICES-PROBATION	30,585	-	-	-	-	-	-
320	OPERATING SUPPLIES	15,119	17,254	19,000	22,840	20,000	20,000	20,000
321	OPERATING SUPPLIES-PROBATION	1,734	-	-	-	-	-	-
323	OPERATING SUPPLIES-CHANNEL 3	7,281	2,080	3,000	200	2,000	2,000	2,000
326	CLOTHING AND UNIFORMS	1,045	-	500	900	1,000	1,000	1,000
331	GAS, OIL & FUEL	690	819	2,500	690	1,000	1,000	1,000
332	GAS, OIL & FUEL-PROBATION	72	-	-	-	-	-	-
511	BUILDING INSURANCE	5,628	4,915	6,400	6,403	6,600	6,600	6,600
512	VEHICLE INSURANCE	570	660	1,000	1,000	700	700	700
513	LIABILITY INSURANCE	12,653	13,056	17,400	17,354	13,100	13,100	13,100
520	SURETY BOND PREMIUM	1,350	1,650	1,000	1,650	1,500	2,500	2,500
700	EMPLOYEE ACTIVITIES	13,348	3,345	13,000	12,180	10,000	12,500	12,500
701	CHRISTMAS PARADE	138	-	300	-	2,500	2,500	2,500
715	ARTS COMMISSION EXPENSES	65	3,844	1,900	3,750	4,000	4,000	4,000
795	CREDIT CARD SERVICE CHARGES	180	200	200	240	300	300	300
797	EDUCATION REIMBURSEMENT	37,950	27,923	40,000	16,060	30,000	40,000	40,000
799	SUNDRY	8,178	8,050	10,000	14,360	10,000	12,500	12,500
940	TRANSFER TO CAPITAL	60,445	-	8,500	8,500	35,600	35,600	35,600
TOTAL ADMINISTRATION		1,898,675	1,812,757	2,284,900	1,976,979	2,454,900	2,637,500	2,637,500

BUILDING & GROUNDS MAINTENANCE

PURPOSE STATEMENT

THE BUILDING AND GROUNDS MAINTENANCE DEPARTMENT MAINTAINS ALL PUBLIC BUILDINGS IN A SAFE, EFFICIENT, AND COST EFFECTIVE MANNER. RESPONSIBILITIES ALSO INCLUDE FIFTY ONE SIGNALIZED INTERSECTIONS, NEW CONSTRUCTION SERVICES FOR ALL DEPARTMENTS, AND HOLIDAY LIGHTING.

MAJOR HIGHLIGHTS

MAJOR PROJECTS INCLUDED COMMENCEMENT OF CONSTRUCTION FOR A NEW BATHROOM FACILITY AT ROTARY SOCCER PARK, CONSTRUCTION OF A NEW STORAGE SHED FOR THE TOWN EVENT CENTER, OVERSAW THE REPLACEMENT OF BOILERS AND AIR CONDENSING COILS AT THE EVENT CENTER, REPLACEMENT AND REPAIRS TO SEVERAL HVAC UNITS FOR MULTIPLE TOWN BUILDINGS, AND INSTALLED / REPLACED PEDESTRIAN SIGNALS AT MULTIPLE LOCATIONS FOR ADA COMPLIANCE.

PERFORMANCE MEASURES

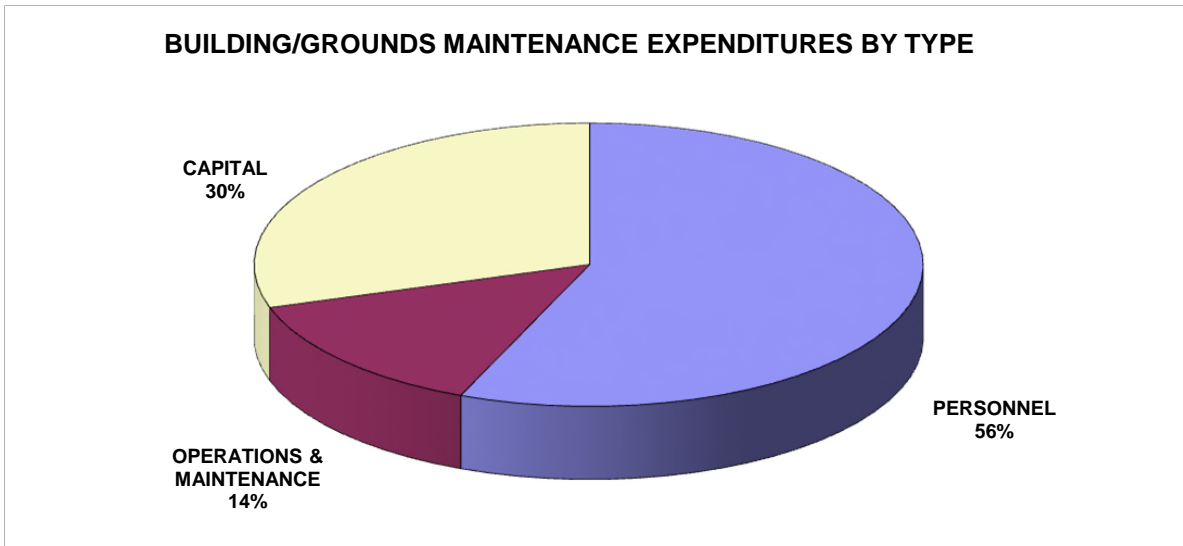
	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
IN-HOUSE W/O EMERGENCIES WITHIN 1 HOUR	100%	95%	97%	97%	97%
TRAFFIC LIGHT EMERGENCIES WITHIN 1 HOUR	100%	100%	100%	100%	100%
IN-HOUSE WORK ORDER (NON PRIORITY) IN 1 WEEK	70%	75%	75%	80%	80%
IN-HOUSE WORK ORDER (NON PRIORITY) IN 2 WEEKS	35%	35%	25%	30%	30%
SERVICE QUALITY					
CITIZEN REQUESTS / COMPLAINTS - 8 HOURS	100%	100%	100%	100%	100%
TRACK CALLS, RESPOND, KEEP ON FILE - 1 DAY	77%	82%	83%	84%	84%
CONSTRUCTION SUPPORT FOR OTHER DEPARTMENTS	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
WORK ORDERS PERFORMED:					
TRAFFIC LIGHTS	200	157	205	195	208
SEASONAL LIGHTING	47	255	280	545	550
JANITORIAL AND LANDSCAPING	15	39	52	61	75
PREVENTATIVE MAINTENANCE	378	425	654	513	619
ELEC, PLUMBING, HVAC, CONSTRUCTION	211	586	646	583	624
IN-HOUSE CONST. FOR OTHER DEPTS.	98	102	116	80	92
TRAFFIC LIGHTS ON CALL NIGHTS / WEEKENDS					
ON-CALL 1 WORK ORDER PER WEEK	52	70	78	117	98

BUILDING & GROUNDS MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
F MAINTENANCE TECHNICIAN	3	5	5	3	4	
P MAINTENANCE TECHNICIAN	0	0	1	1	0	
F MAINTENANCE TECHNICIAN II	3	2	1	3	3	
F MANAGER BUILDING/GROUNDS	1	1	1	1	1	
F SUPERVISOR BUILDING/GROUNDS	1	1	1	1	1	
TOTAL POSITIONS	8.0	9.0	9.0	9.0	9.0	
FTE	8.0	9.0	8.8	8.8	9.0	



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	549,176	528,639	622,300	534,652	746,300	746,300	746,300
OPERATIONS & MAINTENANCE	157,212	165,672	176,200	154,824	183,300	183,300	183,300
CAPITAL	454,016	31,757	442,800	422,800	396,900	396,900	396,900

BUILDING & GROUNDS MAINTENANCE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41800								
111	SALARIES	381,509	354,169	413,200	373,799	458,700	458,700	458,700
112	OVERTIME	7,511	5,028	9,000	7,119	10,100	10,100	10,100
119	AMERICAN RESCUE PREMIUM PAY	-	11,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	28,243	27,396	32,400	28,583	35,900	35,900	35,900
142	HEALTH INSURANCE	92,320	82,850	118,500	87,000	194,700	194,700	194,700
143	RETIREMENT/PENSION	28,551	27,144	29,000	21,639	28,800	28,800	28,800
145	OTHER INSURANCE	2,262	2,529	2,900	2,407	3,200	3,200	3,200
146	WORKER'S COMPENSATION	5,740	11,550	13,500	11,460	11,100	11,100	11,100
148	EDUCATION & TRAINING	2,647	6,110	3,500	2,290	3,500	3,500	3,500
190	EMPLOYMENT TESTING	393	363	300	355	300	300	300
235	MEMBERSHIP & REGISTRATION	501	320	500	150	500	500	500
241	UTILITY SERVICES	5,839	5,599	5,900	6,270	5,900	5,900	5,900
245	TELEPHONE SERVICES	3,008	2,921	2,800	2,400	3,000	3,000	3,000
261	REPAIR & MAINTENANCE - VEHICLES	4,445	1,883	4,500	1,880	5,100	5,100	5,100
265	REPAIR & MAINTENANCE - GROUNDS	1,904	6,884	7,500	6,790	8,900	8,900	8,900
268	REPAIR & MAINTENANCE - BUILDINGS	10,733	11,083	11,000	11,000	11,000	11,000	11,000
269	REPAIR & MAINTENANCE - OTHER	14,773	12,318	15,000	14,480	13,000	13,000	13,000
289	TRAVEL	(1,793)	-	1,000	-	-	-	-
290	CONTRACTUAL SERVICES	66,415	64,588	76,000	62,370	70,000	70,000	70,000
320	OPERATING SUPPLIES	1,233	1,391	1,300	990	3,300	3,300	3,300
326	CLOTHING & UNIFORMS	4,418	3,732	5,500	4,530	5,500	5,500	5,500
327	JANITORIAL SUPPLIES	16,588	15,195	12,000	10,820	12,000	12,000	12,000
331	GAS, OIL & FUEL	7,307	6,620	9,000	9,000	9,000	9,000	9,000
341	TOOLS	1,704	2,884	5,500	5,310	5,500	5,500	5,500
511	BUILDING INSURANCE	595	481	600	603	600	600	600
512	VEHICLE INSURANCE	4,580	5,260	4,000	4,000	5,300	5,300	5,300
513	LIABILITY INSURANCE	14,711	24,201	13,700	13,701	24,200	24,200	24,200
799	SUNDRY	251	312	400	530	500	500	500
940	TRANSFER TO CAPITAL	454,016	31,757	442,800	422,800	396,900	396,900	396,900
TOTAL BUILDING/GROUNDS MAINT.		1,160,404	726,068	1,241,300	1,112,276	1,326,500	1,326,500	1,326,500

FINANCE

PURPOSE STATEMENT

THE FINANCE DEPARTMENT PROVIDES THE ACCOUNTING FOR ALL REVENUES, EXPENDITURES AND DEBTS OF THE TOWN, MANAGES THE INVESTMENT OF IDLE FUNDS IN ACCORDANCE WITH STATE STATUTES, ACCOUNTS FOR ALL ASSETS, ASSISTS IN THE PREPARATION OF THE ANNUAL BUDGET, PREPARES THE COMPREHENSIVE ANNUAL FINANCIAL REPORT, AND PROVIDES THE PAYROLL AND PURCHASING FUNCTIONS FOR THE TOWN.

MAJOR HIGHLIGHTS

CONVERTED TO NEW POINT OF SALE AND PAYROLL SOFTWARE WHICH FURTHER INTEGRATES ALL ASPECTS OF FINANCIAL SOFTWARE INTO THE SAME PROGRAM.

PERFORMANCE MEASURES

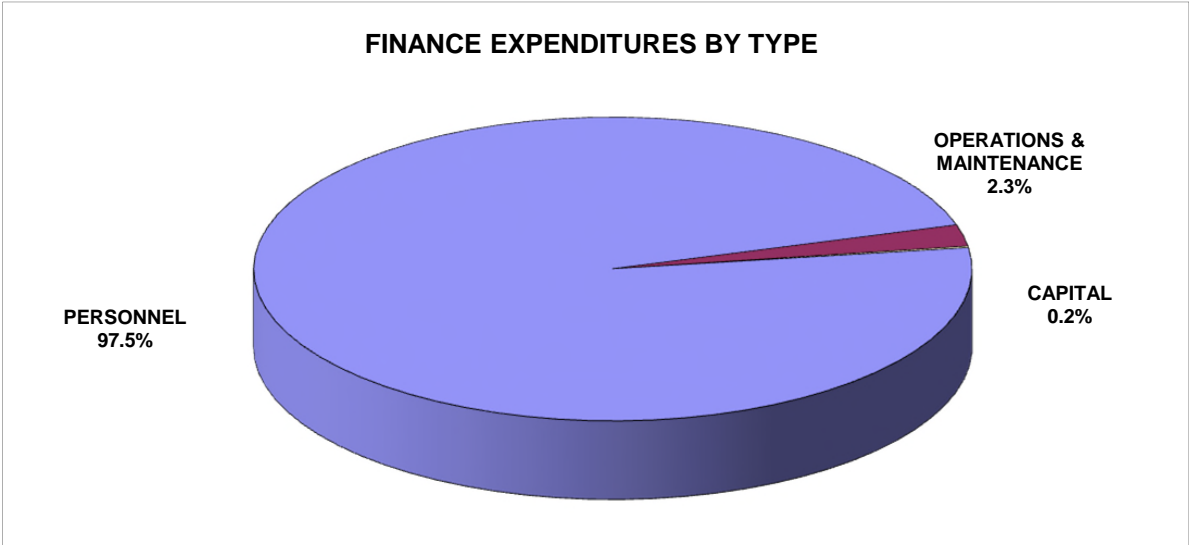
	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
% OF INVOICES PROCESSED IN 14 DAYS	100%	100%	100%	100%	100%
AVERAGE HOURS TO PREPARE BID	3.5	3.5	3.5	3.5	3.5
SERVICE QUALITY					
% OF INVOICES CODED AND ROUTED CORRECTLY	99.99%	99.99%	99.99%	99.99%	99.99%
SURPLUS EQUIPMENT SALES					
NUMBER OF SALES	5	3	4	3	5
NET AMOUNT COLLECTED	51,613	51,699	63,001	69,554	146,239

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
CHECKS PROCESSED	4,471	4,611	5,106	5,053	5,165
AMOUNT PAID FOR PRODUCTS/SERVICES (MILLIONS)	17.8	24.4	38.3	51.1	57.6
PURCHASE ORDERS ISSUED	127	134	134	123	132
AMOUNT PURCHASED ON COMPETITIVE BID (MILLIONS)	7.7	7.9	18.1	16.1	18.7
NUMBER OF PCARD PURCHASES	6,615	6,447	7,262	5,615	6,077
AMOUNT OF PCARD PURCHASES (MILLIONS)	3.7	3.4	3.3	2.5	3.0

FINANCE

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
F ACCOUNTANT	1	1	1	0	1	
F ACCOUNTING CLERK	3	3	3	3	3	
F FINANCE DIRECTOR / ASST. TOWN MANAGER	1	1	1	1	1	
F FINANCE/ACCOUNTING MANAGER	1	1	1	1	1	
F FINANCIAL ANALYST	2	2	2	3	2	
F OFFICE COORDINATOR	1	1	1	1	1	
F SAFETY/LOSS CONTROL MANAGER	1	0	0	0	0	
TOTAL POSITIONS	10.0	9.0	9.0	9.0	9.0	
FTE	10.0	9.0	9.0	9.0	9.0	



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	738,132	775,841	848,400	719,197	911,300	911,300	911,300
OPERATIONS & MAINTENANCE	21,092	18,133	28,100	18,667	21,700	21,300	21,300
CAPITAL	13,754	4,333	14,000	12,612	1,600	1,600	1,600

FINANCE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41991								
111	SALARIES	515,938	546,221	589,600	523,316	618,800	618,800	618,800
112	OVERTIME	3,544	3,187	1,800	2,097	2,400	2,400	2,400
119	AMERICAN RESCUE PREMIUM PAY	-	10,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	38,180	41,116	45,300	39,064	47,600	47,600	47,600
142	HEALTH INSURANCE	123,426	116,585	145,600	117,000	183,200	183,200	183,200
143	RETIREMENT/PENSION	48,089	50,978	55,500	31,000	50,100	50,100	50,100
144	457B MATCH	262	261	300	260	300	300	300
145	OTHER INSURANCE	2,911	3,626	4,100	3,090	4,300	4,300	4,300
146	WORKER'S COMPENSATION	5,250	3,150	3,100	3,060	3,000	3,000	3,000
148	EMPLOYEE EDUCATION & TRAINING	490	-	3,000	210	1,500	1,500	1,500
190	EMPLOYMENT TESTING	42	217	100	100	100	100	100
211	POSTAGE	2,720	2,576	2,700	2,660	2,700	2,700	2,700
235	MEMBERSHIP/REGISTRATION FEES	5,231	3,658	4,000	3,000	4,000	4,000	4,000
245	TELEPHONE SERVICES	216	495	1,000	460	500	500	500
289	TRAVEL	-	-	1,000	-	-	-	-
290	CONTRACTUAL SERVICES	3,306	2,787	4,500	3,010	3,500	3,000	3,000
320	OPERATING SUPPLIES	7,993	6,813	10,000	6,040	7,000	7,000	7,000
326	CLOTHING AND UNIFORMS	-	-	400	-	500	-	-
331	GAS, OIL & FUEL	358	279	1,000	270	400	400	400
513	LIABILITY INSURANCE	-	-	1,800	1,797	1,700	1,700	1,700
520	SURETY BOND PREMIUM	1,225	1,525	1,500	1,230	1,300	1,300	1,300
799	SUNDRY	43	-	200	200	100	700	700
940	TRANSFER TO CAPITAL	13,754	4,333	14,000	12,612	1,600	1,600	1,600
TOTAL FINANCE		772,978	798,307	890,500	750,476	934,600	934,200	934,200

PURPOSE STATEMENT

THE TREASURY DEPARTMENT COLLECTS FEES FOR BUSINESS LICENSES, UTILITY PAYMENTS, AND MISCELLANEOUS RECEIPTS FROM THE CITIZENS AND GENERAL PUBLIC TO ALLOCATE THE REVENUE COLLECTED TO THE APPROPRIATE TOWN SERVICES.

MAJOR HIGHLIGHTS

CONTINUED THRU THE PANDEMIC WITH STAFFING SHORTAGES DUE TO COVID RELATED ILLNESSES. TRAINED ON AND IMPLEMENTED NEW NEXTGEN RECEIPTING SOFTWARE. THIS CAUSED DUPLICATE WORK IN BUSINESS LICENSE RECEIPTING DUE TO LOCAL GOVERNMENT NOT HAVING THEIR BUSINESS LICENSE SECTION AVAILABLE YET.
 INTERVIEWED, HIRED, AND TRAINED FOR PART-TIME POSITION AT THE DRIVE THRU.
 TOWN CLERK ANNOUNCED RETIREMENT AND BEGAN INFORMING OTHERS OF JOB DUTIES TO MAKE TRANSITION MORE EFFICIENT.

PERFORMANCE MEASURES

	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
PERCENT OF CALLS ANSWERED WITHIN 2 RINGS	100%	100%	100%	100%	100%
PERCENT OF PAYMENTS KEYED IN DAILY	100%	100%	100%	100%	100%
PERCENT OF CALLS RETURNED DAILY	100%	100%	100%	100%	100%
PERCENT OF BALANCED DEPOSITS	100%	100%	100%	100%	100%

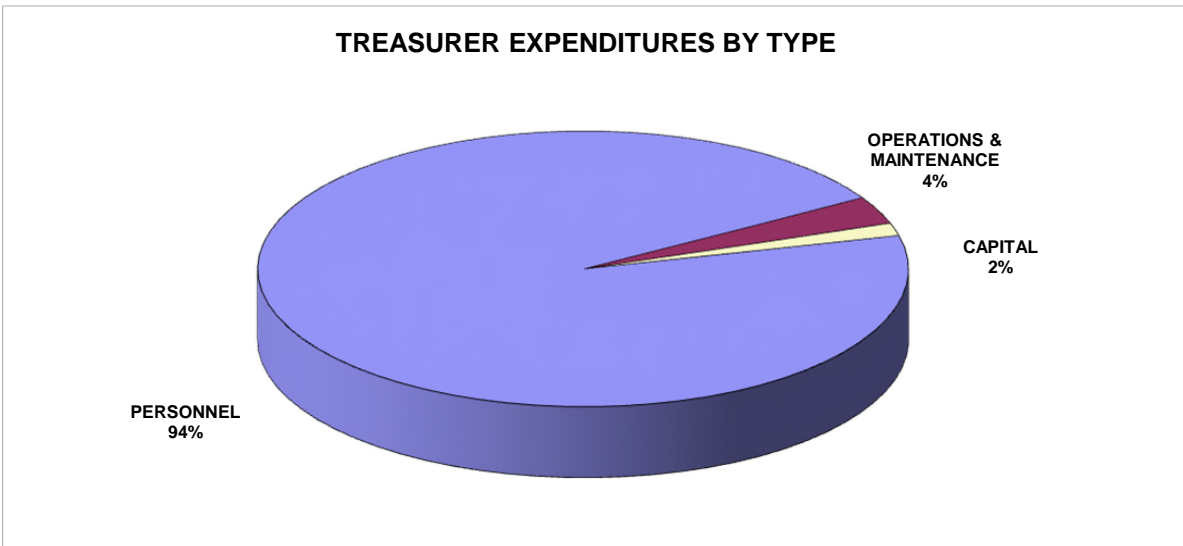
WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
TOTAL # UTILITY PAYMENTS	97,711	88,889	62,546	58,378	56,981
TOTAL # OTHER PAYMENTS	28,040	27,560	9,184	12,674	10,371
INCOMING CALLS	33,919	29,144	20,546	24,711	24,280
BUSINESS TAX CALLS	787	977	1,138	1,238	1,084
PROPERTY TAX CALLS	1,100	460	242	90	22
CUSTOMERS SERVED IN PERSON	46,009	45,986	46,051	40,099	40,754
CREDIT CARD CALLS/PAYMENTS	18,728	15,564	1,518	2,343	1,962
BUSINESS LICENSES ISSUED	2,133	2,122	582	2,271	2,515
IMPACT FEE PAYMENTS	499	429	573	846	546
LOCK BOX PAYMENTS PROCESSED	42,237	35,551	30,883	27,429	23,746
VANCO PAYMENTS	N/A	N/A	27478	27,644	28,068
ALL ELECTRONIC PAYMENTS	N/A	7713	54,052	62,397	71,464
NUMBER OF CHECKS SCANNED	N/A	44746	35,643	34,550	32,986
CITIWORKS ENTRIES	N/A	N/A	N/A	8027	6,787

N/A - NOT AVAILABLE

TREASURY

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
F ADMINISTRATIVE ASSISTANT	0	1	1	2	2	
F CUSTOMER SERVICE REPRESENTATIVE	4	3	3	2	3	
P CUSTOMER SERVICE REPRESENTATIVE	1	1	1	1	0	
F OFFICE COORDINATOR	1	1	1	1	0	
F TOWN TREASURER/CLERK	1	1	1	1	0	
F TREASURY MANAGER	0	0	0	0	1	
TOTAL POSITIONS	7.0	7.0	7.0	7.0	6.0	
FTE	6.8	6.8	6.8	6.8	6.0	



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	463,650	465,919	488,600	457,857	467,800	467,800	467,800
OPERATIONS & MAINTENANCE	8,276	8,329	12,200	8,597	15,900	16,000	16,000
CAPITAL	2,007	-	-	-	7,300	7,300	7,300

TREASURY

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41992								
111	SALARIES	310,443	315,523	336,700	332,367	277,500	277,500	277,500
112	OVERTIME	1,546	333	3,200	940	3,100	3,100	3,100
119	AMERICAN RESCUE PREMIUM PAY	-	8,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	22,487	23,390	26,100	25,096	21,500	21,500	21,500
142	HEALTH INSURANCE	90,523	78,678	82,300	73,000	126,000	126,000	126,000
143	RETIREMENT/PENSION	32,696	33,275	35,800	22,573	33,500	33,500	33,500
145	OTHER INSURANCE	1,746	2,126	2,300	1,891	2,100	2,100	2,100
146	WORKER'S COMPENSATION	3,640	3,850	1,800	1,780	3,700	3,700	3,700
148	EMPLOYEE EDUCATION & TRAINING	460	135	300	100	300	300	300
190	EMPLOYMENT TESTING	109	109	100	110	100	100	100
211	POSTAGE	1,640	1,781	1,400	1,760	1,400	1,700	1,700
220	PRINTING & DUPLICATION	-	-	-	-	100	-	-
235	MEMBERSHIP/REGISTRATION FEES	280	669	700	420	800	300	300
245	TELEPHONE SERVICES	579	495	600	460	100	500	500
269	REPAIR & MAINTENANCE - OTHER	-	56	300	170	500	500	500
290	CONTRACTUAL SERVICES	779	553	2,500	440	5,400	5,400	5,400
320	OPERATING SUPPLIES	2,915	2,847	3,000	2,180	5,000	5,000	5,000
331	GAS, OIL & FUEL	838	828	1,000	1,000	1,000	1,000	1,000
513	LIABILITY INSURANCE	-	-	1,100	1,067	1,000	1,000	1,000
520	SURETY BOND PREMIUM	1,050	1,100	1,100	1,100	100	100	100
799	SUNDRY	195	-	500	-	500	500	500
940	TRANSFER TO CAPITAL	2,007	-	-	-	7,300	7,300	7,300
TOTAL TREASURER		473,933	474,248	500,800	466,454	491,000	491,100	491,100

HUMAN RESOURCES

PURPOSE STATEMENT

THE HUMAN RESOURCES DEPARTMENT PERFORMS HUMAN RESOURCES MANAGEMENT FOR ALL TOWN EMPLOYEES TO INCLUDE RECRUITMENT, SELECTION, TESTING, AND ORIENTATION OF NEW HIRES. THE DEPARTMENT ADMINISTERS THE COMPREHENSIVE FRINGE BENEFIT PACKAGE, MEDICAL LEAVES, AND LEAVES OF ABSENCES. THE DEPARTMENT ALSO REVIEWS, RECOMMENDS, AND IMPLEMENTS TOWN POLICIES AND PROCEDURES, CLASSIFICATION AND SALARY ADMINISTRATION, PERFORMANCE MANAGEMENT, EMPLOYEE RELATIONS, EMPLOYEE WELLNESS PROGRAMS, LEGAL COMPLIANCE AND EMPLOYEE TRAINING. ASSISTANCE IS PROVIDED TO DEPARTMENT HEADS AND SUPERVISORS TO ENSURE FAIRNESS AND CONSISTENCY FOR HIRING, PROMOTIONS, DISCIPLINARY ACTIONS, PERFORMANCE EVALUATIONS, TERMINATIONS AND DAILY POLICY INTERPRETATION.

MAJOR HIGHLIGHTS

THE HR DEPARTMENT HAD A BUSY BUT SUCCESSFUL 2021. THE FOLLOWING ARE SOME OF THE HIGHLIGHTS OF THIS CALENDAR YEAR:

- FINALIZED IN-DEPTH COMPENSATION STUDY IN CONJUNCTION WITH BURRIS THOMPSON AND ASSOCIATES.
- PROCESSED 167 COVID-19 RELATED CASES / QUARANTINES OF EMPLOYEES IN 2021. (175 IN 2020).
- PROCESSED AN ADDITIONAL 175 FAMILY MEDICAL LEAVE REQUESTS
- COMPLETED AND SUBMITTED BIENNIAL EEO-4 REPORT TO THE EEOC
- DEVELOPED AND DISSEMINATED TOTAL COMPENSATION STATEMENTS TO ALL FULL TIME EMPLOYEES
- HIRED NEW WELLNESS COORDINATOR AND FITNESS TRAINER WHO HAVE TAKEN OUR WELLNESS INITIATIVES TO NEW HEIGHTS AND INCREASED PARTICIPATION 3 FOLD.

PERFORMANCE MEASURES

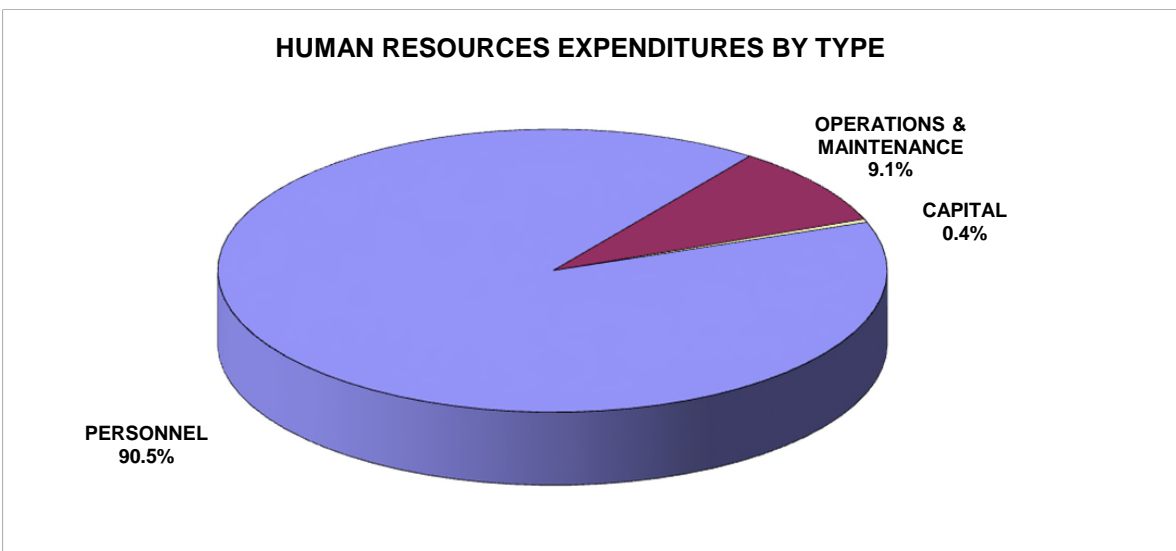
	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
TURNOVER RATE	21%	22%	21%	15%	23%
SERVICE QUALITY					
TRAINING CLASSES OFFERED	40	46	42	20	35

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
NEW HIRES	110	101	126	57	132
TRANSFERS/PROMOTIONS	61	53	47	58	90
TERMINATIONS	35	28	49	6	16
RESIGNATIONS	48	76	40	58	88
RETIREMENTS	0	1	2	3	4
APPLICATIONS PROCESSED	1,412	1,517	1,605	1,629	1,759
FAMILY MEDICAL LEAVES	70	74	71	245	175
COVID CASES MANAGED	N/A	N/A	N/A	N/A	167

HUMAN RESOURCES

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
P ADMINISTRATIVE ASSISTANT	1	0	0	0	0	
F ADMINISTRATIVE ASSISTANT	0	1	1	1	1	
F BENEFITS COORDINATOR	1	1	1	1	1	
P FITNESS TRAINER	0	1	1	1	0	
F FITNESS TRAINER	0	0	0	0	1	
F HR GENERALIST	1	1	1	1	1	
F HUMAN RESOURCES DIRECTOR	1	1	1	1	1	
F WELLNESS COORDINATOR	1	1	1	1	1	
TOTAL POSITIONS	5.0	6.0	6.0	6.0	6.0	
FTE	4.8	5.8	5.8	5.8	6.0	



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	451,166	465,354	481,900	472,273	613,700	613,700	613,700
OPERATIONS & MAINTENANCE	30,644	48,888	51,400	59,547	61,600	61,600	61,600
CAPITAL	6,381	-	10,300	6,800	2,500	2,500	2,500

HUMAN RESOURCES

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-41993								
111	SALARIES	336,420	341,528	348,900	343,570	407,200	407,200	407,200
112	OVERTIME	540	320	900	466	1,100	1,100	1,100
119	AMERICAN RESCUE PREMIUM PAY	-	7,000	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	24,327	25,161	26,800	25,736	31,300	31,300	31,300
142	HEALTH INSURANCE	69,473	70,269	81,900	79,000	126,000	126,000	126,000
143	RETIREMENT/PENSION	16,036	16,493	17,000	17,984	21,800	21,800	21,800
145	OTHER INSURANCE	1,803	2,202	2,300	1,927	2,700	2,700	2,700
146	WORKER'S COMPENSATION	1,680	1,890	1,900	1,850	1,900	1,900	1,900
147	UNEMPLOYMENT INSURANCE	104	(51)	-	-	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	676	433	2,000	1,630	21,500	21,500	21,500
190	EMPLOYMENT TESTING	107	109	200	110	200	200	200
211	POSTAGE	117	121	100	110	100	100	100
220	PRINTING & DUPLICATION	117	-	200	-	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	956	1,962	2,100	1,040	1,600	1,600	1,600
237	ADVERTISING - LEGAL	-	2	-	130	500	500	500
245	TELEPHONE SERVICES	1,527	1,610	1,600	1,690	1,600	1,600	1,600
269	REPAIR & MAINTENANCE - OTHER	719	-	300	-	300	300	300
289	TRAVEL	-	-	4,600	-	7,600	7,600	7,600
290	CONTRACTUAL SERVICES	21,657	40,590	34,900	49,270	43,200	43,200	43,200
320	OPERATING SUPPLIES	5,096	4,292	5,400	5,360	4,500	4,500	4,500
326	CLOTHING AND UNIFORMS	-	-	300	-	-	-	-
331	GAS, OIL & FUEL	-	-	100	-	100	100	100
513	LIABILITY INSURANCE	-	-	1,100	1,067	1,100	1,100	1,100
799	SUNDRY	455	311	700	880	800	800	800
940	TRANSFER TO CAPITAL	6,381	-	10,300	6,800	2,500	2,500	2,500
TOTAL HUMAN RESOURCES		488,191	514,242	543,600	538,620	677,800	677,800	677,800

PURPOSE STATEMENT

THE POLICE DEPARTMENT IS DEDICATED TO THE DELIVERY OF PROFESSIONAL POLICE SERVICE IN PARTNERSHIP WITH THE COMMUNITY THAT ENHANCES THE QUALITY OF LIFE IN SMYRNA BY PROVIDING A SAFE ENVIRONMENT THROUGH THE PROTECTION OF LIFE AND PROPERTY WITHIN THE FRAMEWORK OF THE UNITED STATES CONSTITUTION AND SERVICE WITH INTEGRITY AND RESPECT.

MAJOR HIGHLIGHTS

THIS BUDGET YEAR THE POLICE DEPARTMENT WISHES TO TRANSITION FROM .40 CALIBER HANDGUNS TO 9MM HANDGUNS. THE REASONS ARE MORE AVAILABLE AMMUNITION, LESS RECOIL, AND HIGHER AMMUNITION CAPACITY. THIS BUDGET WE ARE ALSO REQUESTING TO ADD ANOTHER TRANSPORT VAN AND TO REPLACE A DETECTIVE VEHICLE. WE ARE NOT ASKING FOR ANY NEW PATROL CARS OR REPLACEMENT VEHICLES WHICH IS A STATEMENT TO THE EFFECTIVENESS OF THE TAKE HOME VEHICLE PROGRAM. SINCE THE INCREASE IN POPULATION, WE ARE ASKING FOR 6 ADDITIONAL POLICE OFFICER POSITIONS. WE HAVE ALSO INCLUDED IN PERSONNEL A CRISIS COUNSELOR. THIS POSITION WOULD BE SHARED BETWEEN THE POLICE AND FIRE DEPARTMENT. WITH AN INCREASED EMPHASIS ON OFFICER WELLNESS, THIS PERSON WOULD ASSIST POLICE DEPARTMENT EMPLOYEES, FIRE DEPARTMENT EMPLOYEES, AND CITIZENS DEAL WITH CRISIS, DEFUSING, AND DEBRIEFING.

PERFORMANCE MEASURES

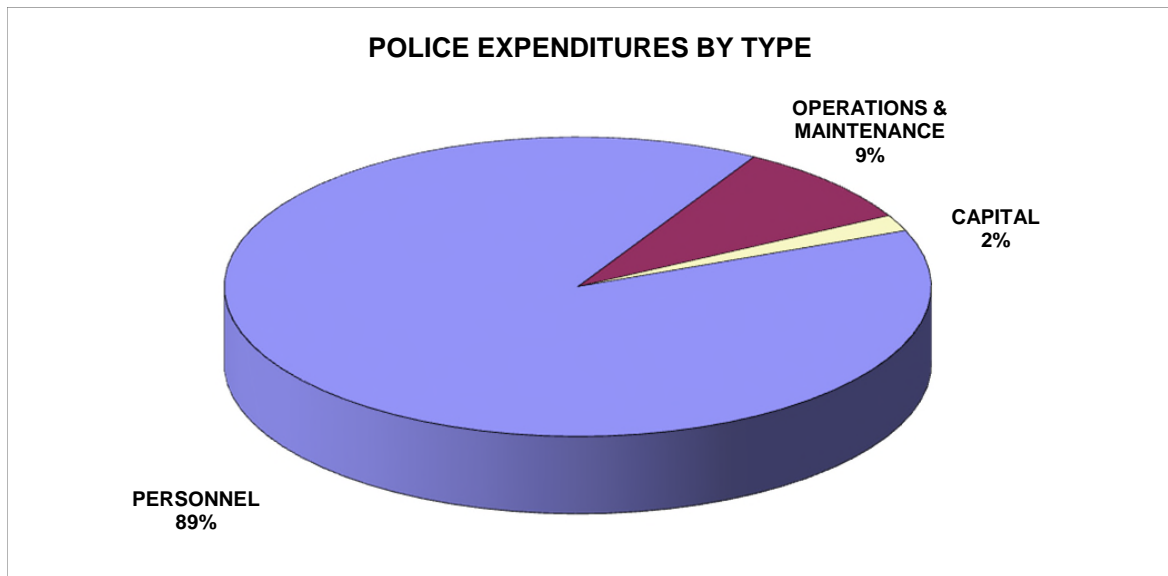
	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
AVERAGE RESPONSE IN MINUTES	7:25	6:51	7:03	6:18	6:47
PERCENT OF 911 CALLS ANSWERED IN 10 SECONDS OR LESS	100%	100%	100%	100%	100%
SERVICE QUALITY					
PERCENT OF IN-SERVICE COMPLETION	100%	100%	100%	100%	100%
PERCENT OF UNCOMMITTED TIME	29.5%	30.5%	25.1%	26.0%	22.6%
POLICE CALLS RATE PER 1,000 POPULATION	1,032	1,212	1,322	1,259	1,091

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
SERIOUS CRIMES	808	693	954	TBD	TBD
REPORTS TAKEN	8,215	8,096	7,833	6,992	7,480
TRAFFIC ACCIDENTS DISPATCHED	2,960	2,870	2,975	2,433	2,728
911 CALLS ANSWERED	13,233	12,598	13,785	14,567	17,368
INCOMING ADMINISTRATIVE CALLS	118,113	119,992	109,068	108,267	108,680
NUMBER OF DISPATCHED CALLS	23,677	23,625	23,672	21,941	22,954
CITATIONS ISSUED	8,958	9,480	9,921	5,653	5,765
CASES ASSIGNED TO DETECTIVE	2,498	2,828	3,127	3,028	3,486
DEPARTMENT CLEARANCE RATE	408	481	474	TBD	TBD
PERCENT SOLVED	40.9%	48.2%	47.5%	TBD	TBD

POLICE

PERSONNEL		Fiscal Year				
		17-18	18-19	19-20	20-21	21-22
STATUS	POSITION					
F	ADMINISTRATIVE ASSISTANT	1	1	1	1	1
F	CRISIS COUNSELOR	0	0	0	0	1
F	COMMUNITY SERVICE COOR	1	1	1	1	1
F	CUSTODIAN	1	1	1	1	1
F	DETECTIVE	11	11	11	11	11
F	DETECTIVE SERGEANT	1	1	1	1	1
F	POLICE CAPTAIN	2	2	2	2	2
F	POLICE CHIEF	1	1	1	1	1
F	POLICE CORPORAL	4	4	4	4	4
F	POLICE LIEUTENANT	4	4	4	5	4
F	POLICE OFFICER	39	47	54	52	62
F	POLICE OFFICER TRAINEE	19	13	8	14	10
F	POLICE SERGEANT	7	8	8	7	8
F	RECORDS CLERK	4	4	4	4	3
F	TELECOMMUNICATION COORDINATOR	1	1	1	1	1
F	TELECOMMUNICATION SUPERVISOR	3	3	3	3	3
F	TELECOMMUNICATOR	14	15	15	15	16
TOTAL POSITIONS		113.0	117.0	119.0	123.0	130.0
FTE		113.0	117.0	119.0	123.0	130.0



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	9,300,553	9,457,253	10,635,000	9,429,304	12,440,500	12,422,000	12,422,000
OPERATIONS & MAINTENANCE	1,056,677	1,178,555	1,169,600	1,131,218	1,233,400	1,227,100	1,227,100
CAPITAL	312,282	118,850	1,058,900	977,979	245,400	245,400	245,400

POLICE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-42100								
111	SALARIES	6,371,504	6,361,225	7,086,300	6,509,645	8,079,700	8,079,700	8,079,700
112	OVERTIME	240,301	228,527	315,400	306,646	362,400	362,400	362,400
119	PREMIUM PAY	-	239,000	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	486,218	501,463	566,500	514,393	646,200	646,200	646,200
142	HEALTH INSURANCE	1,544,751	1,415,671	1,892,400	1,408,035	2,537,700	2,537,700	2,537,700
143	RETIREMENT/PENSION	362,411	377,579	419,200	354,668	446,800	446,800	446,800
144	457B MATCH	784	782	800	780	800	800	800
145	OTHER INSURANCE	35,583	41,041	50,000	38,057	56,500	56,500	56,500
146	WORKER'S COMPENSATION	207,340	209,930	223,500	223,470	209,200	209,200	209,200
147	UNEMPLOYMENT INSURANCE	2,663	62	-	190	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	36,534	69,199	65,000	65,000	88,500	70,000	70,000
190	EMPLOYEE TESTING	12,317	12,774	15,900	8,420	12,700	12,700	12,700
191	IMMUNIZATION	147	-	-	-	-	-	-
211	POSTAGE	1,782	1,486	2,000	1,080	2,000	2,000	2,000
216	RADIO/COMMUNICATION REPAIRS	1,425	455	1,800	510	1,800	1,800	1,800
220	PRINTING & DUPLICATION	4,018	6,371	5,000	6,670	5,000	7,000	7,000
235	MEMBERSHIP/REGISTRATION FEES	5,195	7,782	10,000	11,190	14,200	14,200	14,200
236	ADVERTISING & PROMOTIONS	519	561	1,200	790	3,000	1,200	1,200
238	COMMUNITY AWARENESS	3,886	452	4,500	2,140	4,300	4,000	4,000
245	TELEPHONE SERVICES	46,593	50,505	55,600	46,970	52,500	52,500	52,500
261	REPAIR & MAINTENANCE/VEHICLES	149,334	98,823	80,000	74,360	82,000	82,000	82,000
269	REPAIR & MAINTENANCE - OTHER	29,831	19,962	26,200	8,810	21,600	21,600	21,600
287	TRAVEL/EXTRADITIONS	6,003	20,205	3,000	21,230	3,000	12,500	12,500
289	TRAVEL	3,639	14,349	28,700	16,360	25,000	25,000	25,000
290	CONTRACTUAL SERVICES	185,359	336,990	300,000	272,490	357,000	325,000	325,000
310	OFFICE SUPPLIES	9,754	13,812	10,000	14,030	10,000	15,000	15,000
320	OPERATING SUPPLIES	87,205	74,370	79,400	63,680	73,800	73,800	73,800
326	CLOTHING AND UNIFORMS	42,374	47,944	60,400	36,520	73,700	65,000	65,000
331	GAS, OIL & FUEL	148,292	146,141	170,000	225,000	170,000	190,000	190,000
511	BUILDING INSURANCE	5,683	4,980	6,600	6,601	6,700	6,700	6,700
512	VEHICLE INSURANCE	50,350	52,560	50,000	49,960	52,600	52,600	52,600
513	LIABILITY INSURANCE	261,277	261,277	261,300	261,277	261,300	261,300	261,300
742	INVESTIGATIVE ACTIVITIES	14,053	14,490	13,100	11,370	13,600	13,600	13,600
799	SUNDRY	105	5,040	800	180	300	300	300
940	TRANSFER TO CAPITAL	312,282	118,850	1,058,900	977,979	245,400	245,400	245,400
TOTAL POLICE		10,669,512	10,754,658	12,863,500	11,538,501	13,919,300	13,894,500	13,894,500

FIRE

PURPOSE STATEMENT

THE FIRE DEPARTMENT IS COMMITTED TO SERVING THE CITIZENS AND VISITORS OF THE TOWN WITH THE HIGHEST LEVELS OF LIFE AND PROPERTY PROTECTION. WE WILL ACHIEVE THIS THROUGH PREVENTION, EDUCATION, PREPARATION, RESPONSE AND SUPPRESSION. THE DEPARTMENT WILL DELIVER ALL SERVICES WITH THE HIGHEST LEVEL OF CARE, PROFESSIONALISM, AND COMPASSION SHOWN TO ALL THOSE AFFECTED OR IN NEED OF SERVICE.

MAJOR HIGHLIGHTS

THE DEPARTMENT RUNS THREE LADDER TRUCKS DAILY. WE ARE ASKING FOR 3 NEW LADDER DRIVERS TO HELP US WITH THE STAFFING FOR THESE UNITS.

WE ARE ASKING FOR THE NEEDED MEDICAL SUPPLIES REQUIRED BY THE EMR PROGRAM (EMERGENCY FIRST RESPONDER) FOR ALL FRONT LINE APPARATUS.

WE ARE HOPING THAT THE COVID PANDEMIC WILL ALLOW US TO INCREASE OUR TIME WITH INSPECTIONS AND TRAINING.

WE ARE COUNTING ON THE COMPLETION OF A 1500 SQUARE FOOT ADDITION TO STATION 1.

PERFORMANCE MEASURES

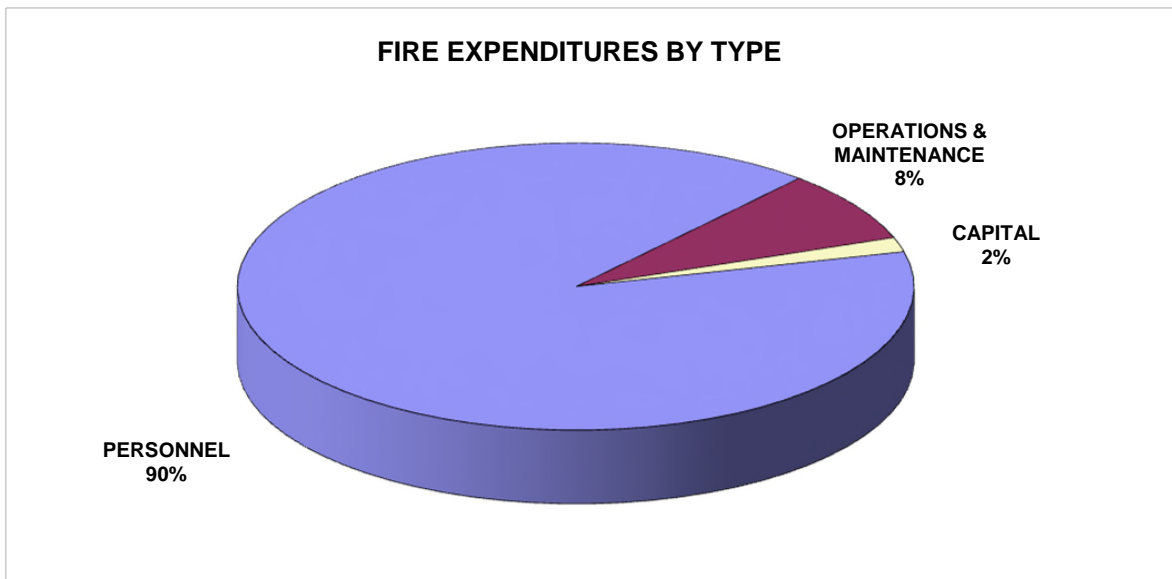
	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
AVERAGE RESPONSE TIME TO PRIORITY ONE CALLS (MINUTES)	6:18	7:78	6:10	7:25	7:19
PEOPLE REACHED WITH PUBLIC EDUCATION	21,275	22,157	24,157	2,190	12,121
NUMBER OF TRAINING HOURS	30,314	34,918	37,840	36,558	34,690
SERVICE QUALITY					
FIREFIGHTERS CERTIFIED IN BASIC/LIVE FIRE	80	84	92	96	90
FIREFIGHTERS RECEIVING FULL ISO IN HOUSE COMPANY TRAINING	79	81	84	91	92
FIREFIGHTERS CERTIFIED IN VEHICLE EXTRICATION	78	82	89	92	90
FIREFIGHTERS CERTIFIED IN CPR, FIRST AID, AED	79	83	89	96	93
FIREFIGHTERS CERTIFIED AS HAZ-MAT TECH	20	20	20	20	20
PERSONNEL WITH NIMS TRAINING	82	86	94	100	95
FIREFIGHTERS WITH LEVEL 1 FIRE COMMISSION	77	79	88	94	87

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
DISPATCH CALLS FOR SERVICE	2,076	2,024	2,425	2,334	2,551
PRE-FIRE PLANNING INSPECTIONS	1,470	1,505	1,549	635	1,858
HYDRANT INSPECTIONS	3,430	3,574	3,740	3,854	4,026
BURN PERMITS	391	277	309	361	291
STRUCTURE FIRES	59	69	57	51	51

FIRE

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
F ADMINISTRATIVE ASSISTANT	1	1	1	1	1	
F ASSISTANT FIRE CHIEF	3	3	3	3	3	
F FIRE CAPTAIN	3	3	3	3	3	
F FIRE CAPTAIN INVESTIGATOR	0	1	1	1	1	
F FIRE CHIEF	1	1	1	1	1	
F FIRE LIEUTENANT	15	15	15	15	15	
F FIREFIGHTER NON-CERTIFIED	0	17	4	1	9	
F FIREFIGHTER ENGINE DRIVER	23	23	23	23	23	
F FIREFIGHTER I	0	8	1	0	3	
F FIREFIGHTER II	32	12	29	36	25	
F FIREFIGHTER LADDER DRIVER	17	17	20	17	20	
F OFFICE COORDINATOR	1	1	1	1	1	
TOTAL POSITIONS	96.0	102.0	102.0	102.0	105.0	
FTE	96.0	102.0	102.0	102.0	105.0	



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	8,411,287	8,943,487	9,002,200	8,530,949	10,530,100	10,527,800	10,527,800
OPERATIONS & MAINTENANCE	737,129	685,910	943,400	721,238	1,044,100	938,800	938,800
CAPITAL	937,727	147,796	733,300	143,300	192,000	192,000	192,000

FIRE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-42200								
111	SALARIES	5,908,840	6,230,988	6,247,000	6,087,650	7,035,500	7,035,500	7,035,500
112	OVERTIME	69,403	28,718	47,300	28,821	53,600	53,600	53,600
119	AMERICAN RESCUE PREMIUM PAY	-	220,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	435,755	467,558	481,700	456,315	542,500	542,500	542,500
142	HEALTH INSURANCE	1,509,827	1,469,500	1,673,100	1,474,225	2,255,700	2,255,700	2,255,700
143	RETIREMENT/PENSION	288,665	317,534	354,100	324,774	390,400	390,400	390,400
145	OTHER INSURANCE	32,178	40,303	44,200	35,664	49,400	49,400	49,400
146	WORKER'S COMPENSATION	115,080	139,090	106,700	106,680	139,600	139,600	139,600
147	UNEMPLOYMENT INSURANCE	1,840	(1,205)	-	-	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	41,402	28,526	45,000	14,230	47,300	45,000	45,000
190	EMPLOYMENT TESTING	6,340	1,413	3,000	2,590	2,400	2,400	2,400
191	IMMUNIZATION	1,957	562	100	-	13,700	13,700	13,700
211	POSTAGE	564	274	600	420	800	600	600
220	PRINTING & DUPLICATION	1,565	269	2,700	2,020	2,700	2,700	2,700
235	MEMBERSHIP/REGISTRATION FEES	2,836	1,457	3,500	1,500	3,500	2,500	2,500
236	ADVERTISING & PROMOTIONS	3,881	3,480	10,000	5,540	26,500	10,000	10,000
237	ADVERTISING/LEGAL	1	273	800	270	1,200	1,200	1,200
241	UTILITY SERVICES	70,355	69,490	80,000	77,910	89,300	80,000	80,000
245	TELEPHONE SERVICES	36,759	33,725	44,400	40,730	45,300	40,000	40,000
261	REPAIR & MAINTENANCE/VEHICLES	120,524	86,428	140,000	79,070	165,900	120,000	120,000
265	REPAIR & MAINTENANCE/GROUNDS	-	-	5,000	180	6,600	4,000	4,000
269	REPAIR & MAINTENANCE/OTHER	58,303	67,097	52,000	67,360	54,600	54,600	54,600
289	TRAVEL	23,610	7,231	101,400	8,350	101,400	89,600	89,600
290	CONTRACTUAL SERVICES	146,973	176,791	142,300	181,300	144,400	179,900	179,900
310	OFFICE SUPPLIES	1,232	1,405	4,000	1,480	4,200	2,000	2,000
320	OPERATING SUPPLIES	48,888	61,729	85,000	61,740	102,000	85,000	85,000
321	CHEMICAL SUPPLIES	-	750	2,000	750	2,000	2,000	2,000
326	CLOTHING AND UNIFORMS	109,487	83,717	140,000	91,580	154,000	125,000	125,000
327	JANITORIAL SUPPLIES	-	-	-	470	5,000	5,000	5,000
331	GAS, OIL & FUEL	34,333	29,159	60,000	39,650	66,000	66,000	66,000
341	TOOLS	-	1,519	1,000	1,150	1,000	1,000	1,000
511	BUILDING INSURANCE	12,463	10,388	13,700	13,672	13,900	13,900	13,900
512	VEHICLE INSURANCE	16,020	17,080	13,000	12,990	17,100	17,100	17,100
513	LIABILITY INSURANCE	27,016	27,016	27,000	27,016	27,000	27,000	27,000
799	SUNDRY	22,319	6,632	15,000	6,090	9,700	9,700	9,700
940	TRANSFER TO CAPITAL	937,727	147,796	733,300	143,300	192,000	192,000	192,000
TOTAL FIRE		10,086,143	9,777,193	10,678,900	9,395,487	11,766,200	11,658,600	11,658,600

PURPOSE STATEMENT

THE STREET DEPARTMENT PROVIDES SAFE TRANSPORTATION ROUTES WITHIN THE CORPORATE LIMITS AND MAINTAINS RIGHT OF WAYS AND PUBLIC AREAS.

MAJOR HIGHLIGHTS

OUR CONTRACTOR MILLED AND RESURFACED APPROXIMATELY 25 LANE MILES OF ROADWAY INCLUDING STREETS IN LAKE FARM SUBDIVISION AS PART OF THE STORM WATER UPGRADES AND STRIPED APPROXIMATELY 45 MILES OF ROADWAY. WE REPAIRED MULTIPLE SINKHOLES THAT WERE EITHER IN THE RIGHT-OF-WAY OR A DRAINAGE EASEMENT AND INSPECTED APPROXIMATELY 80 CONSTRUCTION SITES.

PERFORMANCE MEASURES

	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN ONE WEEK	84%	81%	82%	82%	82%
WORK ORDERS COMPLETED WITHIN TWO WEEKS	88%	84%	85%	85%	85%
WORK ORDERS COMPLETED WITHIN THREE WEEKS	91%	87%	90%	88%	89%
WORK ORDERS COMPLETED WITHIN FOUR WEEKS	98%	97%	97%	96%	96%
SERVICE QUALITY					
CITIZEN GENERATED WORK ORDERS - 24 HRS	97%	97%	96%	96%	96%
CITIZEN GENERATED WORK ORDERS - 48 HOURS	98%	98%	98%	96%	97%
CITIZEN GENERATED WORK ORDERS - 73 HOURS	99%	98%	99%	98%	98%
CITIZEN GENERATED WORK ORDERS - 1 WEEK	100%	100%	100%	100%	99%

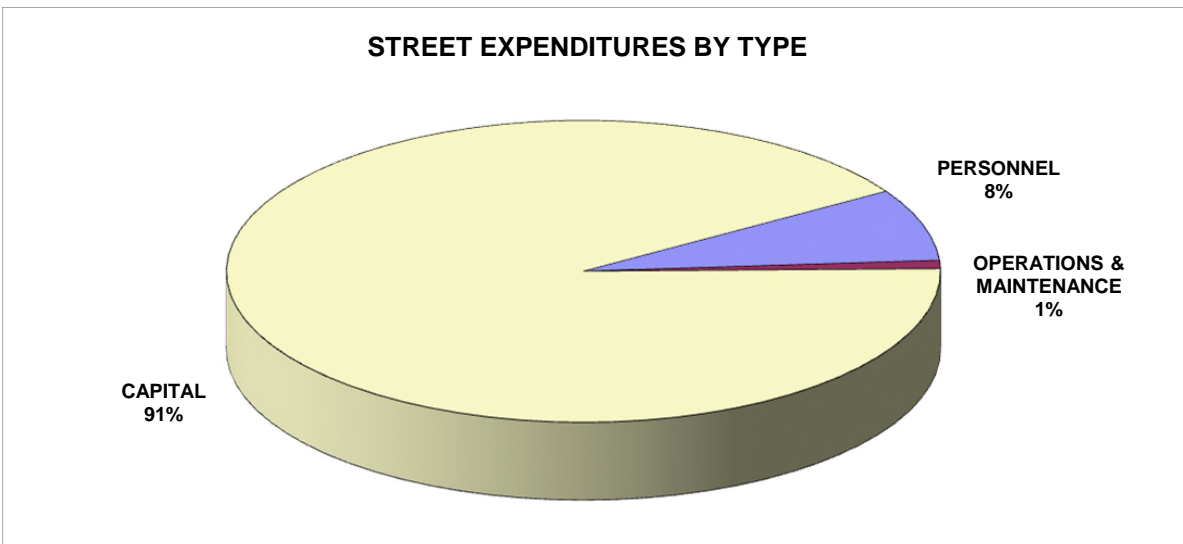
WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
WORK ORDERS PROCESSED	856	984	984	847	879
BRUSH SERVICE-LOCATIONS	14,800	14,900	15,200	15,250	15,255
LANE MILES	645	653	603*	623*	628
TONS OF SALT SPREAD	215	384	10	6	414
TRAFFIC CONTROL SIGNS INSTALLED	563	529	560	545	589
PROJECT INSPECTIONS	84	102	98	96	99
BRUSH LOADS HAULED	980	973	980	950	1,020
TONS OF PAVEMENT - POTHOLES/PATCHING	325	280	320	360	395
TONS OF PAVEMENT - OVERLAYS	9,208	7,620	7,509	11,958	113,254

* UTILIZED A GPS SHAPEFILE TO MORE ACCURATELY CALCULATE ROAD MILEAGE

STREET

PERSONNEL		Fiscal Year				
STATUS	POSITION	18-19	19-20	20-21	21-22	22-23
P	COMMUNITY SERVICE	2	2	2	0	2
F	EQUIPMENT OPERATOR	1.5	1.5	1.5	0	0
F	LEAD EQUIPMENT OPERATOR	0.5	0	0	0	0
F	LIGHT EQUIPMENT OPERATOR	0	0	0	3	2
P	LIGHT EQUIPMENT OPERATOR	0	0	0	1	1
F	STREETS SUPERVISOR	0	0.5	0.5	0.5	0.5
F	PUBLIC WORKS SUPERINTENDENT	0.5	0.5	0.5	0.5	0.5
F	TRAFFIC SIGN TECHNICIAN	1	1	1	1	1
F	UTILITY WORKER	1.5	1.5	1.5	0	0
P	UTILITY WORKER	1	1	1	0	0
TOTAL POSITIONS		8.0	8.0	8.0	6.0	7.0
FTE		7.4	7.4	7.4	5.8	6.4



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	312,714	319,865	417,600	322,968	436,200	436,200	436,200
OPERATIONS & MAINTENANCE	202,844	241,348	194,650	295,442	50,000	50,500	50,500
CAPITAL	-	382,050	1,872,600	1,617,197	5,153,200	5,153,200	5,153,200

STREET

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-43100								
111	SALARIES	165,673	171,661	236,200	208,762	232,900.00	232,900	232,900
112	OVERTIME	6,849	10,876	9,400	12,883	10,000	10,000	10,000
113	LITTER CONTROL	5,895	2,814	-	2,940	20,700	20,700	20,700
119	AMERICAN RESCUE PREMIUM PAY	-	7,000	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	13,645	14,208	18,900	17,014	20,200	20,200	20,200
142	HEALTH INSURANCE	53,840	45,606	81,900	48,800	80,200	80,200	80,200
143	RETIREMENT/PENSION	59,250	59,882	61,600	24,327	62,900	62,900	62,900
145	OTHER INSURANCE	1,108	1,297	1,800	1,202	1,700	1,700	1,700
146	WORKER'S COMPENSATION	6,020	6,090	6,800	6,760	6,000	6,000	6,000
148	EDUCATION & TRAINING	223	-	500	-	1,100	1,100	1,100
190	EMPLOYMENT TESTING	211	431	500	280	500	500	500
235	MEMBERSHIP/REGISTRATION FEES	172	96	200	210	200	200	200
237	ADVERTISING/LEGAL	284	280	200	-	100	100	100
241	UTILITY SERVICES	1,363	1,168	1,400	1,260	1,400	1,400	1,400
245	TELEPHONE SERVICES	1,386	1,560	900	1,240	1,300	1,300	1,300
261	REPAIR & MAINTENANCE/VEHICLES	48,883	65,542	45,000	40,380	7,000	7,000	7,000
269	REPAIR & MAINTENANCE - OTHER	57,508	42,477	45,000	122,570	4,000	4,000	4,000
290	CONTRACTUAL SERVICES	39,763	72,226	42,000	59,640	1,800	1,800	1,800
320	OPERATING SUPPLIES	4,526	9,974	5,500	11,600	5,500	5,500	5,500
321	LITTER CONTROL SUPPLIES	975	578	500	1,910	500	500	500
326	CLOTHING AND UNIFORMS	4,930	3,122	5,500	4,570	5,000	5,000	5,000
331	GAS, OIL & FUEL	26,017	26,367	35,000	36,480	8,000	8,000	8,000
341	TOOLS	1,227	5,267	2,500	3,940	2,500	2,500	2,500
511	BUILDING INSURANCE	284	254	300	322	300	300	300
512	VEHICLE INSURANCE	11,440	8,540	6,500	6,490	8,500	8,500	8,500
513	LIABILITY INSURANCE	3,400	3,400	3,400	3,400	3,400	3,400	3,400
799	SUNDRY	686	497	750	1,430	500	1,000	1,000
940	TRANSFER TO CAPITAL	-	382,050	1,872,600	1,617,197	5,153,200	5,153,200	5,153,200
TOTAL STREET		515,558	943,263	2,484,850	2,235,607	5,639,400	5,639,900	5,639,900

VEHICLE MAINTENANCE

PURPOSE STATEMENT

THE VEHICLE MAINTENANCE DEPARTMENT IS RESPONSIBLE FOR THE MANAGEMENT, PREVENTIVE MAINTENANCE, AND REPAIRS OF ALL TOWN OWNED VEHICLES AND EQUIPMENT.

MAJOR HIGHLIGHTS

OUTFITTED 10 NEW POLICE CARS AND PUT THEM IN SERVICE.

COMPLETED THE ANNUAL AIR EMISSIONS TESTING ON ALL TOWN VEHICLES.

PERFORMANCE MEASURES

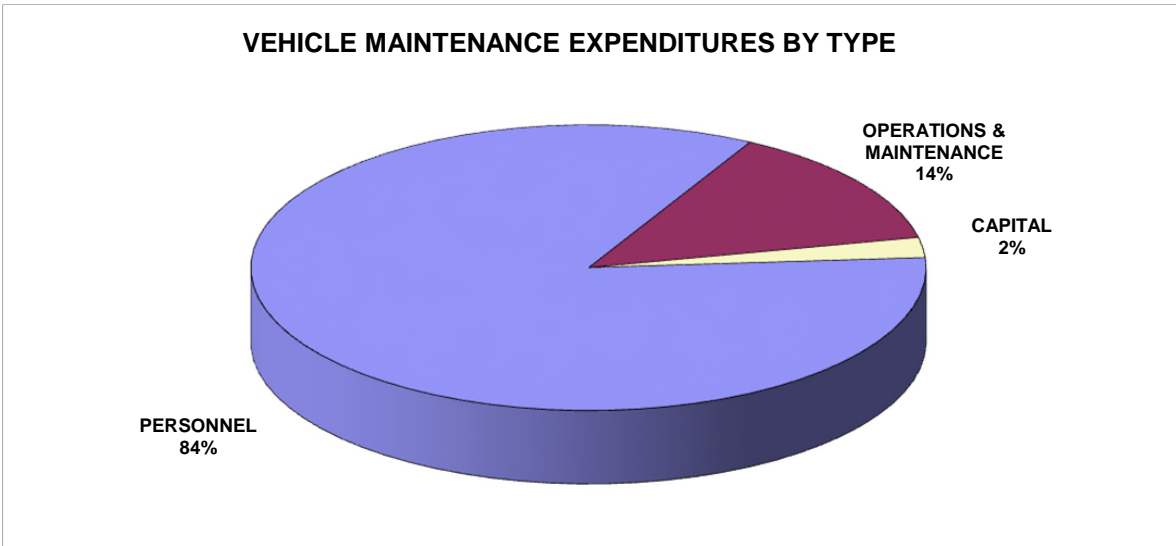
	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN 1 WEEK	97%	97%	97%	98%	98%
WORK ORDERS COMPLETED WITHIN 2 WEEKS	98%	98%	98%	99%	99%
WORK ORDERS COMPLETED WITHIN 3 WEEKS	99%	99%	99%	100%	100%
WORK ORDERS COMPLETED WITHIN 4 WEEKS	100%	100%	100%	100%	100%
SERVICE QUALITY					
WORK ORDERS SCHEDULED WITHIN 1 HOUR	77%	77%	79%	82%	80%
WORK ORDERS SCHEDULED WITHIN 3 HOURS	89%	89%	90%	90%	91%
WORK ORDERS SCHEDULED WITHIN 6 HOURS	95%	95%	95%	95%	95%
WORK ORDERS SCHEDULED WITHIN 8 HOURS	96%	96%	96%	96%	96%
WORK ORDERS SCHEDULED WITHIN 24 HOURS	99%	99%	99%	99%	99%

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
WORK ORDERS PROCESSED	729	814	895	652	784
NUMBER OF VEHICLES MAINTAINED	242	255	160	259	265
PIECES OF EQUIPMENT MAINTAINED	81	91	200	188	198

VEHICLE MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
F EQUIPMENT MECHANIC	1	1	1	1	1	
F FLEET MANAGER	1	1	1	1	1	
F HEAVY EQUIPMENT MECHANIC	3	3	3	3	3	
TOTAL POSITIONS	5.0	5.0	5.0	5.0	5.0	
FTE	5.0	5.0	5.0	5.0	5.0	



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	345,413	330,775	387,200	329,554	443,700	443,700	443,700
OPERATIONS & MAINTENANCE	73,215	66,966	74,800	71,646	70,300	72,300	72,300
CAPITAL	11,228	9,140	-	-	12,000	12,000	12,000

VEHICLE MAINTENANCE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-43170								
111	SALARIES	233,847	218,799	257,200	235,156	279,000	279,000	279,000
112	OVERTIME	904	891	2,000	671	2,200	2,200	2,200
119	AMERICAN RESCUE PREMIUM PAY	-	6,000	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	17,324	16,786	19,900	18,508	21,600	21,600	21,600
142	HEALTH INSURANCE	61,664	55,062	73,000	54,630	103,100	103,100	103,100
143	RETIREMENT/PENSION	28,842	30,029	30,700	17,344	33,200	33,200	33,200
145	OTHER INSURANCE	1,336	1,495	1,900	1,455	2,100	2,100	2,100
146	WORKER'S COMPENSATION	1,330	1,330	1,300	1,280	1,300	1,300	1,300
148	EDUCATION & TRAINING	-	-	1,000	-	1,000	1,000	1,000
190	EMPLOYMENT TESTING	166	383	200	510	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	-	137	100	80	100	100	100
241	UTILITY SERVICES	12,652	12,909	13,500	14,820	13,500	13,500	13,500
245	TELEPHONE SERVICES	1,227	1,121	800	1,120	800	800	800
261	REPAIR & MAINTENANCE/VEHICLES	5,047	3,731	2,000	420	1,000	1,000	1,000
269	OTHER REPAIR & MAINTENANCE	4,099	3,322	4,000	3,010	4,000	4,000	4,000
290	CONTRACTUAL SERVICES	6,986	4,632	6,500	5,110	2,500	4,500	4,500
320	OPERATING SUPPLIES	25,386	20,876	26,000	24,580	26,000	26,000	26,000
326	CLOTHING AND UNIFORMS	3,170	2,248	3,700	2,630	3,700	3,700	3,700
331	GAS, OIL & FUEL	7,392	10,456	8,000	12,190	8,000	10,000	10,000
341	TOOLS	3,139	3,354	6,000	3,700	6,000	4,000	4,000
511	BUILDING INSURANCE	1,071	865	1,200	1,177	1,200	1,200	1,200
512	VEHICLE INSURANCE	1,720	1,970	1,500	1,500	2,000	2,000	2,000
513	LIABILITY INSURANCE	1,289	1,289	1,300	1,289	1,300	1,300	1,300
799	SUNDRY	37	56	200	20	200	200	200
940	TRANSFER TO CAPITAL	11,228	9,140	-	-	12,000	12,000	12,000
TOTAL VEHICLE MAINTENANCE		429,856	406,881	462,000	401,200	526,000	528,000	528,000

CEMETERY

PURPOSE STATEMENT

THE TOWN OF SMYRNA MANAGES AND MAINTAINS MAPLEVIEW CEMETERY FOR THE DIGNITY OF ITS CLIENTS. WE STRIVE TO PROVIDE RESPECTFUL AND AFFORDABLE INTERMENT THAT MEETS THE CULTURAL, ECONOMIC, RELIGIOUS, AND SOCIAL NEEDS OF THE COMMUNITY.

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
GRAVES SOLD	123	88	140	156	159
INTERMENTS	86	93	91	124	144

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-43400								
245	TELEPHONE SERVICES	1,146	1,230	1,200	1,210	1,200	1,200	1,200
290	CONTRACTUAL SERVICES	22,350	25,150	24,000	22,480	24,200	24,200	24,200
341	TOOLS	529	426	500	260	500	500	500
TOTAL CEMETERY		24,025	26,806	25,700	23,950	25,900	25,900	25,900

HEALTH, WELFARE & CULTURE

PURPOSE STATEMENT

THE POLICY OF THE TOWN OF SMYRNA FOR HEALTH, WELFARE, & CULTURE (NON-PROFIT ORGANIZATIONS) FUNDING IS TO PROVIDE SUFFICIENT RESOURCES NECESSARY TO SUSTAIN A HIGH LEVEL OF COMMUNITY SERVICES FOR THE CITIZENS OF SMYRNA.

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-44000								
INTERGOVERNMENTAL								
721	RUTHERFORD CO. DEPT OF HEALTH	4,500	4,500	4,500	4,500	4,500	4,500	4,500
724	SMYRNA LINEBAUGH LIBRARY OPER BUD	321,365	383,725	397,402	397,402	412,863	412,863	412,863
766	SMYRNA LINEBAUGH LIBRARY CAPITAL	7,500	-	-	-	-	-	-
729	RUTHERFORD CO RABIES CONTROL	35,000	35,000	35,000	35,000	40,000	40,000	40,000
758	TN REHABILITATION CENTER	3,500	3,500	3,500	3,500	3,500	3,500	3,500
765	RUTHERFORD CO. EMERG MGMT AGENCY	16,312	15,086	16,500	16,500	16,500	16,500	16,500
INTERGOVERNMENTAL SUB-TOTAL		388,177	441,811	456,902	456,902	477,363	477,363	477,363
NONPROFIT COMMUNITY DEVELOPMENT								
725	RUTHERFORD CO CHAMBER-TOURISM	20,000	20,000	20,000	20,000	20,000	20,000	20,000
742	RUTHERFORD CO. CHAMBER-ECON. DEV.	25,000	25,000	25,000	25,000	25,000	25,000	25,000
745	RUTHERFORD CO. CHAMBER-DEST. RUTH.	75,000	75,000	75,000	75,000	75,000	75,000	75,000
757	SISTER CITY-ZAMA	12,000	12,000	12,000	12,000	12,000	12,000	12,000
728	SAM DAVIS MEMORIAL ASSOC.	15,000	15,000	15,000	15,000	15,000	15,000	15,000
767	TRANSIT ALLIANCE OF MIDDLE TN	500	500	500	500	500	500	500
NONPROFIT COMM. DEV. SUB-TOTAL		147,500	147,500	147,500	147,500	147,500	147,500	147,500
NONPROFIT OTHER								
762	CHILD ADVOCACY CENTER	-	-	-	-	-	2,500	2,500
764	SMYRNA CHARITY ASSISTANCE FUND	35,000	35,000	35,000	35,000	35,000	35,000	35,000
NONPROFIT OTHER SUB-TOTAL		35,000	35,000	35,000	35,000	35,000	37,500	37,500
TOTAL HEALTH, WELFARE & CULTURE		570,677	624,311	639,402	639,402	659,863	662,363	662,363

GOLF COURSE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110	REVENUE							
34711	GREEN FEES		758,477	650,000	634,000	750,000	750,000	750,000
34712	DRIVING RANGE		80,312	65,000	78,263	80,000	80,000	80,000
34713	GREEN FEE PASSES		13,203	16,000	14,050	14,000	14,000	14,000
34714	LOCKER FEES		710	600	660	600	600	600
34715	SNACK BAR SALES		132,444	120,000	135,347	132,000	132,000	132,000
34716	PRO-SHOP SALES		89,863	65,000	88,068	80,000	80,000	80,000
34717	CART RENTALS		357,026	300,000	345,351	345,000	345,000	345,000
34718	GOLF CONVENIENCE FEES		32,666	25,000	25,000	32,000	32,000	32,000
34719	MISCELLANEOUS		25,122	4,000	22,038	4,000	4,000	4,000
34720	TOURNAMENT/HANDICAP REVENUE		3,461	2,800	2,816	2,800	2,800	2,800
34721	PULL CARTS		1,663	1,400	1,338	1,400	1,400	1,400
34722	TRAIL FEES		6,901	7,000	5,202	6,000	6,000	6,000
TOTAL GOLF COURSE REVENUE			1,501,848	1,256,800	1,352,133	1,447,800	1,447,800	1,447,800

GOLF COURSE

PURPOSE STATEMENT

SMYRNA GOLF COURSE WILL PROVIDE RECREATIONAL OPPORTUNITIES TO ENHANCE THE QUALITY OF LIFE IN OUR COMMUNITY FOR ALL CITIZENS. WE WILL PROMOTE AND MARKET SMYRNA GOLF COURSE AS A PREMIER PUBLIC FACILITY FOR GROWTH OF THE GAME, YOUTH PROGRAMMING, CORPORATE OUTINGS, LEAGUES AND DAILY PLAY.

MAJOR HIGHLIGHTS

RECORD YEAR FOR ROUNDS AND REVENUE:

* REGULATION COURSE ROUNDS UP 53.09%

* EXECUTIVE COURSE ROUNDS UP 87.27% (Includes FootGolf)

REVENUE 42% OVER PROJECTED/APPROVED REVENUE BUDGET

EXPENSES 3.99% UNDER BUDGETED EXPENSE BUDGET

SIGNIFICANT INCREASE OF TOURNAMENTS/CORPORATE OUTINGS

ADDED A FOURTH CORPORATE LEAGUE

VERY SUCCESSFUL UNITED WAY OUTING WITH RECORD FUNDS REALIZED

21ST ANNUAL SPECIAL OLYMPICS STATE CHAMPIONSHIP

PERFORMANCE MEASURES

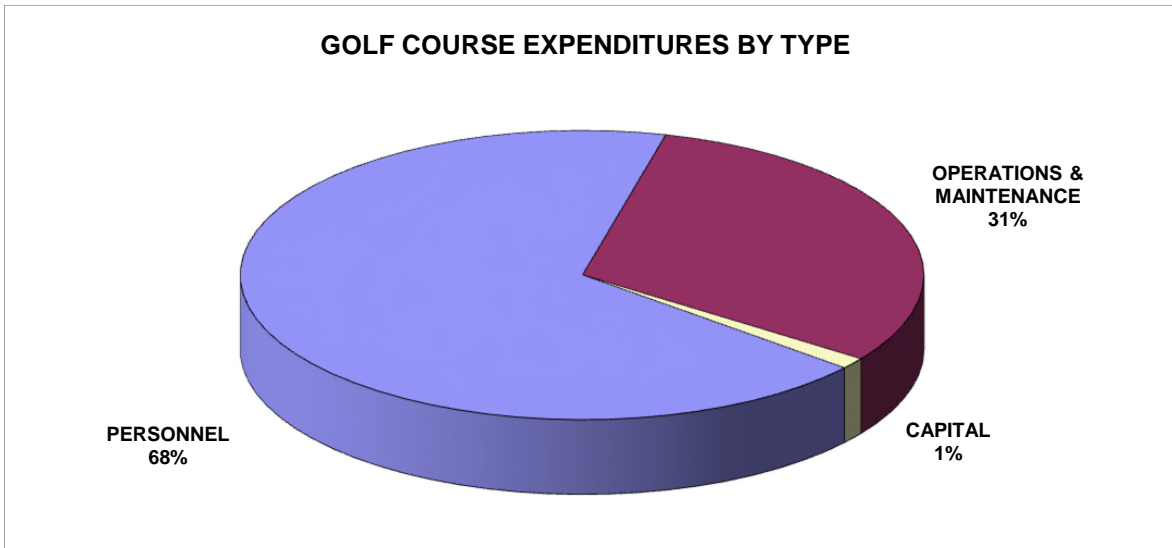
	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
FOOD COST PERCENTAGE	64.5%	66.9%	66.5%	50.5%	63.0%
MERCHANDISE COST PERCENTAGE	66.8%	68.0%	69.4%	58.7%	70.6%
PERSONNEL COST PERCENTAGE	59.8%	59.3%	58.8%	63.0%	60.2%
OPERATIONAL COST PERCENTAGE	40.2%	40.7%	41.2%	37.0%	39.8%

WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
ROUNDS/REGULATION	24,638	26,506	28,508	19,524	29,889
ROUNDS/EXECUTIVE	6,703	6,010	7,240	6,065	10,524
FOOTGOLF	1,032	655	718	582	834
ACRES MAINTAINED	219	219	219	219	219
CORPORATE LEAGUES	4	6	6	3	4
CORPORATE OUTINGS	19	15	19	12	26

GOLF COURSE

PERSONNEL		Fiscal Year				
STATUS	POSITION	18-19	19-20	20-21	21-22	22-23
F	ASSISTANT GOLF PROFESSIONAL	2	2	2	2	2
F	ASSISTANT GOLF SUPERINTENDENT	1	1	1	1	1
F	CART ATTENDANT	1	1	1	1	0
P	CART ATTENDANT	4	4	4	4	4
F	DIRECTOR OF GOLF COURSE	1	1	1	1	1
F	GOLF SUPERINTENDENT	1	1	1	1	1
F	GROUNDSKEEPER	3	4	4	3	4
P	GROUNDSKEEPER	6	5	4	5	4
F	HEAD CART ATTENDANT	0	0	0	0	1
F	HEAVY EQUIPMENT MECHANIC	1	1	1	1	1
F	PRO SHOP MANAGER	1	1	1	1	1
F	SNACK BAR ATTENDANT	0	0	0	0	1
P	SNACK BAR ATTENDANT	2	2	2	2	1
S	SNACK BAR ATTENDANT	0	0	0	0	3
F	SNACK BAR MANAGER	1	1	1	1	1
TOTAL POSITIONS		24.0	24.0	23.0	23.0	26.0
FTE		21.6	21.8	21.0	20.8	22.7



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	882,043	893,528	991,300	877,509	1,188,200	1,188,200	1,188,200
OPERATIONS & MAINTENANCE	499,097	547,738	491,300	528,668	542,300	542,300	542,300
CAPITAL	19,551	41,437	203,000	203,216	22,000	22,000	22,000

GOLF COURSE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-44450								
111	SALARIES	612,824	631,138	699,100	630,587	815,000	815,000	815,000
112	OVERTIME	4,464	3,940	4,500	3,895	5,600	5,600	5,600
119	AMERICAN RESCUE PLAN	-	25,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	45,719	49,006	53,900	48,410	62,800	62,800	62,800
142	HEALTH INSURANCE	174,292	143,773	182,600	151,280	251,900	251,900	251,900
143	RETIREMENT/PENSION	21,909	21,667	30,600	23,413	31,400	31,400	31,400
145	OTHER INSURANCE	3,188	3,687	4,100	3,334	4,900	4,900	4,900
146	WORKER'S COMPENSATION	18,690	13,930	15,000	15,020	13,600	13,600	13,600
148	EDUCATION & TRAINING	667	300	800	800	2,500	2,500	2,500
190	EMPLOYMENT TESTING	290	587	700	770	500	500	500
235	MEMBERSHIP/REGISTRATION FEES	3,473	3,150	3,400	3,240	3,900	3,900	3,900
237	ADVERTISING/LLEGAL	-	-	200	290	200	200	200
241	UTILITY SERVICES	23,992	27,605	25,000	28,170	27,000	27,000	27,000
245	TELEPHONE SERVICES	2,828	2,557	3,000	2,160	2,500	2,500	2,500
261	REPAIR & MAINTENANCE - VEHICLES	12,440	14,103	11,000	15,520	14,000	14,000	14,000
265	REPAIR & MAINTENANCE - GROUNDS	23,614	15,166	12,000	32,010	16,000	16,000	16,000
266	REPAIR & MAINTENANCE - MTNC BLDG	642	750	800	980	800	800	800
267	REPAIR & MAINTENANCE - IRRIGATION	6,817	4,999	6,000	4,040	5,000	5,000	5,000
269	REPAIR & MAINTENANCE - OTHER	971	1,675	1,300	1,850	1,200	1,200	1,200
290	CONTRACTUAL SERVICES	5,332	5,045	5,500	4,850	5,600	5,600	5,600
295	HANDICAP FEES	1,669	2,200	2,800	2,530	2,600	2,600	2,600
300	OPERATING SUPPLIES - MTNC BLDG	251	200	500	300	500	500	500
320	OPERATING SUPPLIES	2,576	3,618	1,900	2,850	2,500	2,500	2,500
321	CHEMICAL SUPPLIES	52,596	43,141	60,000	32,860	60,000	60,000	60,000
325	RANGE SUPPLIES	2,222	1,892	5,000	2,210	5,000	5,000	5,000
326	CLOTHING & UNIFORMS	2,627	2,187	2,500	2,240	2,500	2,500	2,500
327	JANITORIAL SUPPLIES	2,459	2,399	2,300	2,400	2,500	2,500	2,500
331	GAS, OIL & FUEL	11,786	10,747	13,000	16,000	15,000	15,000	15,000
351	PRO SHOP SUPPLIES FOR RESALE	38,291	63,402	45,000	62,880	60,000	60,000	60,000
352	FOOD SUPPLIES FOR RESALE	61,747	83,463	70,000	82,860	80,000	80,000	80,000
511	BUILDING INSURANCE	2,496	2,001	2,500	2,539	2,700	2,700	2,700
512	VEHICLE INSURANCE	570	660	500	500	700	700	700
513	LIABILITY INSURANCE	4,139	4,139	4,100	4,139	4,100	4,100	4,100
529	EQUIPMENT LEASE	29,982	29,982	33,000	33,000	33,000	33,000	33,000
531	EQUIPMENT LEASE - TEXTRON	29,992	29,992	30,000	30,000	35,000	35,000	35,000
532	LAND RENTAL (AIRPORT AUTHORITY)	150,984	150,984	120,000	120,000	120,000	120,000	120,000
798	BANK CARD SERVICE CHARGE	24,601	40,038	30,000	38,250	40,000	40,000	40,000
799	SUNDRY	-	1,643	-	-	-	-	-
940	TRANSFER TO CAPITAL	19,551	41,437	203,000	203,216	22,000	22,000	22,000
TOTAL GOLF COURSE EXPENDITURES		1,400,691	1,482,703	1,685,600	1,609,393	1,752,500	1,752,500	1,752,500

PARKS & RECREATION

PURPOSE STATEMENT

TO ENHANCE THE QUALITY OF LIFE FOR ALL CITIZENS OF THE SMYRNA COMMUNITY BY PROVIDING A DIVERSITY OF RECREATIONAL PROGRAMS, WELLNESS PROGRAMS, AND BOTH PASSIVE AND ACTIVE PARK FACILITIES, BY USING THE MOST EFFICIENT AND CUSTOMER SERVICE FRIENDLY METHODS POSSIBLE.

MAJOR HIGHLIGHTS

APPLIED FOR GRANT MATCH FOR TENNIS AND PICKLEBALL COURTS
 CONTINUED CONSTRUCTION OF FREEDOM PLAYGROUND RESTROOMS
 ASPHALT IMPROVEMENTS TO TRAILS AND PARK FACILITIES
 SIDEWALK IMPROVEMENTS AT LEE VICTORY RECREATION PARK
 TENNIS COURT IMPROVEMENTS AT LEE VICTORY RECREATION PARK
 EXHIBIT RENTALS FOR SOAC
 WATER & ELECTRICAL INSTALLATION TO SHELTER AT SHARP SPRINGS PARK

PERFORMANCE MEASURES

	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
% OF PARKS BUDGET FUNDED THROUGH PARTNERSHIPS, VOLUNTEER EFFORTS, AND REVENUE GENERATION	38.0%	37.0%	36.0%	20.0%	37.0%
# OF ACRES MAINTAINED PER EMPLOYEE	38	32	27.5	25	24
SERVICE QUALITY					
PERCENT OF YOUTH AND PARENTS RATING PROGRAMS AND FACILITIES AS GOOD OR ABOVE	90.0%	90.0%	90.0%	90.0%	90.0%
% OF WORK ORDERS COMPLETED ON TIME	100.0%	95.0%	96.0%	97.0%	97.0%

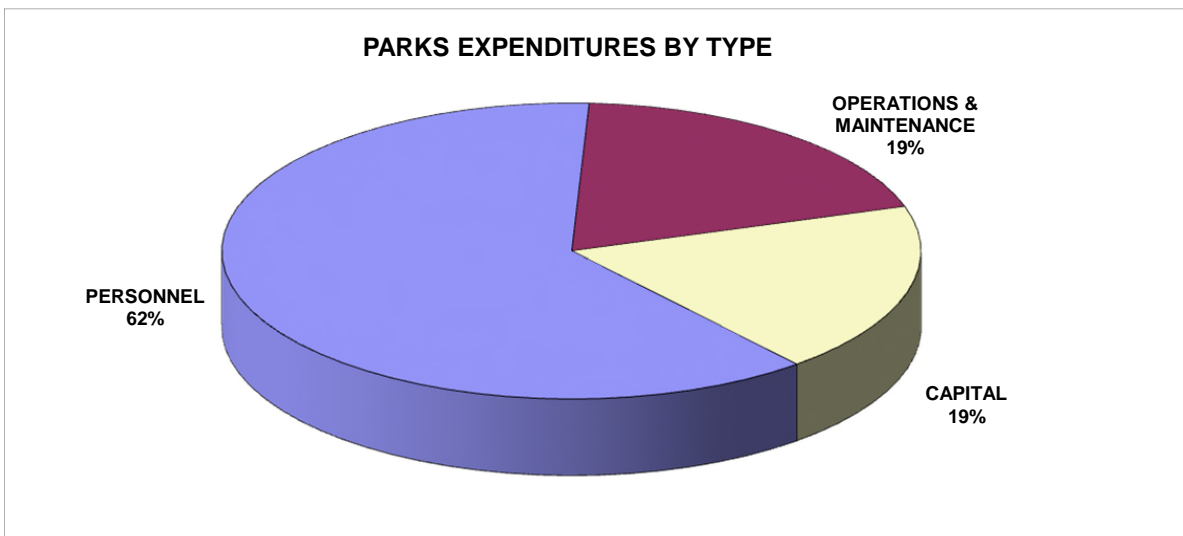
WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
ACRES OF PARK FACILITIES	826	826	851	851	833
PARK USERS	1,555,815	1,655,518	1,675,997	1,082,308	1,436,325
LEAGUE PARTICIPANTS	7,397	5,769	5,487	2981*	5,209
LEAGUE TEAMS	608	608	544	284*	481
ADVENTURE CENTER PROGRAM PARTICIPANTS	4,010	8,200	6,815	1800*	4,741
SOAC & POOL VISITS (MEMBERSHIP & DAILY)	48,118	55,855	55,076	2,772*	50,083
NUMBER OF MEMBERSHIPS SOLD	253	271	268	20*	232
NUMBER OF SOAC ROOM RENTALS	167	383	361	60*	51
NUMBER OF POOL PARTIES, FUNBRELLA, & GM					
SPLASHPAD RENTALS	222	245	214	0*	130
NUMBER OF BUILDING & SHELTER RENTALS	1,316	1,375	1,349	652*	1,341
NUMBER OF FIELD RENTALS OUTSIDE LEAGUE USE	276	180	373	239*	449

*COVID-19 CLOSURES

PARKS & RECREATION

PERSONNEL		Fiscal Year				
STATUS POSITION	18-19	19-20	20-21	21-22	22-23	
F	ADMINISTRATIVE ASSISTANT	3	3	3	2	2
F	ASSISTANT DIRECTOR OF PARKS & RECREATION	0	0	0	1	1
S	ASSISTANT PROGRAM AND AQUATIC COOR.	0	0	0	0	1
P	ATHLETIC AND EVENT ASSISTANT	1	1	1	0	0
F	ATHLETIC AND EVENT REPRESENTATIVE	0	0	0	1	1
F	ATHLETIC EVENT COORDINATOR	1	1	1	1	1
S	CLERK	4	4	4	4	4
F	CUSTOMER SERVICE REPRESENTATIVE	0	0	1	1	1
F	DIRECTOR OF PARKS	1	1	1	1	1
F	EXECUTIVE ASSISTANT	0	1	1	1	1
F	GROUNDSKEEPER	3	3	3	4	3
S	HEAD LIFEGUARD	2	2	2	2	2
F	LANDSCAPE LEADER	0	0	0	1	1
F	LEAD GROUNDSKEEPER	6	7	7	6	6
P	LEAD GROUNDSKEEPER	0	0	0	0	1
S	LIFEGUARD	24	27	27	27	27
F	MAINTENANCE SUPERVISOR	1	2	2	2	2
F	MAINTENANCE TECHNICIAN	2	2	2	2	2
F	MAINTENANCE TECHNICIAN II	4	4	4	4	4
F	OFFICE COORDINATOR	1	0	0	1	1
P	OUTDOOR ADVENTURE CENTER ASSOCIATE	7	7	5	5	6
F	OUTDOOR CENTER MANAGER	1	1	1	1	1
S	PADDLE ADVENTURES ASSISTANT	0	0	0	1	1
F	PARK FACILITIES MANAGER	1	1	1	0	0
S	PARKS LABORER	0	3	3	3	4
P	PARKS LABORER	9	9	11	11	11
F	PROGRAM & AQUATIC COORDINATOR	1	1	1	1	1
F	PROGRAM SPECIALIST	0	0	0	1	1
P	PROGRAM SPECIALIST	5	5	4	3	3
F	PROGRAM SPECIALIST COORDINATOR	1	1	1	1	1
F	RECREATION PROGRAM MANAGER	1	1	1	1	1
F	SITE SUPERVISOR	0	0	0	1	1
S	SITE SUPERVISOR	0	0	1	0	0
F	SOAC RECREATION & PROGRAM COORDINATOR	0	1	1	1	1
S	SPLASH PAD ATTENDANT	4	4	4	4	4
TOTAL POSITIONS	83.0	92.0	93.0	95.0	98.0	
FTE	61.6	67.6	69.1	70.7	72.3	



PARKS & RECREATION

DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	2,419,236	2,508,930	3,258,500	2,797,178	3,676,300	3,676,300	3,676,300
OPERATIONS & MAINTENANCE	1,013,356	1,105,365	1,109,800	1,185,790	1,150,800	1,148,900	1,148,900
CAPITAL	1,830,970	2,299,216	1,200,600	1,245,247	1,113,400	1,113,400	1,113,400

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-44700								
111	SALARIES	1,623,766	1,635,364	2,221,400	1,912,364	2,472,400	2,472,400	2,472,400
112	OVERTIME	23,946	38,955	43,000	45,844	48,100	48,100	48,100
119	AMERICAN RESCUE PREMIUM PAY	-	60,000	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	120,416	127,091	173,400	147,196	192,900	192,900	192,900
142	HEALTH INSURANCE	449,554	439,190	572,900	461,000	721,400	721,400	721,400
143	RETIREMENT/PENSION	64,968	69,942	85,400	78,549	96,200	96,200	96,200
145	OTHER INSURANCE	7,751	10,081	11,600	9,355	12,800	12,800	12,800
146	WORKER'S COMPENSATION	120,610	119,000	137,200	131,150	122,400	122,400	122,400
147	UNEMPLOYMENT INSURANCE	3,492	(891)	-	-	-	-	-
148	EDUCATION & TRAINING	1,881	3,395	8,000	6,220	3,700	3,700	3,700
190	EMPLOYEE TESTING	2,852	6,803	5,500	5,500	6,400	6,400	6,400
191	IMMUNIZATION	-	-	100	-	-	-	-
211	POSTAGE	521	199	700	140	500	500	500
220	PRINTING & DUPLICATION	390	718	2,200	1,240	2,000	2,000	2,000
235	MEMBERSHIPS/REGISTRATION	3,958	4,000	4,600	4,200	4,600	4,600	4,600
236	ADVERTISING & PROMOTIONS	1,369	1,945	3,300	1,970	3,400	3,400	3,400
241	UTILITY SERVICES	305,312	322,759	334,500	341,200	334,500	334,500	334,500
245	TELEPHONE SERVICES	4,041	4,073	5,500	3,880	4,700	4,700	4,700
261	REPAIR & MAINTENANCE/VEHICLES	18,778	17,553	15,000	19,980	16,000	16,000	16,000
265	REPAIR & MAINTENANCE/GROUNDS	41,675	73,153	52,300	57,450	55,300	55,300	55,300
268	REPAIR & MAINTENANCE/BUILDINGS	33,154	50,886	32,500	57,130	33,500	33,500	33,500
269	REPAIR & MAINTENANCE/OTHER	61,202	50,264	49,900	55,760	50,100	50,100	50,100
270	REPAIR & MAINTENANCE - KUSS MEMORIAL	10,948	4,363	-	1,530	-	-	-
289	TRAVEL	7,189	-	4,500	2,250	6,700	6,700	6,700
290	CONTRACTUAL SERVICES	242,746	299,697	262,300	298,440	273,000	273,000	273,000
291	CONTRACTUAL SERVICES/PROGRAMS	1,037	6,530	13,200	6,080	11,200	11,200	11,200
320	OPERATING SUPPLIES	11,014	7,394	11,000	7,520	11,000	11,000	11,000
321	CHEMICAL SUPPLIES	38,241	45,242	57,000	57,620	60,400	60,400	60,400
326	CLOTHING AND UNIFORMS	12,797	11,612	17,500	13,770	19,400	17,500	17,500
327	JANITORIAL SUPPLIES	28,011	32,170	30,000	32,000	34,000	34,000	34,000
331	GAS, OIL & FUEL	41,156	45,354	45,500	58,030	66,100	66,100	66,100
341	TOOLS	5,360	5,534	5,000	4,990	6,000	6,000	6,000
351	SUPPLIES FOR RESALE	3,182	3,133	6,500	5,270	6,500	6,500	6,500
511	BUILDING INSURANCE	21,061	20,776	27,000	24,920	27,900	27,900	27,900
512	VEHICLE INSURANCE	9,150	9,200	9,500	9,390	9,200	9,200	9,200
513	LIABILITY INSURANCE	33,409	24,538	30,900	28,790	24,500	24,500	24,500
530	EQUIPMENT RENTAL	696	6,331	1,000	1,000	1,000	1,000	1,000
532	LAND RENTAL(AIRPORT AUTHORITY)	13,440	13,440	13,600	13,440	13,600	13,600	13,600
710	RECREATION PROGRAMS	38,208	27,236	44,700	42,390	45,600	45,600	45,600
798	VISA/MC CHARGE FEES	6,530	3,964	8,300	8,500	8,300	8,300	8,300
799	SUNDRY	1,364	1,163	1,300	6,840	1,300	1,300	1,300
936	PARK FACILITIES	17,417	12,138	20,500	20,070	20,500	20,500	20,500
940	TRANSFER TO CAPITAL	1,830,970	2,299,216	1,200,600	1,245,247	1,113,400	1,113,400	1,113,400
TOTAL PARKS & RECREATION		5,263,562	5,913,511	5,568,900	5,228,215	5,940,500	5,938,600	5,938,600

EVENT CENTER

PURPOSE STATEMENT

THE SMYRNA EVENT CENTER IS A MULTI-PURPOSE MEETING AND BANQUET FACILITY THAT PROMOTES GROWTH IN THE BUSINESS COMMUNITY BY PROVIDING A PLACE TO HOST MEETINGS, TRAINING SESSIONS, CONFERENCES AND COMPANY GATHERINGS. FOR THE PUBLIC, IT IS A SOCIAL EVENT CENTER FOR GOVERNMENT MEETINGS, CULTURAL GATHERINGS, SCHOOL FUNCTIONS, PUBLIC AND PRIVATE ENTERTAINMENT AND SPECIALTY DINING EXPERIENCES. THE EVENT CENTER SERVES THE CITIZENS OF SMYRNA, RUTHERFORD COUNTY, AND MIDDLE TENNESSEE BY PROVIDING A WELL EQUIPPED MODERN FACILITY WITH CULINARY EXCELLENCE AND SUPERIOR CUSTOMER SERVICE.

MAJOR HIGHLIGHTS

THE SMYRNA EVENT CENTER STRIVES TO PROVIDE THE TOWN, OUR CITIZENS, AND OUR GUESTS WITH A SPECTACULAR BANQUET, MEETING, AND EVENT FACILITY TO MEET THEIR NEEDS. THE SMYRNA EVENT CENTER LEADS THE WAY IN PROVIDING A CUSTOMER FRIENDLY EXPERIENCE THAT IS ONE OF A KIND, AS WELL AS SERVING A SOUTHERN NUTRITIOUS MEAL AT A REASONABLE PRICE FOR OUR COMMUNITY. WE HOST LARGE COMMUNITY EVENTS, INCLUDING THE COON VICTORY VOLUNTEER OF THE YEAR BANQUET, THE RUTHERFORD COUNTY SPECIAL EDUCATION PROM, AND LOCAL HIGH SCHOOL ROTC FUNCTIONS. OUR FACILITY CAN ALSO ACCOMMODATE WEEKLY AND MONTHLY CIVIC CLUB MEETINGS, INCLUDING SMYRNA ROTARY, LIONS CLUB, AND DAUGHTERS OF THE AMERICAN REVOLUTION. WE HAVE HOSTED CORPORATE MEETINGS WITH CLIENTS SUCH AS NISSAN, HOME SHOPPING NETWORK, KROGER, AND VIJON. WE HAVE BOOKED NON-PROFIT ORGANIZATIONS SUCH AS MOTLOW GALA AND PARKWAY BAPTIST CHURCH, PLUS LOCAL WEDDINGS, RETIREMENTS, BABY SHOWERS, AND BIRTHDAY CELEBRATIONS. WE HAVE SOME OF THE LARGEST MEETING AND BANQUET FACILITIES IN OUR COMMUNITY WITH AMPLE FREE PARKING AND EASY ACCESS.

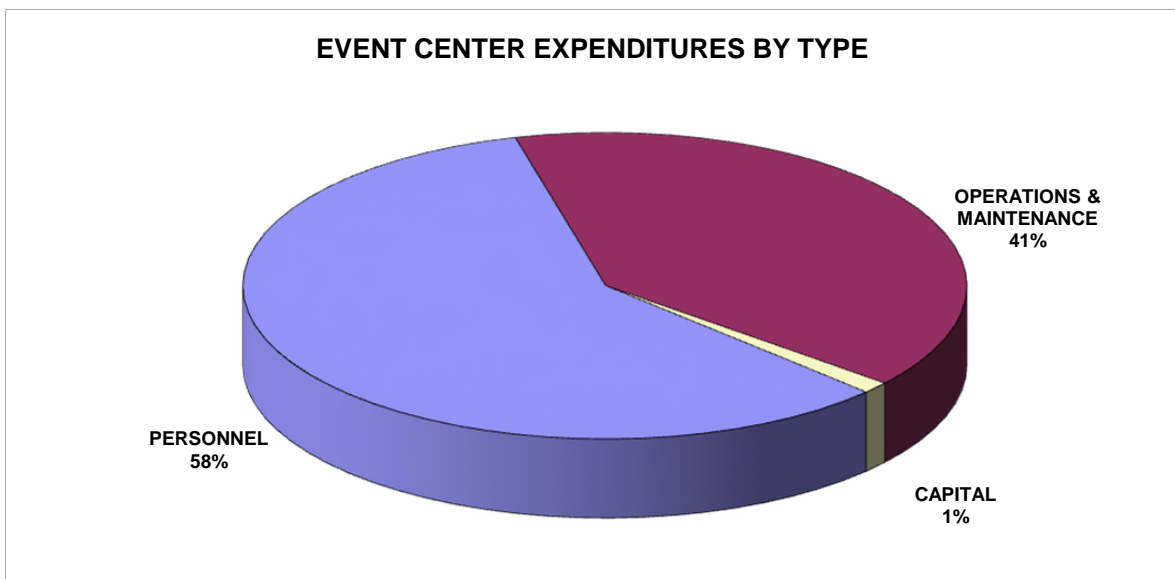
WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	20021
NUMBER OF FUNCTIONS	295	275	273	99*	178
MEALS SERVED	18,404	17,767	17,768	6,087*	9,111
PUBLIC LUNCH BUFFET	13,936	12,819	13,254	5,895*	10,676
POOL SNACK BAR GUESTS	5,110	5,021	5,075	0*	4,076

*COVID-19 CLOSURES

EVENT CENTER

PERSONNEL		Fiscal Year				
STATUS	POSITION	18-19	19-20	20-21	21-22	22-23
P	ASSISTANT BANQUET CAPTAIN	1	2	1	1	1
F	ASSISTANT MANAGER EVENT CENTER	1	1	1	1	1
F	BANQUET CAPTAIN	1	1	1	1	1
P	BANQUET WAIT STAFF	11	10	7	8	8
F	COOK	2	2	2	2	2
P	COOK	1	1	1	1	1
F	EXEC CHEF/CONF CTR MGR	1	1	1	1	1
P	KITCHEN STAFF	0	0	1	0	0
S	KITCHEN STAFF	0	0	1	2	2
P	KITCHEN STEWARD	1	2	4	3	3
F	SOUS CHEF	1	1	1	1	1
S	SNACK BAR ATTENDANT	0	0	3	0	0
P	STUDENT CULINARIAN	5	5	1	1	1
TOTAL POSITIONS		25.0	26.0	25.0	22.0	22.0
FTE		21.4	22.0	20.0	18.2	18.2



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	502,814	477,740	559,800	481,941	609,200	609,200	609,200
OPERATIONS & MAINTENANCE	344,779	319,085	353,900	433,740	362,700	414,700	414,700
CAPITAL	8,048	116,693	-	-	12,800	12,800	12,800

EVENT CENTER

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
110-45000								
111	SALARIES	350,930	321,451	396,100	355,438	420,300	420,300	420,300
112	OVERTIME	2,875	2,397	7,600	4,159	7,800	7,800	7,800
119	AMERICAN RESCUE PREMIUM PAY	-	13,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	25,779	24,132	30,900	27,097	32,800	32,800	32,800
142	HEALTH INSURANCE	91,867	84,431	91,100	71,000	114,500	114,500	114,500
143	RETIREMENT/PENSION	23,366	23,161	25,600	16,366	25,200	25,200	25,200
145	OTHER INSURANCE	1,641	1,928	2,200	1,631	2,300	2,300	2,300
146	WORKER'S COMPENSATION	3,780	5,320	5,300	5,330	5,300	5,300	5,300
147	UNEMPLOYMENT INSURANCE	2,081	552	-	-	-	-	-
148	EDUCATION & TRAINING	-	445	500	-	500	500	500
190	EMPLOYEE TESTING	495	423	500	920	500	500	500
211	POSTAGE	7	16	100	20	100	100	100
220	PRINTING & DUPLICATION	201	472	400	160	300	300	300
235	MEMBERSHIPS/REGISTRATION	775	990	1,000	780	1,000	1,000	1,000
236	ADVERTISING/PROMOTIONS	60	-	200	150	200	200	200
241	UTILITIES	59,291	68,728	65,000	66,220	67,500	67,500	67,500
245	TELEPHONE SERVICES	2,444	2,171	3,000	3,830	2,500	2,500	2,500
264	REPAIR EVENT CENTER HVAC SYSTEM	1,975	1,165	2,000	1,880	1,800	1,800	1,800
269	REPAIR & MAINTENANCE - OTHER	24,122	17,911	14,000	14,000	10,000	20,000	20,000
290	CONTRACTUAL SERVICES	22,404	28,455	25,000	34,170	25,000	27,500	27,500
310	OFFICE SUPPLIES	969	900	1,100	1,100	1,000	1,000	1,000
311	SEASONAL SUPPLIES	132	1,040	1,800	1,640	1,300	1,300	1,300
318	LINEN SUPPLIES	14,793	9,073	20,000	12,920	20,000	15,000	15,000
319	PAPER SUPPLIES	1,579	892	6,000	3,050	5,300	5,300	5,300
320	OPERATING SUPPLIES	5,811	3,772	10,000	3,450	8,500	5,500	5,500
321	CHEMICAL SUPPLIES	235	1,075	5,000	4,360	4,500	4,500	4,500
326	CLOTHING & UNIFORMS	670	1,287	1,500	1,500	1,500	1,500	1,500
327	JANITORIAL SUPPLIES	3,818	585	5,000	1,570	4,500	2,000	2,000
331	GAS, OIL & FUEL	101	-	300	-	300	300	300
352	FOOD SUPPLIES FOR RESALE	198,879	175,631	185,000	275,350	200,000	250,000	250,000
513	LIABILITY INSURANCE	1,853	1,909	2,000	1,950	1,900	1,900	1,900
798	BANK CARD SERVICE CHARGES	4,660	3,013	5,000	5,640	5,000	5,000	5,000
799	SUNDRY	-	-	500	-	500	500	500
940	TRANSFER TO CAPITAL	8,048	116,693	-	-	12,800	12,800	12,800
TOTAL EVENT CENTER		855,641	913,518	913,700	915,681	984,700	1,036,700	1,036,700

TRANSFERS

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2019-2020 ACTUAL</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 AMENDED</i>	<i>2021-2022 ESTIMATED</i>	<i>2022-2023 REQUESTED</i>	<i>2022-2023 RECOMMEND</i>	<i>2022-2023 ADOPTED</i>
110-50000								
792	TRANSFER TO CAPITAL PROJECTS	8,288,286	12,114,824	5,683,300	4,971,330	7,340,800	7,340,800	7,340,800
796	TRANSFER TO DEBT SERVICE	2,586,754	2,058,475	2,082,749	2,082,749	1,222,190	1,222,190	1,222,190
TOTAL TRANSFERS		10,875,040	14,173,299	7,766,049	7,054,079	8,562,990	8,562,990	8,562,990

SPECIAL REVENUE FUNDS



STATE STREET AID

<i>DESCRIPTION</i>	<i>2019-2020 ACTUAL</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 AMENDED</i>	<i>2021-2022 ESTIMATED</i>	<i>2022-2023 REQUESTED</i>	<i>2022-2023 RECOMMEND</i>	<i>2022-2023 ADOPTED</i>
STATE STREET AID REVENUES	1,697,102	1,709,004	1,701,200	1,851,278	1,751,200	1,876,200	1,876,200
STATE STREET AID OPER. EXPENDITURES	1,342,543	2,078,952	1,990,000	2,046,100	1,810,000	2,310,000	2,310,000
OPERATING INCOME (LOSS)	354,559	(369,948)	(288,800)	(194,822)	(58,800)	(433,800)	(433,800)
TRANSFER TO CAPITAL	64,796	137,813	-	-	40,000	40,000	40,000
DEBT SERVICE	-	-	-	-	-	-	-
TOTAL STATE STREET AID EXPENDITURES	1,407,339	2,216,765	1,990,000	2,046,100	1,850,000	2,350,000	2,350,000
SURPLUS (DEFICIT)	289,763	(507,761)	(288,800)	(194,822)	(98,800)	(473,800)	(473,800)
BEGINNING FUND BALANCE	1,266,865	1,556,628	1,048,867	1,048,867	854,045	854,045	854,045
ENDING FUND BALANCE	1,556,628	1,048,867	760,067	854,045	755,245	380,245	380,245

STATE STREET AID

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2019-2020 ACTUAL</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 AMENDED</i>	<i>2021-2022 ESTIMATED</i>	<i>2022-2023 REQUESTED</i>	<i>2022-2023 RECOMMEND</i>	<i>2022-2023 ADOPTED</i>
121 REVENUE								
33551	STATE GAS & MOTOR FUEL TAX	1,681,412	1,707,924	1,700,000	1,850,300	1,750,000	1,875,000	1,875,000
36100	INTEREST EARNED - CHECKING	15,690	1,080	1,200	978	1,200	1,200	1,200
TOTAL STATE STREET AID REVENUE		1,697,102	1,709,004	1,701,200	1,851,278	1,751,200	1,876,200	1,876,200

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2019-2020 ACTUAL</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 AMENDED</i>	<i>2021-2022 ESTIMATED</i>	<i>2022-2023 REQUESTED</i>	<i>2022-2023 RECOMMEND</i>	<i>2022-2023 ADOPTED</i>
121-43120								
247	STREET LIGHTING (ELEC/MTNC)	344,323	344,739	360,000	349,500	350,000	350,000	350,000
249	TRAFFIC SIGNALS (REPAIR/MTNC)	11,692	18,331	20,000	37,050	55,000	55,000	55,000
268	REPAIR AND MAINTENANCE ROADS	50,321	243,940	80,000	140,000	120,000	120,000	120,000
342	SIGN PARTS & SUPPLIES	33,897	29,087	30,000	19,550	35,000	35,000	35,000
931	STREET PAVING	902,310	1,442,855	1,500,000	1,500,000	1,250,000	1,750,000	1,750,000
940	TRANSFER TO CAPITAL	64,796	137,813	-	-	40,000	40,000	40,000
TOTAL STATE STREET AID EXPENDITURES		1,407,339	2,216,765	1,990,000	2,046,100	1,850,000	2,350,000	2,350,000

DRUG FUND

<i>DESCRIPTION</i>	<i>2019-2020 ACTUAL</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 AMENDED</i>	<i>2021-2022 ESTIMATED</i>	<i>2022-2023 REQUESTED</i>	<i>2022-2023 RECOMMEND</i>	<i>2022-2023 ADOPTED</i>
DRUG FUND REVENUES	72,708	150,181	100,700	149,559	81,300	81,300	81,300
DRUG FUND EXPENDITURES	106,754	78,430	56,700	39,220	63,300	51,300	51,300
OPERATING INCOME (LOSS)	(34,046)	71,751	44,000	110,339	18,000	30,000	30,000
CAPITAL OUTLAY	-	19,233	58,500	-	-	-	-
TOTAL DRUG FUND EXPENDITURES	106,754	97,663	115,200	39,220	63,300	51,300	51,300
SURPLUS (DEFICIT)	(34,046)	52,518	(14,500)	110,339	18,000	30,000	30,000
BEGINNING FUND BALANCE	348,803	314,757	367,275	367,275	477,614	477,614	477,614
ENDING FUND BALANCE	314,757	367,275	352,775	477,614	495,614	507,614	507,614

DRUG FUND

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
125	REVENUE							
35141	COUNTY TRUSTEE'S OFFICE	14,939	21,581	30,000	19,510	40,000	40,000	40,000
35143	FORFEITURES/SEIZURES	51,391	89,203	40,000	57,356	20,000	20,000	20,000
35144	CONTRIBUTIONS/DONATIONS	100	2,000	400	2,200	1,000	1,000	1,000
36000	MISC. REVENUE	-	4,674	-	-	-	-	-
36100	INTEREST ON CHECKING	4,682	302	300	275	300	300	300
37200	SALE OF PROPERTY	1,596	32,421	30,000	70,218	20,000	20,000	20,000
	TOTAL DRUG REVENUE	72,708	150,181	100,700	149,559	81,300	81,300	81,300

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
125-42121								
112	AGENT'S ADVANCE	19,500	29,000	23,000	23,000	23,000	23,000	23,000
114	SURVEILLANCE EXPENSE	720	720	2,000	720	2,000	2,000	2,000
115	TRAINING	975	-	3,000	1,830	2,000	2,000	2,000
118	OPERATIONS	81,553	42,221	9,000	7,000	22,000	10,000	10,000
269	AUTO - REPAIRS	151	200	2,500	380	2,500	2,500	2,500
270	AUTO - TOW	1,605	4,040	4,500	2,440	3,800	3,800	3,800
289	TRAVEL	1,410	2,232	8,500	420	4,000	4,000	4,000
331	GAS, OIL & FUEL	-	-	-	50	-	-	-
400	DRUG - EQUIPMENT	-	-	4,000	3,300	4,000	4,000	4,000
404	K-9 EXPENSE	819	-	-	-	-	-	-
798	CHECKING ACCOUNT CHARGES	21	-	-	-	-	-	-
799	SUNDRY	-	17	200	80	-	-	-
941	AUTO - PURCHASE	-	19,233	58,500	-	-	-	-
	TOTAL DRUG FUND EXPENDITURES	106,754	97,663	115,200	39,220	63,300	51,300	51,300

IMPACT FEE

<i>DESCRIPTION</i>	<i>2019-2020 ACTUAL</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 AMENDED</i>	<i>2021-2022 ESTIMATED</i>	<i>2022-2023 REQUESTED</i>	<i>2022-2023 RECOMMEND</i>	<i>2022-2023 ADOPTED</i>
IMPACT FEE REVENUES	2,441,901	3,044,086	3,525,200	2,791,500	3,085,200	3,085,200	3,085,200
IMPACT FEE EXPENDITURES	1,341,299	2,046,698	5,635,850	4,355,850	4,675,061	4,675,061	4,675,061
SURPLUS (DEFICIT)	1,100,602	997,388	(2,110,650)	(1,564,350)	(1,589,861)	(1,589,861)	(1,589,861)
BEGINNING FUND BALANCE	4,258,372	5,358,974	6,356,362	6,356,362	4,792,012	4,792,012	4,792,012
ENDING FUND BALANCE	5,358,974	6,356,362	4,245,712	4,792,012	3,202,151	3,202,151	3,202,151

FUND BALANCE BY FUNCTION

PUBLIC SAFETY	2,018,284	2,175,168	2,676,128	2,513,539	2,300,885	2,300,885	2,300,885
PARKS	902,480	1,269,051	885,041	981,954	901,266	901,266	901,266
ROADS	2,438,210	2,912,143	684,543	1,296,519	-	-	-
ENDING FUND BALANCE BY TYPE	5,358,974	6,356,362	4,245,712	4,792,012	3,202,151	3,202,151	3,202,151

IMPACT FEE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
126	REVENUE							
32012	IMPACT FEES - ROADS	1,348,193	1,807,921	2,200,000	1,811,000	1,900,000	1,900,000	1,900,000
32013	IMPACT FEES - PARKS	616,975	643,915	670,000	387,000	580,000	580,000	580,000
32014	IMPACT FEES - PUBLIC SAFETY	418,805	586,599	650,000	587,000	600,000	600,000	600,000
36100	INTEREST EARNED	57,928	5,651	5,200	6,500	5,200	5,200	5,200
	TOTAL IMPACT FEE REVENUE	2,441,901	3,044,086	3,525,200	2,791,500	3,085,200	3,085,200	3,085,200

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
126								
41700-291	IMPACT FEE STUDY	-	-	-	-	\$35,000	35,000	35,000
42200-750	TRANSFER TO CAP. PROJECTS-PUBLIC SAFETY	388,810	430,806	150,000	250,000	802,000	802,000	802,000
43100-750	TRANSFER TO CAP. PROJECTS-ROADS	-	-	3,095,000	2,095,000	1,850,211	1,850,211	1,850,211
43100-751	TRANSFER TO DEBT SERVICE FUND-ROADS	542,302	1,337,350	1,335,850	1,335,850	1,337,850	1,337,850	1,337,850
44700-750	TRANSFER TO CAP. PROJECTS-PARKS	410,187	278,542	1,055,000	675,000	650,000	650,000	650,000
	TOTAL IMPACT FEE EXPENDITURES	1,341,299	2,046,698	5,635,850	4,355,850	4,675,061	4,675,061	4,675,061

PROJECTS FUNDED	
PUBLIC SAFETY TRANSFER INCLUDES: FUNDING FOR THE ARCHITECTURAL DESIGN FOR THE NEW FIRE STATION	
PARKS TRANSFER INCLUDES: CEDAR STONE PARK DESIGN PHASE II TENNIS COURT AND PICKLEBALL COURTS FOR CEDAR STONE PARK LEE VICTORY RECREATION PARK - DESIGN AND CONSTRUCTION OF FREEDOM PLAYGROUND RESTROOMS GREGORY MILL PARK PLAYGROUND & AMENITIES	

STORM WATER

<i>DESCRIPTION</i>	<i>2019-2020 ACTUAL</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 AMENDED</i>	<i>2021-2022 ESTIMATED</i>	<i>2022-2023 REQUESTED</i>	<i>2022-2023 RECOMMEND</i>	<i>2022-2023 ADOPTED</i>
STORM WATER REVENUES	1,830,316	1,880,950	1,796,100	1,868,591	1,838,200	1,838,200	1,838,200
STORM WATER EXPENDITURES	1,105,375	1,046,601	1,327,063	1,231,568	1,653,725	1,632,225	1,632,225
OPERATING INCOME (LOSS)	724,941	834,349	469,037	637,023	184,475	205,975	205,975
TRANSFER TO CAPITAL	909,834	1,398,786	2,511,400	862,762	643,300	643,300	643,300
TOTAL STORM WATER EXPENDITURES	2,015,209	2,445,387	3,838,463	2,094,330	2,297,025	2,275,525	2,275,525
SURPLUS (DEFICIT)	(184,893)	(564,437)	(2,042,363)	(225,739)	(458,825)	(437,325)	(437,325)
BEGINNING FUND BALANCE	4,039,364	3,854,471	3,290,034	3,290,034	3,064,295	3,064,295	3,064,295
ENDING FUND BALANCE	3,854,471	3,290,034	1,247,671	3,064,295	2,605,470	2,626,970	2,626,970

STORM WATER

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
127	REVENUE							
32012	STORMWATER FEE	1,503,835	1,526,008	1,510,000	1,525,000	1,525,000	1,525,000	1,525,000
32013	CONSOLIDATED STORM WATER	216,050	243,832	220,000	256,202	245,000	245,000	245,000
32015	PERMIT FEE	31,371	39,311	30,000	51,342	32,000	32,000	32,000
33189	FEMA GRANT	-	18,301	-	-	-	-	-
33555	STATE STREET CONTRACT MTNC	17,834	17,834	18,000	16,348	18,000	18,000	18,000
36007	MISC. REVENUE PAYROLL	13	1	-	13	-	-	-
36100	INTEREST INCOME	49,758	3,231	3,100	3,307	3,200	3,200	3,200
36910	AMERICAN RESCUE GRANT	-	16,500	-	-	-	-	-
37191	FORFEITED PENALTIES	11,455	15,932	15,000	16,379	15,000	15,000	15,000
	TOTAL STORM WATER REVENUE	1,830,316	1,880,950	1,796,100	1,868,591	1,838,200	1,838,200	1,838,200

STORM WATER

PURPOSE STATEMENT

THE STORM WATER DEPARTMENT REGULATES AND INSPECTS THE REQUIREMENTS OF THE FEDERAL MUNICIPAL SEPARATE STORM SEWER SYSTEM (MS4) PHASE II PROGRAM. THE DEPARTMENT ALSO WORKS WITH THE STREET DEPARTMENT ON DRAINAGE ISSUES.

MAJOR HIGHLIGHTS

COMPLETED STORM WATER CONVEYANCE UPGRADES IN LAKE FARM SUBDIVISION. COMPLETED REPAIRS TO STORM WATER DRAINAGE ISSUES ASSOCIATED IN CEDAR FOREST SUBDIVISION AND VARIOUS OTHER LOCATIONS. REMOVED BRUSH, FALLEN TREES, AND BROKEN LIMBS DURING MULTIPLE STORM EVENTS. REPAIRED SINKHOLES IN MULTIPLE LOCATIONS. HAULED OVER 50 TONS OF STREET SWEEPINGS TO THE LANDFILL.

PERFORMANCE MEASURES

	Calendar Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN ONE WEEK	84%	82%	84%	83%	80%
WORK ORDERS COMPLETED WITHIN TWO WEEKS	86%	84%	85%	84%	83%
WORK ORDERS COMPLETED WITHIN THREE WEEKS	95%	91%	92%	92%	92%
WORK ORDERS COMPLETED WITHIN FOUR WEEKS	96%	97%	97%	97%	97%
SERVICE QUALITY					
CITIZEN GENERATED WORK ORDERS - 24 HRS	93%	92%	91%	92%	91%
CITIZEN GENERATED WORK ORDERS - 48 HRS	95%	94%	93%	93%	93%
CITIZEN GENERATED WORK ORDERS - 1 WEEK	98%	96%	96%	96%	95%
CITIZEN GENERATED WORK ORDERS - 1 MONTH	99%	99%	99%	99%	99%

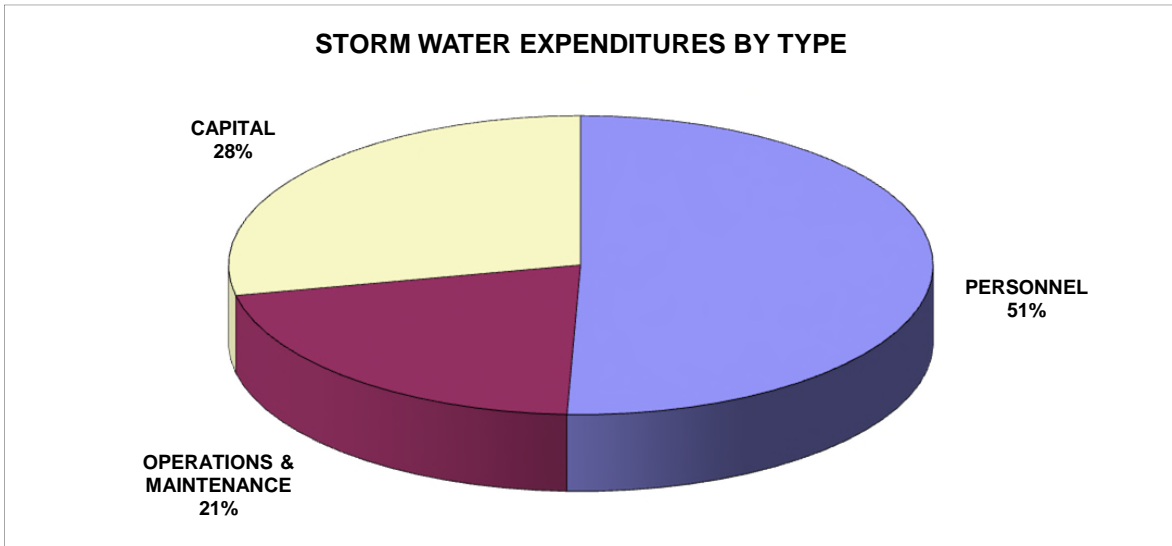
WORKLOAD INDICATOR

	Calendar Year				
	2017	2018	2019	2020	2021
WORK ORDERS PROCESSED	87	134	121	107	110
GREASE TRAPS INSPECTED MONTHLY	100	102	120	93	132
AVG. # ONGOING PROJECTS UNDER INSPECTION	55	62	71	61	75
DETENTION POND INSPECTIONS	234	251	320	252	323
MILES OF STREAMS INSPECTED	32	32	32	32	32
DISCHARGE SITES LOCATED	476	476	465	0	472
GRADING PERMITS ISSUED	41	41	44	32	53
NUMBER OF ILLICIT DISCHARGES	7	4	6	1	3
AS-BUILT INSPECTIONS	N/A	N/A	18	17	17

N/A - NOT AVAILABLE

STORM WATER

PERSONNEL		Fiscal Year				
STATUS	POSITION	18-19	19-20	20-21	21-22	22-23
F	ADMINISTRATIVE ASSISTANT	1	1	1	1	1
F	CONSTRUCTION INSPECTOR	1	1	1	1	1
F	ENVIRONMENTAL TECH	1	1	1	1	1
F	EQUIPMENT OPERATOR	4.5	4.5	5.5	0	0
S	GIS INTERN	2	2	2	2	2
F	HEAVY EQUIPMENT OPERATOR	2	2	2	3	3
F	LEAD EQUIPMENT OPERATOR	1.5	1	1	0	0
F	LIGHT EQUIPMENT OPERATOR	0	0	0	5.5	7
F	PUBLIC WORKS SUPERINTENDENT	0.5	0.5	0.5	0.5	0.5
F	STORMWATER COORDINATOR	1	1	1	1	1
F	STREETS SUPERVISOR	0	0.5	0.5	0.5	0.5
F	UTILITY WORKER	0.5	1.5	1.5	1.5	1
TOTAL POSITIONS		15.0	16.0	17.0	17.0	18.0
FTE		14.0	15.0	16.0	16.0	17.0



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	827,015	730,818	983,500	894,418	1,151,700	1,151,700	1,151,700
OPERATIONS & MAINTENANCE	278,360	315,783	343,563	337,150	502,025	480,525	480,525
CAPITAL	909,834	1,398,786	2,511,400	862,762	643,300	643,300	643,300

STORM WATER

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
127-43900								
111	SALARIES	547,391	501,556	641,800	614,827	756,200	756,200	756,200
112	OVERTIME	19,369	23,804	23,400	27,951	27,900	27,900	27,900
119	AMERICAN RESCUE PREMIUM PAY	-	16,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	40,250	39,490	51,000	48,166	60,100	60,100	60,100
142	HEALTH INSURANCE	184,879	113,256	227,800	163,000	251,800	251,800	251,800
143	RETIREMENT/PENSION	24,939	22,547	24,600	26,188	39,900	39,900	39,900
145	OTHER INSURANCE	3,089	2,816	4,700	3,756	5,400	5,400	5,400
146	WORKER'S COMPENSATION	6,720	8,837	9,500	9,470	8,400	8,400	8,400
147	UNEMPLOYMENT INSURANCE	-	39	-	-	-	-	-
149	EDUCATION & TRAINING	242	650	400	140	1,500	1,500	1,500
190	EMPLOYMENT TESTING	136	1,323	300	920	500	500	500
211	POSTAGE	97	91	100	70	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	3,994	3,670	4,500	4,620	4,000	4,000	4,000
236	PUBLIC PROMOTIONS	9,639	11,764	10,000	9,610	10,000	10,000	10,000
237	ADVERTISING/LEGAL	287	-	300	610	100	100	100
245	TELEPHONE SERVICES	1,332	1,572	1,400	1,240	1,400	1,400	1,400
253	AUDIT SERVICES	625	734	1,000	810	1,000	1,000	1,000
254	ENGINEERING	8,160	12,695	20,000	7,790	15,000	15,000	15,000
261	REPAIR & MAINTENANCE - VEHICLES	140	451	500	1,310	10,000	10,000	10,000
269	REPAIR & MAINTENANCE - OTHER	-	-	-	-	69,000	69,000	69,000
290	CONTRACTUAL SERVICES	73,136	91,364	76,000	104,960	125,000	105,000	105,000
320	OPERATING SUPPLIES	1,160	2,346	4,000	1,870	4,500	3,000	3,000
326	CLOTHING & UNIFORMS	4,583	5,343	5,000	7,700	6,000	6,000	6,000
331	GAS, OIL & FUEL	9,663	8,170	10,000	13,040	42,000	42,000	42,000
512	VEHICLE INSURANCE	1,720	2,630	2,000	2,000	2,600	2,600	2,600
513	LIABILITY INSURANCE	6,500	6,500	6,500	6,500	6,500	6,500	6,500
593	SUPPORT SERVICES/GENERAL FUND	145,293	167,559	189,763	174,500	194,425	194,425	194,425
799	SUNDRY	213	79	400	110	400	400	400
825	BAD DEBT	11,818	815	12,100	410	10,000	10,000	10,000
940	TRANSFER TO CAPITAL	909,834	1,398,786	2,511,400	862,762	643,300	643,300	643,300
TOTAL STORM WATER		2,015,209	2,445,387	3,838,463	2,094,330	2,297,025	2,275,525	2,275,525

INTERNAL SERVICE FUND



INSURANCE FUND

<i>DESCRIPTION</i>	<i>2019-2020 ACTUAL</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 AMENDED</i>	<i>2021-2022 ESTIMATED</i>	<i>2022-2023 REQUESTED</i>	<i>2022-2023 RECOMMEND</i>	<i>2022-2023 ADOPTED</i>
INSURANCE FUND REVENUES	10,805,042	9,464,147	10,224,900	10,308,363	13,704,500	13,704,500	13,704,500
INSURANCE FUND EXPENSES	9,416,310	11,062,739	10,277,700	11,892,512	12,028,800	12,028,800	12,028,800
SURPLUS (DEFICIT)	1,388,732	(1,598,592)	(52,800)	(1,584,149)	1,675,700	1,675,700	1,675,700
BEGINNING NET ASSETS	4,902,234	6,290,966	4,692,374	4,692,374	3,108,225	3,108,225	3,108,225
ENDING NET ASSETS	6,290,966	4,692,374	4,639,574	3,108,225	4,783,925	4,783,925	4,783,925

INSURANCE FUND

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
129	REVENUE							
34500	INSURANCE PREMIUMS RECEIVED	6,935,973	6,462,817	7,044,300	6,980,000	9,876,900	9,876,900	9,876,900
34501	MEDICAL/CHILD CARE REIMB.	100,531	84,121	101,000	81,100	100,300	100,300	100,300
34502	CASUALTY PREMIUMS RECEIVED	1,600,120	1,466,602	1,500,000	1,500,706	1,514,000	1,514,000	1,514,000
36100	INTEREST	72,614	5,328	5,100	4,600	4,700	4,700	4,700
36350	INS REIMBURSEMENTS-MEDICAL	68,866	58,576	57,300	131,800	138,400	138,400	138,400
36351	OTHER REVENUE	121,473	140,251	115,000	115,000	120,000	120,000	120,000
36352	STOP LOSS REIMBURSEMENTS	1,568,391	1,216,672	1,365,200	1,465,500	1,905,200	1,905,200	1,905,200
36353	INS REIMBURSEMENTS-PROP & CAS	312,074	4,455	12,000	4,455	20,000	20,000	20,000
37199	MISCELLANEOUS REVENUE	25,000	25,325	25,000	25,202	25,000	25,000	25,000
	TOTAL INSURANCE REVENUES	10,805,042	9,464,147	10,224,900	10,308,363	13,704,500	13,704,500	13,704,500

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
129-41000								
150	EMPLOYEE CLAIMS PAID	6,534,284	7,295,831	6,500,000	8,616,400	7,797,100	7,797,100	7,797,100
151	MEDICAL/CHILD CARE CLAIMS PAID	91,420	82,393	99,000	78,100	94,200	94,200	94,200
152	INS STOP LOSS & THIRD PARTY ADM	1,343,142	1,597,615	1,821,900	1,856,800	2,110,600	2,110,600	2,110,600
154	LIFE INSURANCE PREMIUMS	36,420	39,113	38,700	44,700	47,400	47,400	47,400
155	CASUALTY & WC CLAIMS	325,119	941,314	459,700	310,765	822,600	822,600	822,600
156	CASUALTY & WC PREMIUMS	573,462	573,462	793,500	466,147	550,000	550,000	550,000
157	HEALTH SAVINGS ACCOUNT	337,642	356,058	390,200	352,900	417,600	417,600	417,600
158	HEALTH CARE ACT REFORM FEES	2,553	3,035	5,000	3,500	5,000	5,000	5,000
290	CONTRACTUAL SERVICES	110,516	111,927	109,700	115,300	119,300	119,300	119,300
793	INCENTIVE PROGRAM	61,752	61,991	60,000	47,900	65,000	65,000	65,000
	TOTAL INSURANCE EXPENSES	9,416,310	11,062,739	10,277,700	11,892,512	12,028,800	12,028,800	12,028,800

DEBT SERVICE FUND



DEBT SERVICE

DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
DEBT SERVICE FUND REVENUES	3,183,109	3,447,945	3,554,061	3,554,061	2,697,952	2,697,952	2,697,952
DEBT SERVICE FUND EXPENSES	3,263,569	3,533,497	3,554,061	3,554,061	2,697,952	2,697,952	2,697,952
SURPLUS (DEFICIT)	(80,460)	(85,552)	-	-	-	-	-
BEGINNING FUND BALANCE	1,543,628	1,463,168	1,377,616	1,377,616	1,377,616	1,377,616	1,377,616
ENDING FUND BALANCE	1,463,168	1,377,616	1,377,616	1,377,616	1,377,616	1,377,616	1,377,616

DEBT SERVICE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
211	REVENUE							
34720	TRANSFER FROM IMPACT FEE FUND	542,302	1,337,350	1,335,850	1,335,850	1,337,850	1,337,850	1,337,850
34730	TRANSFER FROM GENERAL	2,586,754	2,058,475	2,082,749	2,082,749	1,222,190	1,222,190	1,222,190
36106	INTEREST INCOME - AIRPORT AUTH NOTE	54,053	52,120	50,462	50,462	47,912	47,912	47,912
36107	PRINCIPAL INCOME - AIRPORT AUTH NOTE	-	-	85,000	85,000	90,000	90,000	90,000
	TOTAL DEBT SERVICE REVENUE	3,183,109	3,447,945	3,554,061	3,554,061	2,697,952	2,697,952	2,697,952
	HIDDEN ROW ERR CK	3,183,109	3,447,945	3,554,061	3,554,061	2,697,952	2,697,952	2,697,952

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
211								
41991-175	ADMINISTRATIVE FEES	300	700	1,000	1,000	1,000	1,000	1,000
41991-648	PRINCIPAL 2014A 800 TRUNK BOND ISSUE	220,000	230,000	240,000	240,000	250,000	250,000	250,000
41991-649	INTEREST 2014A 800 TRUNK BOND ISSUE	48,000	39,200	30,000	30,000	20,400	20,400	20,400
41991-652	PRINCIPAL 2014 REFUNDING 2005 BOND	530,000	-	-	-	-	-	-
41991-653	INTEREST 2014 REFUNDING 2005 BOND	7,314	-	-	-	-	-	-
41991-654	PRINCIPAL 2014B AIRPORT AUTH BOND	80,000	85,000	85,000	85,000	90,000	90,000	90,000
41991-655	INTEREST 2014B AIRPORT AUTH BOND	54,513	52,673	50,462	50,462	47,912	47,912	47,912
41991-656	PRINCIPAL 2014A REFUNDING 2006 BOND	1,025,000	1,039,999	1,065,000	1,065,000	-	-	-
41991-657	INTEREST 2014A REFUNDING 2006 BOND	52,897	35,575	17,999	17,999	-	-	-
41991-660	PRINCIPAL - 2017 REFUNDING BOND	547,850	585,000	630,000	630,000	655,000	655,000	655,000
41991-661	INTEREST - 2017 REFUNDING BOND	155,393	128,000	98,750	98,750	67,250	67,250	67,250
41991-662	PRINCIPAL - 2019 BOND ISSUE	-	630,000	660,000	660,000	695,000	695,000	695,000
41991-663	INTEREST - 2019 BOND ISSUE	542,302	707,350	675,850	675,850	642,850	642,850	642,850
41991-664	PRINCIPAL - 2022 CAPITAL OUTLAY NOTE-DELL	-	-	-	-	228,540	228,540	228,540
	TOTAL DEBT SERVICE	3,263,569	3,533,497	3,554,061	3,554,061	2,697,952	2,697,952	2,697,952

CAPITAL PROJECTS FUND



CAPITAL PROJECTS

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
320	REVENUE							
32005	CONTRIBUTION-OTHER GOVERNMENTS	35,295	1,150,526	508,500	155,000	1,229,000	1,229,000	1,229,000
32006	CONTRIBUTION -SPORTS LEAGUE	-	6,000	-	8,500	-	-	-
32007	PRIVATE GRANT	1,000	10,000	-	-	-	-	-
32010	GHSO GRANT REVENUE	16,140	20,513	-	-	-	-	-
32011	TDOT GRANT REVENUE	1,996,664	4,384,123	6,022,800	5,146,630	3,763,400	3,763,400	3,763,400
32012	CHRISTY HOUSTON FOUNDATION	-	250,000	-	-	-	-	-
33198	PARKS GRANTS	91,455	323,805	-	-	-	-	-
33204	JEFF KUSS MEMORIAL	-	-	-	-	-	-	-
34720	TRANSFER FROM IMPACT FEE	798,997	709,348	4,300,000	3,020,000	3,337,211	3,337,211	3,337,211
34730	TRANSFER FROM GENERAL FUND	8,288,286	12,114,823	5,683,300	4,971,330	7,340,800	7,340,800	7,340,800
34770	TRANSFER FROM STORM WATER	909,834	1,398,786	2,511,400	862,762	643,300	643,300	643,300
34780	TRANSFER FROM STATE STREET AID	64,796	137,813	-	-	40,000	40,000	40,000
35000	DEBT PROCEEDS	-	-	-	-	-	-	-
36100	INTEREST INCOME	215,662	11,452	10,900	11,250	10,900	10,900	10,900
37199	MISCELLANEOUS REVENUE	28,713	(7,018)	-	2,000	-	-	-
	TOTAL REVENUES	12,446,842	20,510,171	19,036,900	14,177,472	16,364,611	16,364,611	16,364,611
41210	JUDICIAL/COURTS	97,326	7,703	9,600	9,600	6,400	6,400	6,400
41640	INFORMATION SERVICES	397,863	44,533	92,900	287,088	102,000	102,000	102,000
41700	PLANNING & CODES	33,526	48,161	35,400	35,591	72,700	72,700	72,700
41720	PUBLIC WORKS	3,163	-	1,400	1,400	-	-	-
41800	BUILDING & GROUNDS	454,016	179,441	442,800	422,800	396,900	396,900	396,900
41990	ADMINISTRATION	60,445	70,324	808,500	8,500	35,600	35,600	35,600
41991	FINANCE	13,754	4,333	14,000	12,612	1,600	1,600	1,600
41992	TREASURER	2,007	1,219	-	-	7,300	7,300	7,300
41993	HUMAN RESOURCES	6,381	1,736	10,300	6,800	2,500	2,500	2,500
42100	POLICE	714,849	991,018	1,058,900	977,979	245,400	245,400	245,400
42200	FIRE	937,727	423,017	883,300	423,300	1,144,000	1,144,000	1,144,000
43100	STREET	10,676,039	6,893,462	14,880,400	12,483,035	15,471,600	15,471,600	15,471,600
43170	VEHICLE MAINTENANCE	11,228	9,140	-	-	12,000	12,000	12,000
43900	STORM WATER	909,834	1,398,786	2,511,400	862,762	643,300	643,300	643,300
44450	GOLF COURSE	19,551	42,828	203,000	203,216	22,000	22,000	22,000
44700	PARKS	6,574,035	2,579,322	2,764,100	2,053,747	2,842,400	2,842,400	2,842,400
45000	EVENT CENTER	8,048	116,693	-	-	12,800	12,800	12,800
	TOTAL EXPENSES	20,919,792	12,811,716	23,716,000	17,788,430	21,018,500	21,018,500	21,018,500
	SURPLUS (DEFICIT)	(8,472,950)	7,698,455	(4,679,100)	(3,610,958)	(4,653,889)	(4,653,889)	(4,653,889)
	BEGINNING FUND BALANCE	22,504,014	14,031,064	21,729,519	21,729,519	18,118,561	18,118,561	18,118,561
	ENDING FUND BALANCE	14,031,064	21,729,519	17,050,419	18,118,561	13,464,672	13,464,672	13,464,672

FOR DETAIL OF CAPITAL PROJECTS SEE CAPITAL IMPROVEMENTS PLAN SECTION

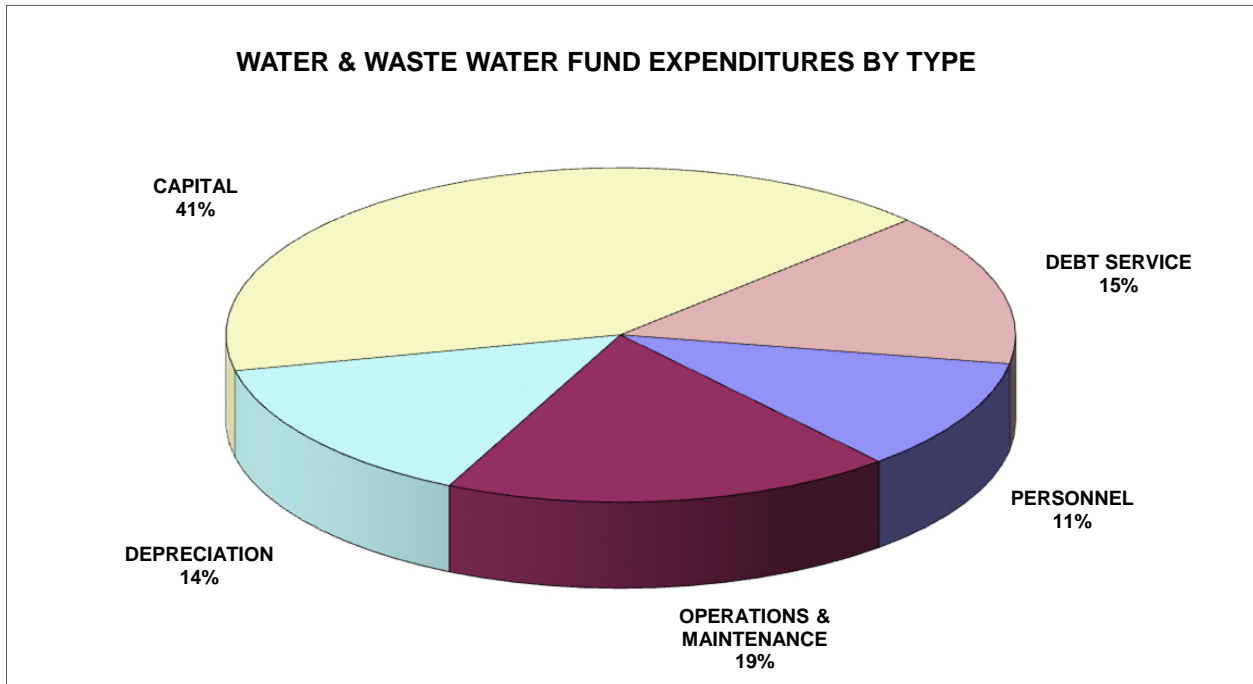
ENTERPRISE FUNDS



WATER & WASTE WATER SUMMARY

DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
WATER SERVICES	11,695,639	11,478,429	11,100,000	10,938,314	11,106,000	11,106,000	11,106,000
SEWER SERVICES	10,320,272	11,101,871	10,859,000	11,508,094	11,768,800	11,768,800	11,768,800
FORFEITED PENALTIES	207,788	300,881	215,000	323,235	286,000	286,000	286,000
LESS: BAD DEBT (EXPENSE)	(27,151)	(25,396)	(20,000)	(350)	-	-	-
OTHER	30,998	32,716	40,100	18,582	10,100	10,100	10,100
TOTAL OPERATING REVENUE	22,227,546	22,888,501	22,194,100	22,787,874	23,170,900	23,170,900	23,170,900
WATER PLANT							
PERSONNEL	1,167,398	1,080,776	1,399,400	1,248,106	1,597,700	1,597,700	1,597,700
OPERATIONS & MAINTENANCE	2,895,941	3,228,253	2,976,500	3,275,213	3,428,600	3,422,000	3,422,000
DEPRECIATION	3,663,745	3,953,749	3,319,675	3,850,018	4,200,000	4,200,000	4,200,000
WASTE WATER PLANT							
PERSONNEL	1,058,114	1,088,452	1,302,600	1,240,792	1,557,400	1,557,400	1,557,400
OPERATIONS & MAINTENANCE	2,180,464	2,381,924	2,082,200	2,638,674	2,341,900	2,341,900	2,341,900
DEPRECIATION	2,789,825	2,992,402	2,213,115	3,028,144	2,213,115	2,213,115	2,213,115
WATER & WASTE WATER MAINTENANCE							
PERSONNEL	1,155,008	1,073,485	1,448,600	1,237,557	1,683,300	1,683,300	1,683,300
OPERATIONS & MAINTENANCE	1,801,664	2,257,051	1,796,136	1,798,593	1,849,942	1,849,942	1,849,942
TOTAL OPERATING EXPENSES	16,712,159	18,056,092	16,538,226	18,317,097	18,871,957	18,865,357	18,865,357
OPERATING INCOME (LOSS)	5,515,387	4,832,409	5,655,874	4,470,777	4,298,943	4,305,543	4,305,543
INTEREST INCOME	476,024	34,441	33,300	39,320	42,000	42,000	42,000
INTEREST (EXPENSE)	(573,549)	(597,919)	(1,026,137)	(964,534)	(986,139)	(986,139)	(986,139)
GRANT REVENUE	-	83,000	-	-	3,900,000	3,900,000	3,900,000
GAIN (LOSS) ON SALE OF CAPITAL ASSETS	4,520	6,610	1,000	1,111	2,500	2,500	2,500
NON OPERATING REVENUES / (EXPENSES)	(93,005)	(473,868)	(991,837)	(924,103)	2,958,361	2,958,361	2,958,361
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	5,422,382	4,358,541	4,664,037	3,546,674	7,257,304	7,263,904	7,263,904
KEY INDICATORS							
SRL LOAN FORGIVENESS	154,559	-	154,000	-	165,000	165,000	165,000
CAPITAL CONTRIBUTIONS-TAP FEES	3,097,019	3,973,722	2,886,500	2,490,466	3,987,400	3,987,400	3,987,400
NON CASH CONTRIBUTIONS FROM DEVELOPERS	6,926,300	8,940,265	6,815,300	6,000,000	6,740,000	6,740,000	6,740,000
TRANSFERS OUT-IN LIEU OF TAX	(658,082)	(518,237)	(520,179)	(520,179)	(614,856)	(614,856)	(614,856)
CHANGE IN NET POSITION	14,942,178	16,754,291	13,999,658	11,516,961	17,534,848	17,541,448	17,541,448
RECONCILIATION TO CASH BASIS							
ADD: DEPRECIATION	6,453,570	6,946,151	5,532,790	6,878,162	6,413,115	6,413,115	6,413,115
DEBT PROCEEDS	-	-	9,194,000	-	12,495,000	12,495,000	12,495,000
LESS: DEBT PRINCIPAL PAYMENTS	(3,759,813)	(3,759,813)	(4,153,471)	(1,587,627)	(5,610,114)	(5,610,114)	(5,610,114)
CONTRIBUTIONS FROM DEVELOPERS	(6,926,300)	(8,940,265)	(6,815,300)	(6,000,000)	(6,740,000)	(6,740,000)	(6,740,000)
CAPITAL PROJECTS	(11,476,648)	(11,476,648)	(17,720,300)	(15,990,449)	(18,430,000)	(18,430,000)	(18,430,000)
NET INCREASE (DECREASE) IN CASH	(767,013)	(476,284)	37,377	(5,182,953)	5,662,849	5,669,449	5,669,449

WATER & WASTE WATER SUMMARY



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	3,380,520	3,242,713	4,150,600	3,726,455	4,838,400	4,838,400	4,838,400
OPERATIONS & MAINTENANCE	7,563,652	8,410,861	7,395,015	8,233,009	8,235,698	8,229,098	8,229,098
DEPRECIATION	6,453,570	6,946,151	5,532,790	6,878,162	6,413,115	6,413,115	6,413,115
CAPITAL	-	-	17,720,300	15,990,449	18,430,000	18,430,000	18,430,000
DEBT SERVICE	573,199	597,919	5,179,608	2,552,161	6,595,853	6,595,853	6,595,853

WATER & WASTE WATER REVENUE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
413	REVENUE							
33100	LOAN GRANT FORGIVENESS	154,559	-	154,000	-	165,000	165,000	165,000
36001	SURPLUS SALES	4,520	6,610	1,000	1,111	2,500	2,500	2,500
36007	MISC REVENUE PAYROLL	25	63	100	163	100	100	100
36100	INTEREST EARNED - CHECKING	472,842	32,079	30,900	36,500	40,000	40,000	40,000
36110	INTEREST INCOME	3,182	2,362	2,400	1,736	2,000	2,000	2,000
36900	FINANCING SOURCES	-	-	9,194,000	-	12,495,000	12,495,000	12,495,000
36910	AMERICAN RESCUE PLAN	-	83,000	-	-	3,900,000	3,900,000	3,900,000
36911	AMERICAN RESCUE PLAN-INTEREST	-	-	-	1,084	-	-	-
36950	BAD DEBT COLLECTION	-	-	1,000	-	-	-	-
37110	METERED WATER SALES	10,597,619	10,758,075	11,025,000	10,862,000	11,027,000	11,027,000	11,027,000
37111	CONSOLIDATED SEWER	693,543	939,167	808,000	1,163,080	1,140,000	1,140,000	1,140,000
37119	OTHER METERED WATER SALES	21,757	26,693	27,000	28,036	30,000	30,000	30,000
37121	TREATMENT/SURCHARGE	-	-	-	55,552	70,000	70,000	70,000
37122	INDUSTRIAL MONITORING	64,416	181,770	86,000	131,959	53,800	53,800	53,800
37124	CUD CONTRACT - MILL LANE	1,030,318	644,761	-	-	-	-	-
37191	FORFEITED PENALTIES	207,788	300,881	215,000	323,235	286,000	286,000	286,000
37195	INSTALLATION CHARGES	91,890	97,800	95,000	96,555	98,000	98,000	98,000
37196	WATER TAP FEES	570,586	1,044,394	736,500	837,466	1,007,000	1,007,000	1,007,000
37199	MISCELLANEOUS	30,973	32,653	40,000	18,419	10,000	10,000	10,000
37200	CONTRIBUTED LINES	6,926,300	8,940,265	6,815,300	6,000,000	6,740,000	6,740,000	6,740,000
37210	WASTE WATER SERVICE CHARGE	9,455,717	9,858,520	9,843,000	10,045,000	10,391,000	10,391,000	10,391,000
37215	WASTE WATER REUSE SALES	33,107	54,164	49,000	52,875	50,000	50,000	50,000
37220	WASTE WATER INSPECTION FEES	27,544	19,350	25,000	11,350	15,000	15,000	15,000
37296	WASTE WATER TAP FEES	2,526,433	2,929,328	2,150,000	1,653,000	2,980,400	2,980,400	2,980,400
	TOTAL REVENUE	32,913,119	35,951,935	41,298,200	31,319,121	50,502,800	50,502,800	50,502,800

WATER TREATMENT PLANT

PURPOSE STATEMENT

THE WATER TREATMENT PLANT PRODUCES THE HIGHEST QUALITY OF WATER POSSIBLE AT THE MOST REASONABLE PRICE FOR ITS CUSTOMERS. THE GOAL IS TO OPERATE THE PLANT AT THE MINIMUM COST NEEDED TO PRODUCE WATER AND MEET OR EXCEED STATE AND EPA GUIDELINES.

MAJOR HIGHLIGHTS

THE EXTENSION OF WATER LINES WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT FROM SAM RIDLEY PKWY TO I-840. INSTALLATION OF A NEW FINISHED WATER METER. SAND BLAST AND REPAIR ROCK SPRINGS WATER TANK. COMPLETE INSTALLATION OF NEW PALL MODULES FOR WATER FILTRATION.

PERFORMANCE MEASURES

	Fiscal Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
COST PER 1,000 GALLONS*	\$2.72	\$2.58	\$2.66	\$2.47	\$2.53
SERVICE QUALITY					
TASTE AND ODOR COMPLAINTS	5	6	3	4	4

* Includes half of the Water Sewer Maintenance Costs. All Performance Measures based on fiscal year data.

WORKLOAD INDICATOR

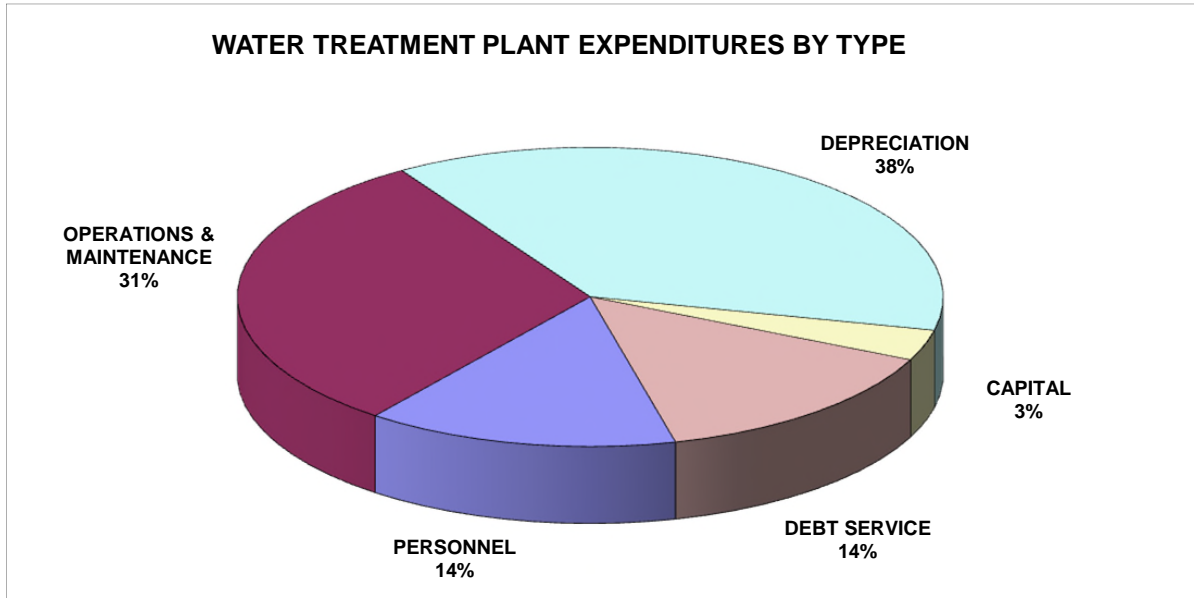
	Fiscal Year				
	2017	2018	2019	2020	2021
RAW WATER TREATED/MONTH (000,000)	3,722.8	3,796.6	3,869.7	4,076.9	4,268.3

* All Workload Indicators are based on fiscal year data.

PERSONNEL

STATUS POSITION	Fiscal Year				
	18-19	19-20	20-21	21-22	22-23
F ASSISTANT MANAGER WTP	1	1	1	1	1
F LABORATORY ANALYST	0	0	1	1	1
F LABORATORY SUPERVISOR	1	1	1	1	1
F LABORATORY TECHNICIAN	1	1	0	0	1
F MAINTENANCE SUPERVISOR	1	1	1	1	1
F MAINTENANCE TECHNICIAN	1	1	1	1	2
F MAINTENANCE TECHNICIAN II	1	1	1	1	1
F OFFICE COORDINATOR	1	1	1	1	1
F WTP LEAD OPERATOR	3	3	2	2	2
F WTP MANAGER	1	1	1	1	1
F WTP OPERATOR II	2	0	1	2	0
P WTP OPERATOR II	0	0	1	0	0
F WTP OPERATOR III	1	0	0	0	1
F WTP OPERATOR IV	3	6	6	6	5
TOTAL POSITIONS	17.0	17.0	18.0	18.0	18.0
FTE	17.0	17.0	17.8	18.0	18.0

WATER TREATMENT PLANT



<i>DESCRIPTION</i>	<i>2019-2020 ACTUAL</i>	<i>2020-2021 ACTUAL</i>	<i>2021-2022 AMENDED</i>	<i>2021-2022 ESTIMATED</i>	<i>2022-2023 REQUESTED</i>	<i>2022-2023 RECOMMEND</i>	<i>2022-2023 ADOPTED</i>
PERSONNEL	1,167,398	1,080,776	1,399,400	1,248,106	1,597,700	1,597,700	1,597,700
OPERATIONS & MAINTENANCE	2,895,941	3,228,253	2,976,500	3,275,213	3,428,600	3,422,000	3,422,000
DEPRECIATION	3,663,745	3,953,749	3,319,675	3,850,018	4,200,000	4,200,000	4,200,000
CAPITAL	-	-	720,300	736,506	371,100	371,100	371,100
DEBT SERVICE	228,392	167,719	1,572,039	1,572,039	1,586,066	1,586,066	1,586,066

WATER TREATMENT PLANT

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
413-52100								
111	SALARIES	823,853	794,033	925,500	882,383	1,051,700	1,051,700	1,051,700
112	OVERTIME	31,824	50,320	38,400	27,716	44,100	44,100	44,100
118	COMPENSATED ABSENCES	2,150	(3,511)	2,200	-	-	-	-
119	AMERICAN RESCUE PREMIUM PAY	-	34,000	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	62,365	64,090	73,900	68,798	84,000	84,000	84,000
142	HEALTH INSURANCE	222,643	180,176	273,300	197,000	320,500	320,500	320,500
143	RETIREMENT/PENSION	532	(64,511)	52,200	44,018	64,000	64,000	64,000
145	OTHER INSURANCE	4,583	5,146	6,800	5,241	7,600	7,600	7,600
146	WORKER'S COMPENSATION	16,310	14,140	15,400	15,370	14,100	14,100	14,100
148	EMPLOYEE EDUCATION & TRAINING	2,387	6,071	10,900	6,370	10,900	10,900	10,900
190	EMPLOYMENT TESTING	751	822	400	1,210	400	400	400
191	IMMUNIZATION	-	-	400	-	400	400	400
200	STATE FEES	24,869	26,270	26,100	25,630	28,000	28,000	28,000
211	POSTAGE	360	172	400	250	400	400	400
220	PRINTING & DUPLICATION	453	472	500	540	500	500	500
235	MEMBERSHIP/REGISTRATION FEES	2,115	1,662	2,700	1,950	2,700	2,700	2,700
236	ADVERTISING/PROMOTION	-	-	500	-	500	500	500
237	ADVERTISING/LEGAL	165	301	500	-	500	500	500
241	UTILITY SERVICES	1,069,817	1,103,567	1,100,000	1,114,580	1,100,000	1,100,000	1,100,000
245	TELEPHONE SERVICES	4,217	4,407	4,800	4,120	3,500	3,500	3,500
254	ARCHITECTURAL/ENGINEERING	-	-	5,000	3,130	500	500	500
261	REPAIR & MAINTENANCE/VEHICLES	2,430	1,174	2,600	1,550	2,600	2,600	2,600
263	REPAIR & MAINTENANCE/ WATER TANK	11,070	7,726	13,000	8,500	38,000	38,000	38,000
269	OTHER REPAIR & MAINTENANCE	173,565	235,554	150,000	150,000	180,000	180,000	180,000
289	TRAVEL	1,364	-	2,300	1,270	2,300	2,300	2,300
290	CONTRACTUAL SERVICES	391,093	431,284	400,000	590,220	410,500	410,500	410,500
316	MAINTENANCE SUPPLIES	89	12	-	-	-	-	-
320	OPERATING SUPPLIES	26,865	42,726	21,800	41,150	42,000	42,000	42,000
321	CHEMICAL SUPPLIES	987,722	1,204,896	1,045,000	1,143,920	1,400,000	1,400,000	1,400,000
322	LAB SUPPLIES	72,473	62,192	72,500	63,320	73,000	73,000	73,000
323	SAFETY SUPPLIES	2,835	2,128	7,600	2,060	7,600	7,600	7,600
324	ADMINISTRATION SUPPLIES	2,720	1,469	2,500	2,160	8,600	2,000	2,000
325	MAINTENANCE SUPPLIES	761	950	1,000	2,070	1,000	1,000	1,000
326	CLOTHING AND UNIFORMS	10,049	8,221	10,600	11,230	10,600	10,600	10,600
327	JANITORIAL SUPPLIES	994	1,164	1,500	1,540	1,500	1,500	1,500
331	GAS, OIL & FUEL	12,354	6,993	10,000	10,000	11,000	11,000	11,000
511	BUILDING INSURANCE	66,799	52,789	65,400	65,413	70,800	70,800	70,800
512	VEHICLE INSURANCE	5,150	5,260	4,000	4,000	5,300	5,300	5,300
513	LIABILITY INSURANCE	25,000	25,997	25,000	25,000	26,000	26,000	26,000
540	DEPRECIATION	3,663,745	3,953,749	3,319,675	3,850,018	4,200,000	4,200,000	4,200,000
630	DEBT SERVICE - PRINCIPAL	-	-	1,318,165	1,318,165	1,397,953	1,397,953	1,397,953
636	BOND INTEREST 2011	94,000	45,833	-	-	-	-	-
638	STATE REVOLVING INTEREST 2015 A	828	792	744	744	696	696	696
639	2017 REFUNDING BOND INTEREST	133,564	121,094	253,130	253,130	187,417	187,417	187,417
799	SUNDRY	612	867	1,200	1,610	1,200	1,200	1,200
940	TRANSFER TO CAPITAL	-	-	720,300	736,506	371,100	371,100	371,100
TOTAL WATER TREATMENT PLANT		7,955,476	8,430,497	9,987,914	10,681,882	11,183,466	11,176,866	11,176,866

WASTE WATER TREATMENT PLANT

PURPOSE STATEMENT

PROTECTION OF PUBLIC HEALTH AND ENVIRONMENT BY THE TREATMENT OF SANITARY AND INDUSTRIAL SEWER OF THE TOWN OF SMYRNA WHILE PROVIDING THE HIGHEST QUALITY OF SERVICE TO THE CITIZENS OF SMYRNA.

MAJOR HIGHLIGHTS

THE EXTENSION OF SEWER MAINS AND LIFT STATIONS WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT FROM SAM RIDLEY PKWY TO I-840. THE COMPLETION OF YEAR 2 OF 3 IN EXPANDING THE WWTP FROM 5.85 MGD TO 9 MGD. THE UPGRADE OF THE 4R LIFT STATION.

PERFORMANCE MEASURES

	Fiscal Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
TREATMENT COST PER 1,000 GALLONS*	\$3.19	\$3.47	\$3.64	\$3.39	\$4.13
SERVICE QUALITY					
PERMIT VIOLATIONS	18	9	44	43	29

* Includes half of the Water Sewer Maintenance Costs. All Performance Measures are based on fiscal year data.

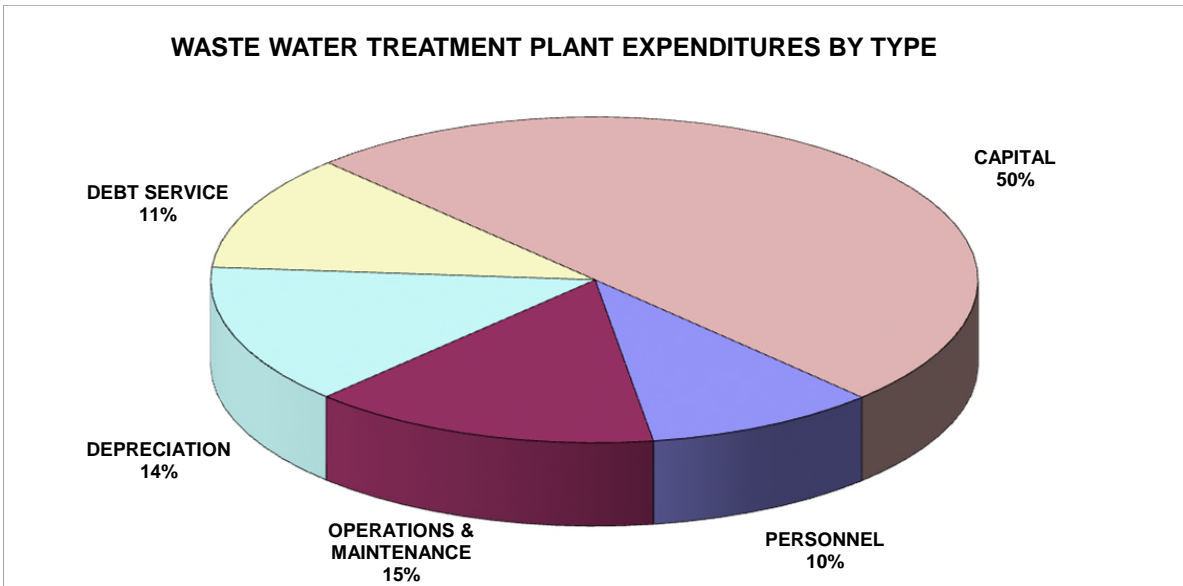
WORKLOAD INDICATOR

	Fiscal Year				
	2017	2018	2019	2020	2021
GALLONS TREATED (1,000,000)	2,065	2,107	2,075	2,375	2,001
POUNDS DISPOSED OF	2,766,112	2,779,809	2,777,000	2,721,383	3,040,600
LOADS TRUCKED OUT	568	552	589	594	666

* All Workload Indicators are based on fiscal year data.

WASTE WATER TREATMENT PLANT

PERSONNEL		Fiscal Year				
STATUS	POSITION	18-19	19-20	20-21	21-22	22-23
F	CHIEF OPERATOR	1	1	1	1	1
F	LABORATORY ANALYST	1	1	0	0	1
F	LABORATORY SUPERVISOR	1	1	2	2	1
F	MAINTENANCE SUPERVISOR	1	1	1	1	1
F	MAINTENANCE TECH	1	1	1	1	1
F	MAINTENANCE TECH II	1	1	1	1	1
F	WWTP LEAD OPERATOR	1	1	1	1	1
F	WWTP MANAGER	1	1	1	1	1
P	WWTP OPERATOR II	0	0	1	1	0
F	WWTP OPERATOR III	2	6	7	7	9
F	WWTP OPERATOR IV	3	0	0	0	0
TOTAL POSITIONS		13.0	14.0	16.0	16.0	17.0
FTE		13.0	14.0	15.8	15.8	17.0



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	1,058,114	1,088,452	1,302,600	1,240,792	1,557,400	1,557,400	1,557,400
OPERATIONS & MAINTENANCE	2,180,814	2,381,924	2,082,200	2,638,674	2,342,300	2,342,300	2,342,300
DEPRECIATION	2,789,825	2,992,402	2,213,115	3,028,144	2,213,115	2,213,115	2,213,115
DEBT SERVICE	76,343	186,818	458,195	471,502	1,832,203	1,832,203	1,832,203
CAPITAL	-	-	6,048,600	6,073,302	7,949,800	7,949,800	7,949,800

WASTE WATER TREATMENT PLANT

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
413-52200								
111	SALARIES	636,027	631,917	786,900	763,907	935,200	935,200	935,200
112	OVERTIME	45,834	73,496	61,800	102,931	74,900	74,900	74,900
118	COMPENSATED ABSENCES	1,177	(1,643)	1,200	-	-	-	-
119	AMERICAN RESCUE PREMIUM PAY	-	25,000	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	50,312	53,514	65,100	65,118	77,500	77,500	77,500
142	HEALTH INSURANCE	204,052	171,208	236,700	200,940	320,600	320,600	320,600
143	RETIREMENT/PENSION	83,005	82,932	89,600	48,805	91,500	91,500	91,500
144	457B MATCH	262	261	300	260	300	300	300
145	OTHER INSURANCE	3,756	3,812	5,600	4,381	6,800	6,800	6,800
146	WORKER'S COMPENSATION	30,800	37,520	43,400	43,410	38,600	38,600	38,600
147	UNEMPLOYMENT INSURANCE	254	65	-	-	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	2,469	9,300	9,500	9,500	10,500	10,500	10,500
175	ADMINISTRATIVE FEES/BONDS	350	-	1,500	-	400	400	400
190	EMPLOYMENT TESTING	166	1,070	500	1,540	600	600	600
191	IMMUNIZATION	-	-	500	-	500	500	500
200	STATE FEES	12,560	12,285	12,300	19,650	12,300	12,300	12,300
211	POSTAGE	323	280	300	340	300	300	300
235	MEMBERSHIP/REGISTRATION FEES	25	550	1,000	-	800	800	800
236	ADVERTISING / PROMO	-	3,012	100	10	100	100	100
241	UTILITY SERVICES	1,010,582	994,211	1,010,000	1,064,150	1,010,500	1,010,500	1,010,500
245	TELEPHONE SERVICES	2,977	3,951	4,000	3,980	2,500	2,500	2,500
254	ARCHITECTURAL/ENGINEERING	3,230	2,990	5,000	2,990	2,000	2,000	2,000
261	REPAIR & MAINTENANCE/VEHICLES	9,722	15,512	14,000	32,560	15,000	15,000	15,000
262	REPAIR & MAINTENANCE/LIFT STATIONS	43,900	19,590	54,000	69,050	54,000	54,000	54,000
269	OTHER REPAIR & MAINTENANCE	111,067	98,916	124,000	197,900	124,000	124,000	124,000
289	TRAVEL	-	-	1,400	760	6,100	6,100	6,100
290	CONTRACTUAL SERVICES	492,671	708,490	428,400	788,160	636,900	636,900	636,900
320	OPERATING SUPPLIES	38,974	83,373	26,000	26,000	45,000	45,000	45,000
321	CHEMICAL SUPPLIES	195,631	280,348	250,000	250,540	275,000	275,000	275,000
322	LAB SUPPLIES	32,477	47,779	23,000	56,880	33,000	33,000	33,000
323	CHLORINE SUPPLIES	13,118	13,244	17,000	19,580	13,500	13,500	13,500
324	DEWATERING SUPPLIES	4,182	4,248	10,000	4,250	5,000	5,000	5,000
326	CLOTHING AND UNIFORMS	8,670	8,905	13,000	11,620	13,000	13,000	13,000
327	JANITORIAL SUPPLIES	853	1,860	1,500	1,510	2,000	2,000	2,000
331	GAS, OIL & FUEL	12,885	11,607	15,000	17,270	15,000	15,000	15,000
339	PUMP OIL	-	4,965	200	-	200	200	200
511	BUILDING INSURANCE	34,522	26,881	33,300	33,344	36,000	36,000	36,000
512	VEHICLE INSURANCE	4,010	5,910	4,500	4,500	5,900	5,900	5,900
513	LIABILITY INSURANCE	147,281	32,500	32,500	32,500	32,500	32,500	32,500
540	DEPRECIATION	2,789,825	2,992,402	2,213,115	3,028,144	2,213,115	2,213,115	2,213,115
630	DEBT SERVICE - PRINCIPAL	-	-	194,552	198,470	1,338,944	1,338,944	1,338,944
635	STATE REVOLVING INTEREST 234	47,284	43,720	40,079	40,079	36,359	36,359	36,359
636	STATE REVOLVING INTEREST 258	4,788	4,476	4,140	4,140	3,816	3,816	3,816
637	STATE REVOLVING INTEREST 2015 B	2,388	2,328	2,244	2,244	2,172	2,172	2,172
638	BOND PRINCIPAL 2019	-	-	70,992	70,992	72,216	72,216	72,216
639	BOND INTEREST 2019	19,867	47,448	46,188	46,188	44,904	44,904	44,904
640	STATE REVOLVING INTEREST 438	2,016	88,846	100,000	100,000	311,748	311,748	311,748
641	STATE REVOLVING INTEREST 231	-	-	-	9,389	22,044	22,044	22,044
799	SUNDRY	804	517	1,700	1,130	1,700	1,700	1,700
940	TRANSFER TO CAPITAL	-	-	6,048,600	6,073,302	7,949,800	7,949,800	7,949,800
TOTAL WASTE WTR TREATMENT PLANT		6,105,096	6,649,596	12,104,710	13,452,414	15,894,818	15,894,818	15,894,818

WATER & WASTE WATER MAINTENANCE

PURPOSE STATEMENT

THE WATER & WASTEWATER MAINTENANCE DEPARTMENT MAINTAINS THE TOWN'S WATER DISTRIBUTION SYSTEM, WASTEWATER COLLECTION SYSTEM, AND RECLAIMED WATER SYSTEM. THE PURPOSE IS TO ADHERE TO ALL REGULATORY COMPLIANCE WHILE CONTINUING TO UPGRADE THE SYSTEM AND PROVIDE THE BEST VALUE TO OUR CUSTOMERS IN THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

OLIVE BRANCH SEWER MAIN LINE EXPANSION
 WATER AMI COMPLETION
 4R LIFT STATION UPGRADE
 SEWER SYSTEM FLOW MONITORING PROJECT

PERFORMANCE MEASURES

	Fiscal Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
PERCENT OF UNACCOUNTED FOR WATER	16.84%	16.70%	12.30%	13.74%	22.16%
DISTRIBUTION OF WATER SAMPLES REPORTED SAFE	100.00%	99.86%	99.86%	100.00%	100.00%

* All Performance Measures are based on fiscal year data.

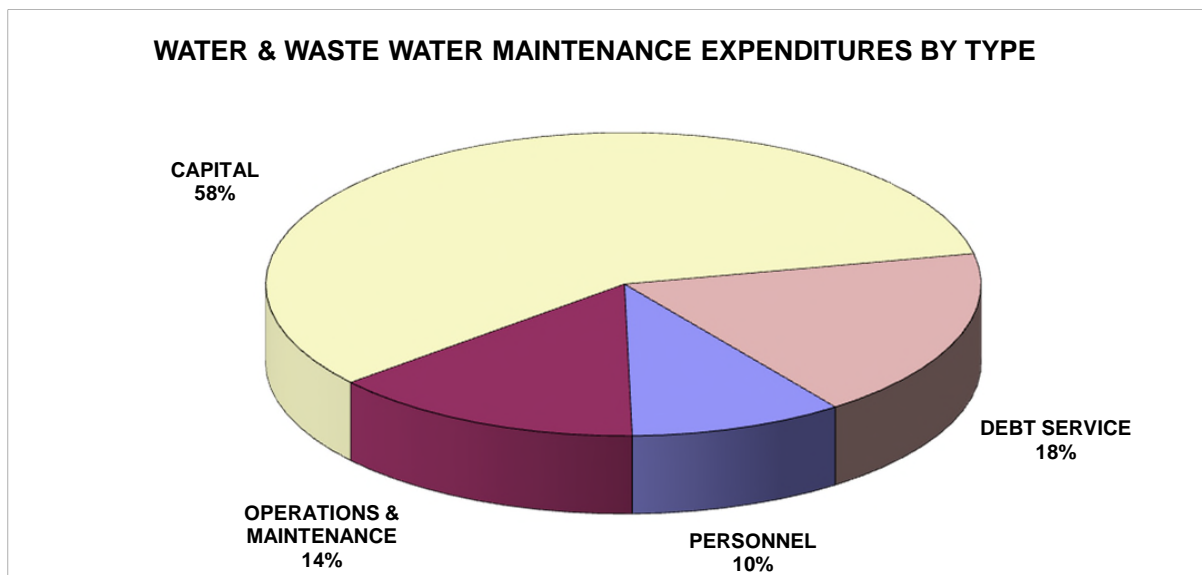
WORKLOAD INDICATOR

	Fiscal Year				
	2017	2018	2019	2020	2021
WATER CUSTOMERS	14,522	14,724	14,738	15,080	15,421
WORK ORDERS	7,857**	9,644**	16,994	18,305	22,071
MILES OF WATER MAINS*	250	251	254	257	264
SEWER CUSTOMERS	15,070	15,446	15,911	16,520	17,355

All Workload Indicators are based on fiscal year data. * Miles of water mains obtained from GIS mapping records.
 **Previous billing system does less workorders per task

WATER & WASTE WATER MAINTENANCE

PERSONNEL		Fiscal Year				
		18-19	19-20	20-21	21-22	22-23
STATUS	POSITION					
F	ASSISTANT DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5
F	CONSTRUCTION INSPECTOR	2	2	2	1	3
F	CROSS CONNECTION COORDINATOR	1	1	1	1	1
F	CROSS CONNECTION TECHNICIAN	1	1	1	2	1
F	DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5
F	GIS TECHNICIAN	1	1	1	1	1
F	LEAD UTILITY FIELD REPRESENTATIVE	1	1	1	1	1
F	SEWER CREW LEADER	1	1	1	1	1
F	UTILITY FIELD REPRESENTATIVE	1	1	1	1	1
F	UTILITY FIELD REPRESENTATIVE SUPR.	1	1	1	1	1
F	WATER/SEWER ASSISTANT SUPERVISOR	1	1	1	1	1
F	WATER/SEWER SUPERVISOR	1	1	1	1	1
F	WATER/SEWER TECHNICIAN I	3	5	2	2	1
F	WATER/SEWER TECHNICIAN II	3	1	4	4	5
TOTAL POSITIONS		18.0	18.0	18.0	18.0	19.0
FTE		18.0	18.0	18.0	18.0	19.0



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	1,155,008	1,073,485	1,448,600	1,237,557	1,683,300	1,683,300	1,683,300
OPERATIONS & MAINTENANCE	2,486,897	2,800,684	2,336,315	2,319,122	2,464,798	2,464,798	2,464,798
CAPITAL	-	-	10,951,400	9,180,641	10,109,100	10,109,100	10,109,100
DEBT SERVICE	268,464	243,382	3,149,374	508,620	3,177,584	3,177,584	3,177,584

WATER & WASTE WATER MAINTENANCE

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
413-52300								
111	SALARIES	854,560	825,525	901,500	811,415	1,050,600	1,050,600	1,050,600
112	OVERTIME	54,900	64,524	47,700	46,680	56,300	56,300	56,300
117	CAPITALIZED LABOR	(237,568)	(231,594)	-	-	-	-	-
118	COMPENSATED ABSENCES	1,791	(2,316)	1,800	-	-	-	-
119	AMERICAN RESCUE PREMIUM PAY	-	24,000	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	66,555	67,180	72,800	64,700	84,900	84,900	84,900
142	HEALTH INSURANCE	238,151	190,224	282,200	184,000	343,400	343,400	343,400
143	RETIREMENT/PENSION	51,712	50,613	52,200	41,966	59,000	59,000	59,000
145	OTHER INSURANCE	4,686	4,890	6,600	4,796	7,600	7,600	7,600
146	WORKER'S COMPENSATION	113,820	72,520	73,700	73,730	72,000	72,000	72,000
148	EDUCATION & TRAINING	5,560	6,461	8,800	9,010	8,500	8,500	8,500
190	EMPLOYMENT TESTING	694	1,458	1,000	1,260	700	700	700
191	IMMUNIZATION	147	-	300	-	300	300	300
211	POSTAGE	42,988	46,665	46,700	48,850	47,000	47,000	47,000
220	PRINTING & DUPLICATION	18,453	19,288	19,000	19,860	20,500	20,500	20,500
235	MEMBERSHIP/REGISTRATION FEES	12,000	9,778	14,700	9,800	12,500	12,500	12,500
237	ADVERTISING/LEGAL	315	213	500	210	500	500	500
241	UTILITY SERVICES	12,189	13,186	14,500	13,560	13,400	13,400	13,400
245	TELEPHONE SERVICES	10,874	13,503	10,300	12,550	8,500	8,500	8,500
252	LEGAL SERVICES	10,054	45,976	25,500	63,280	25,500	25,500	25,500
253	AUDIT SERVICES	9,738	9,383	9,700	9,880	9,300	9,300	9,300
254	ARCHITECTURAL/ENGINEERING	4,990	34,503	5,000	45,870	16,000	16,000	16,000
261	REPAIR & MAINTENANCE/VEHICLES	25,138	52,002	35,800	29,670	35,800	35,800	35,800
262	SEWER REHABILITATION	4,500	-	1,700	-	1,500	1,500	1,500
269	OTHER REPAIR & MAINTENANCE	436,808	133,581	60,000	145,290	60,000	60,000	60,000
282	EMPLOYEE AUTOMOBILE ALLOWANCE	4,837	4,634	4,800	4,800	4,800	4,800	4,800
289	TRAVEL	733	-	9,900	-	2,100	2,100	2,100
290	CONTRACTUAL SERVICES	183,031	244,869	200,600	323,950	212,100	212,100	212,100
310	OFFICE SUPPLIES	2,827	2,450	3,000	4,570	3,000	3,000	3,000
320	OPERATING SUPPLIES	21,435	66,447	25,500	63,840	20,000	20,000	20,000
326	CLOTHING AND UNIFORMS	10,757	9,968	11,600	12,060	11,000	11,000	11,000
331	GAS, OIL & FUEL	24,435	23,690	28,000	29,690	26,000	26,000	26,000
341	TOOLS	5,007	10,374	5,100	13,060	6,600	6,600	6,600
351	INVENTORY PURCHASES	64,223	596	230,000	-	255,000	255,000	255,000
511	BUILDING INSURANCE	896	758	1,000	973	1,000	1,000	1,000
512	VEHICLE INSURANCE	8,010	7,880	6,000	6,000	7,900	7,900	7,900
513	LIABILITY INSURANCE	25,000	25,000	25,000	25,000	25,000	25,000	25,000
592	PAYMENTS IN LIEU OF TAXES	658,082	518,237	520,179	520,179	614,856	614,856	614,856
593	SUPPORT SERVICES/GENERAL FUND	856,986	873,258	995,236	913,000	1,019,342	1,019,342	1,019,342
628	DEBT SERVICE - PRINCIPAL	-	-	2,640,754	-	2,801,002	2,801,002	2,801,002
633	2017 REFUNDING BOND INTEREST	268,464	243,382	508,620	508,620	376,583	376,583	376,583
750	SAFETY	4,847	2,336	5,000	1,730	3,600	3,600	3,600
799	SUNDRY	593	677	2,000	1,100	2,000	2,000	2,000
825	BAD DEBT	27,151	25,396	20,000	350	-	-	-
850	LOSS ON DISPOSAL OF ASSETS	-	606,036	-	-	-	-	-
940	TRANSFER TO CAPITAL	-	-	10,951,400	9,180,641	10,109,100	10,109,100	10,109,100
TOTAL WATER & WASTE WATER MAINT.		3,910,369	4,117,551	17,885,689	13,245,940	17,434,782	17,434,782	17,434,782

NATURAL GAS

DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
METERED GAS SALES-RESIDENTIAL	2,717,682	3,313,082	3,000,000	4,086,000	3,720,800	3,720,800	3,720,800
METERED GAS SALES-COMMERCIAL	3,975,354	4,553,408	4,500,000	5,433,000	4,800,000	4,800,000	4,800,000
METERED GAS SALES-INDUSTRIAL	2,890,976	3,749,037	4,600,000	4,749,000	4,250,000	4,250,000	4,250,000
FORFEITED PENALTIES	38,320	79,881	37,500	97,852	81,000	81,000	81,000
LESS: BAD DEBT (EXPENSE)	(13,081)	(29)	(15,000)	(40)	-	-	-
OTHER	47,810	57,939	52,700	51,148	52,500	52,500	52,500
TOTAL OPERATING REVENUE	9,657,061	11,753,318	12,175,200	14,416,960	12,904,300	12,904,300	12,904,300
PERSONNEL	1,254,851	1,251,825	1,549,200	1,476,636	1,757,000	1,757,000	1,757,000
OPERATIONS & MAINTENANCE	1,143,294	1,134,573	1,491,842	1,236,890	1,488,465	1,488,465	1,488,465
DEPRECIATION	1,012,363	1,186,417	759,005	1,153,828	1,195,000	1,195,000	1,195,000
NATURAL GAS FOR RESALE	6,205,118	8,284,119	7,509,600	9,711,750	8,443,000	8,443,000	8,443,000
TOTAL OPERATING EXPENSES	9,615,626	11,856,934	11,309,647	13,579,104	12,883,465	12,883,465	12,883,465
OPERATING INCOME (LOSS)	41,435	(103,616)	865,553	837,856	20,835	20,835	20,835
INTEREST INCOME	168,616	7,927	7,300	7,200	9,000	9,000	9,000
GRANT REVENUE	-	25,500	-	-	-	-	-
GAIN (LOSS) ON SALE OF CAPITAL ASSETS	215	3,001	-	2,701	2,000	2,000	2,000
NON OPERATING REVENUES / (EXPENSES)	168,831	36,428	7,300	9,901	11,000	11,000	11,000
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	210,266	(67,188)	872,853	847,757	31,835	31,835	31,835
KEY INDICATORS							
CAPITAL CONTRIBUTIONS-TAP FEES	207,069	170,769	215,000	157,949	175,000	175,000	175,000
TRANSFERS OUT-IN LIEU OF TAX	(188,021)	(192,879)	(211,172)	(192,879)	(206,190)	(206,190)	(206,190)
CHANGE IN NET POSITION	229,314	(89,298)	876,681	812,827	645	645	645
RECONCILIATION TO CASH BASIS							
ADD: DEPRECIATION	1,012,363	1,186,417	759,005	1,153,828	1,195,000	1,195,000	1,195,000
LESS: MISC ADJ	(463)	-	-	-	-	-	-
CAPITAL PROJECTS	(6,023,234)	1,148,151	(1,204,500)	(848,998)	(1,074,500)	(1,074,500)	(1,074,500)
NET INCREASE (DECREASE) IN CASH	(4,699,217)	2,033,997	431,186	1,117,657	121,145	121,145	121,145

NATURAL GAS

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
415	REVENUE							
36007	MISC REVENUE PAYROLL	-	12	-	12	-	-	-
36100	INTEREST EARNED CHECKING	168,616	7,927	7,300	7,200	9,000	9,000	9,000
36910	AMERICAN RESCUE GRANT	-	25,500	-	-	-	-	-
36950	BAD DEBT COLLECTION	-	-	700	-	-	-	-
37191	FORFEITED PENALTIES	38,320	79,881	37,500	97,852	81,000	81,000	81,000
37195	INSTALLATION CHARGES	44,670	49,110	47,000	44,100	44,000	44,000	44,000
37199	MISCELLANEOUS	3,140	8,817	5,000	7,036	8,500	8,500	8,500
37200	SURPLUS SALES	215	3,001	-	2,701	2,000	2,000	2,000
37411	METERED GAS SALES-RESIDENTIAL	2,717,682	3,313,082	3,000,000	4,086,000	3,720,800	3,720,800	3,720,800
37412	METERED GAS SALES-COMMERCIAL	3,975,354	4,553,408	4,500,000	5,433,000	4,800,000	4,800,000	4,800,000
37413	METERED GAS SALES-INDUSTRIAL	2,890,976	3,749,037	4,600,000	4,749,000	4,250,000	4,250,000	4,250,000
37496	GAS TAP FEES	207,069	170,769	215,000	157,949	175,000	175,000	175,000
	TOTAL REVENUES	10,046,042	11,960,544	12,412,500	14,584,850	13,090,300	13,090,300	13,090,300

NATURAL GAS

PURPOSE STATEMENT

THE NATURAL GAS DEPARTMENT PROVIDES SERVICE TO THE CITIZENS OF SMYRNA, LAVERGNE AND PORTIONS OF THE OUTLYING AREA. THIS SERVICE INCLUDES THE INSTALLATION AND MAINTENANCE OF INFRASTRUCTURE, STATE REGULATORY COMPLIANCE AND ACQUISITION OF GAS SUPPLY. THE PURPOSE IS TO PROVIDE THE BEST ENERGY VALUE IN THE STATE OF TENNESSEE FOR OUR CITIZENS.

MAJOR HIGHLIGHTS

THE EXTENSION OF A HIGH PRESSURE GAS MAIN WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT FROM SAM RIDLEY PKWY TO I-840. CONTROL OF OPERATING AND CAPITAL EXPENDITURES. UPGRADE TO AUTOMATED METERING INFRASTRUCTURE (AMI) AND ASSOCIATED NETWORK AND SOFTWARE.

PERFORMANCE MEASURES

	Fiscal Year				
	2017	2018	2019	2020	2021
EFFICIENCY					
ODOR CALLS ANSWERED WITHIN 20 MIN.	93%	96%	94%	96%	98%
SERVICES RUN WITHIN 5 DAYS	100%	100%	100%	100%	100%
OPERATING COST PER DTH	\$1.58	\$1.27	\$1.54	\$1.52	\$1.55
OPERATING COST PER CUSTOMER	\$31.56	\$28.18	\$28.34	\$27.70	\$30.19
UNACCOUNTED FOR GAS	0.00%	0.00%	0.00%	0.00%	1.97%

* All Performance Measures based on fiscal year data.

WORKLOAD INDICATOR

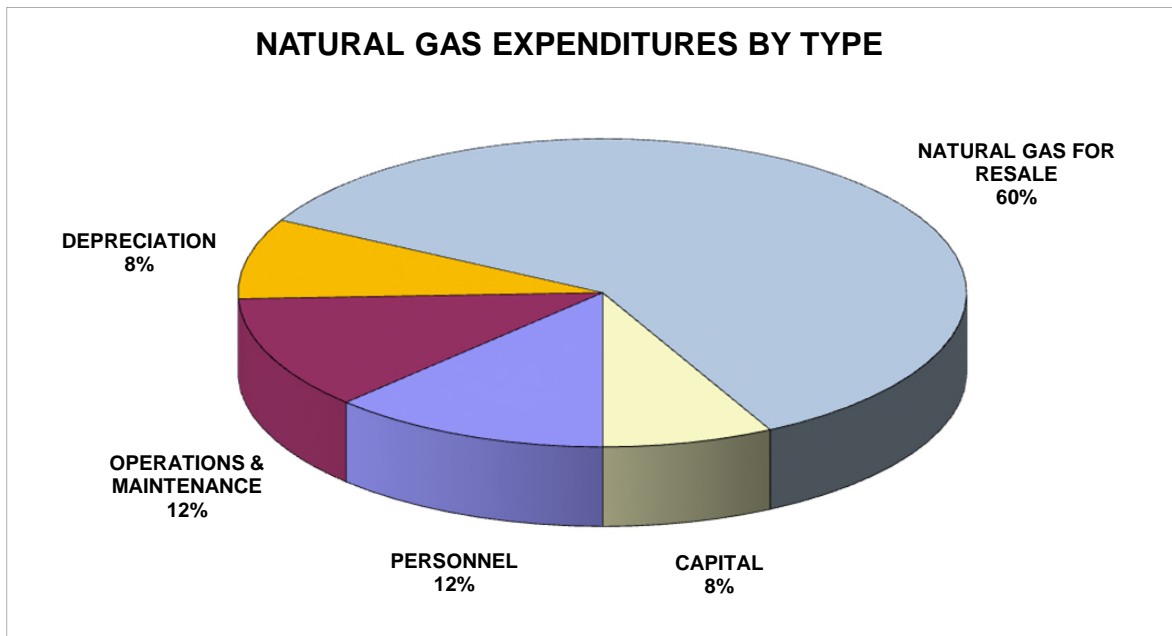
	Fiscal Year				
	2017	2018	2019	2020	2021
GAS CUSTOMERS	10,430	10,769	11,057	11,390	11,592
MILES OF MAIN*	275	281	285	286	293
NUMBER OF SERVICE	10,429	10,625	10,953	11,020	11,326
NUMBER OF WORKORDERS**	3,996	5,156	6,616	7,686	8,573

* Miles of gas main obtained from GIS mapping records. All Workload Indicators based on fiscal year data.

**New billing system does less workorders per task

NATURAL GAS

PERSONNEL		Fiscal Year				
STATUS POSITION		18-19	19-20	20-21	21-22	22-23
F	ASSISTANT DIRECTOR OF UTIL	0.5	0.5	0.5	0.5	0.5
F	CUSTOMER SERVICE REP	2	2	2	2	2
F	CUSTOMER SERVICE SUPV	1	1	1	1	1
F	DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5
F	GAS CREW LEADER	1	1	1	1	1
F	GAS SUPERVISOR	1	1	1	1	1
F	GAS TECHNICIAN I	3	3	2	2	2
F	GAS TECHNICIAN II	2	2	3	3	3
F	GIS ANALYST	1	1	1	1	1
F	MEASUREMENT TECHNICIAN I	1	1	1	1	1
F	MEASUREMENT TECHNICIAN II	1	1	1	1	1
F	OFFICE COORDINATOR	1	1	1	1	1
F	SAFETY COORDINATOR	1	1	1	1	1
F	UTILITIES BILLING CLERK	1	1	1	1	1
F	UTILITIES PROJECT ENGINEER	1	1	1	1	1
TOTAL POSITIONS		18.0	18.0	18.0	18.0	18.0
FTE		18.0	18.0	18.0	18.0	18.0



DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
PERSONNEL	1,254,851	1,251,825	1,549,200	1,476,636	1,757,000	1,757,000	1,757,000
OPERATIONS & MAINTENANCE	1,344,396	1,327,481	1,718,014	1,429,809	1,694,655	1,694,655	1,694,655
DEPRECIATION	1,012,363	1,186,417	759,005	1,153,828	1,195,000	1,195,000	1,195,000
NATURAL GAS FOR RESALE	6,205,118	8,284,119	7,509,600	9,711,750	8,443,000	8,443,000	8,443,000
CAPITAL	-	-	1,204,500	848,998	1,074,500	1,074,500	1,074,500

NATURAL GAS

ACCT	DESCRIPTION	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 AMENDED	2021-2022 ESTIMATED	2022-2023 REQUESTED	2022-2023 RECOMMEND	2022-2023 ADOPTED
415-52419								
111	SALARIES	933,101	966,013	1,019,900	1,004,925	1,127,300	1,127,300	1,127,300
112	OVERTIME	14,083	11,096	12,700	12,482	14,100	14,100	14,100
117	CAPITALIZED LABOR	(139,137)	(172,893)	-	-	-	-	-
118	COMPENSATED ABSENCES	17,439	23,183	17,500	17,500	23,200	23,200	23,200
119	AMERICAN RESCUE PREMIUM PAY	-	25,500	-	-	-	-	-
141	OASI (EMPLOYER'S SHARE)	69,497	72,844	79,100	76,260	87,400	87,400	87,400
142	HEALTH INSURANCE	259,925	253,500	282,200	267,500	366,400	366,400	366,400
143	RETIREMENT/PENSION	67,468	42,069	100,100	65,680	106,200	106,200	106,200
144	457B MATCH	262	261	300	260	300	300	300
145	OTHER INSURANCE	5,719	7,329	7,400	6,179	8,000	8,000	8,000
146	WORKER'S COMPENSATION	16,200	17,900	19,300	18,830	17,200	17,200	17,200
148	EMPLOYEE EDUCATION & TRAINING	9,470	3,507	9,500	5,990	5,700	5,700	5,700
190	EMPLOYEE TESTING	824	1,516	1,000	1,030	1,000	1,000	1,000
191	IMMUNIZATION	-	-	200	-	200	200	200
211	POSTAGE	42,210	46,747	45,200	48,780	45,500	45,500	45,500
220	PRINTING & DUPLICATION	18,506	19,015	19,000	18,540	20,000	20,000	20,000
235	MEMBERSHIP/REGISTRATION FEES	35,407	38,605	37,600	32,330	38,000	38,000	38,000
236	ADVERTISING & PROMOTIONS	57,753	36,385	63,000	65,310	55,000	55,000	55,000
237	ADVERTISING/LEGAL	96	384	500	390	300	300	300
241	UTILITY SERVICES	13,325	24,188	13,800	28,940	20,000	20,000	20,000
245	TELEPHONE SERVICES	19,002	19,357	27,000	18,410	13,000	13,000	13,000
252	LEGAL SERVICES	30,131	11,966	31,000	40,600	31,000	31,000	31,000
253	AUDIT SERVICES	6,516	6,967	6,700	6,930	6,700	6,700	6,700
254	ARCHITECTURAL/ENGINEERING	-	-	500	-	500	500	500
259	OTHER PROFESSIONAL SERVICES	-	15,352	15,300	-	15,300	15,300	15,300
261	REPAIR & MAINTENANCE/VEHICLES	28,024	37,367	30,000	42,830	33,000	33,000	33,000
269	OTHER REPAIR & MAINTENANCE	77,678	74,627	80,000	82,380	78,000	78,000	78,000
289	TRAVEL	1,178	-	10,200	-	2,400	2,400	2,400
290	CONTRACTUAL SERVICES	89,902	110,708	101,600	122,500	114,800	114,800	114,800
310	OFFICE SUPPLIES	4,696	5,629	5,200	4,050	5,200	5,200	5,200
320	OPERATING SUPPLIES	40,447	54,220	40,000	57,990	48,000	48,000	48,000
326	CLOTHING AND UNIFORMS	8,009	5,661	10,000	6,220	8,400	8,400	8,400
331	GAS, OIL & FUEL	22,919	20,286	25,000	30,570	25,000	25,000	25,000
341	TOOLS	3,401	5,469	5,500	1,770	5,300	5,300	5,300
350	NATURAL GAS FOR RESALE	6,205,118	8,284,119	7,509,600	9,711,750	8,443,000	8,443,000	8,443,000
351	INVENTORY PURCHASES	-	-	243,000	-	237,000	237,000	237,000
511	BUILDING INSURANCE	1,559	1,272	1,600	1,300	1,700	1,700	1,700
512	VEHICLE INSURANCE	8,580	7,880	6,500	7,900	7,900	7,900	7,900
513	LIABILITY INSURANCE	17,397	17,637	22,000	17,600	17,600	17,600	17,600
540	DEPRECIATION	1,012,363	1,186,417	759,005	1,153,828	1,195,000	1,195,000	1,195,000
592	PAYMENTS IN LIEU OF TAXES	188,021	192,879	211,172	192,879	206,190	206,190	206,190
593	SUPPORT SERVICES/GENERAL FUND	608,446	566,586	639,442	589,000	648,465	648,465	648,465
750	SAFETY	3,176	2,214	5,000	2,110	3,200	3,200	3,200
798	VISA/MC CHARGE FEES	4,603	4,708	4,700	4,710	4,700	4,700	4,700
799	SUNDRY	333	1,343	2,500	5,730	2,500	2,500	2,500
825	BAD DEBT	13,081	29	15,000	40	-	-	-
940	TRANSFER TO CAPITAL	-	-	1,204,500	848,998	1,074,500	1,074,500	1,074,500
TOTAL NATURAL GAS		9,816,728	12,049,842	12,740,319	14,621,021	14,164,155	14,164,155	14,164,155

CAPITAL IMPROVEMENTS PLAN



CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
LEGISLATIVE	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$8,000	\$0	\$8,000	\$0	\$0	\$0
Sub total Legislative		\$0	\$8,000	\$0	\$0	\$0
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$8,000	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Legislative		\$0	\$0	\$0	\$0	\$0
JUDICIAL	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$1,600	\$1,600	\$0	\$0	\$0	\$0
EQUIPMENT - AUDIO SYSTEM	\$10,000	\$0	\$10,000	\$0	\$0	\$0
EQUIPMENT - METAL DETECTOR	\$5,000	\$0	\$0	\$0	\$5,000	\$0
EQUIPMENT - VIDEO RECORDER	\$15,000	\$0	\$15,000	\$0	\$0	\$0
IMPROVEMENTS - BUILDING	\$15,000	\$0	\$15,000	\$0	\$0	\$0
IMPROVEMENTS - OFFICE FURNITURE	\$6,000	\$0	\$6,000	\$0	\$0	\$0
Sub total Judicial		\$1,600	\$46,000	\$0	\$5,000	\$0
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$1,600	\$46,000	\$0	\$5,000	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Judicial		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
GENERAL SESSIONS	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$10,800	\$4,800	\$6,000	\$0	\$0	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$4,000	\$0	\$4,000	\$0	\$0	\$0
Sub total General Sessions		\$4,800	\$10,000	\$0	\$0	\$0
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$4,800	\$10,000	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues General Sessions		\$0	\$0	\$0	\$0	\$0
TRAFFIC COURT	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$5,000	\$0	\$5,000	\$0	\$0	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$2,000	\$0	\$2,000	\$0	\$0	\$0
Sub total Traffic Court		\$0	\$7,000	\$0	\$0	\$0
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$7,000	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Traffic		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PROBATION	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
IMPROVEMENTS - OFFICE - PASS THRU WINDOW	\$1,000	\$0	\$0	\$0	\$1,000	\$0
Sub total Probation		\$0	\$0	\$0	\$1,000	\$0
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$0	\$0	\$1,000	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Probation		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
INFORMATION SERVICES	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - COMPUTER SECURITY	\$70,000	\$0	\$30,000	\$10,000	\$20,000	\$10,000
COMPUTER ITEMS - FIBER NETWORK IMPROVEMENTS	\$130,000	\$50,000	\$20,000	\$20,000	\$20,000	\$20,000
COMPUTER ITEMS - MISC (UNDER \$4000)	\$57,000	\$17,000	\$10,000	\$10,000	\$10,000	\$10,000
COMPUTER ITEMS - SERVERS	\$40,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
COMPUTER ITEMS - SOFTWARE	\$40,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
COMPUTER ITEMS - WI FI UPGRADE	\$60,000	\$0	\$25,000	\$25,000	\$5,000	\$5,000
COMPUTER ITEMS - Windows Server Licenses	\$40,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
EQUIPMENT - COMPUTER	\$60,000	\$0	\$15,000	\$15,000	\$15,000	\$15,000
EQUIPMENT - COMPUTER ROOM UPS	\$25,000	\$0	\$10,000	\$5,000	\$5,000	\$5,000
EQUIPMENT - DATA STORAGE	\$75,000	\$35,000	\$10,000	\$10,000	\$10,000	\$10,000
EQUIPMENT - MISC (UNDER \$4000)	\$64,000	\$0	\$16,000	\$16,000	\$16,000	\$16,000
EQUIPMENT - NETWORK SWITCHES	\$100,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
EQUIPMENT - TELEPHONE SYSTEM	\$215,000	\$0	\$5,000	\$200,000	\$5,000	\$5,000
IMPROVEMENTS - SEVER ROOM - 5 TON HVAC	\$10,000	\$0	\$0	\$0	\$10,000	\$0
Sub total Information Services		\$102,000	\$196,000	\$366,000	\$171,000	\$151,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$102,000	\$196,000	\$366,000	\$171,000	\$151,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Information Services		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PLANNING/CODES	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$13,000	\$13,000	\$0	\$0	\$0	\$0
PROJECT - IMPACT FEE STUDY	\$35,000	\$35,000	\$0	\$0	\$0	\$0
PROJECT - MAJOR THOROUGHFARE/BIKE-PED PLAN UPDATE	\$125,000	\$0	\$125,000	\$0	\$0	\$0
VEHICLES	\$46,356	\$24,700	\$21,656	\$0	\$0	\$0
Sub total Planning/Codes		\$72,700	\$146,656	\$0	\$0	\$0
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$37,700	\$146,656	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$35,000	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Planning/Codes		\$0	\$0	\$0	\$0	\$0
PUBLIC WORKS	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
EQUIPMENT - TRAFFIC - TOOLS	\$2,500	\$0	\$1,000	\$500	\$500	\$500
EQUIPMENT - TRAFFIC - SIGNAL DETECTION	\$160,000	\$0	\$60,000	\$30,000	\$35,000	\$35,000
EQUIPMENT - TRAFFIC - CONTROL EQUIP	\$30,000	\$0	\$0	\$10,000	\$10,000	\$10,000
EQUIPMENT - MISC (UNDER \$4000)	\$2,000	\$0	\$2,000	\$0	\$0	\$0
COMPUTER ITEMS - SOFTWARE	\$120,000	\$0	\$30,000	\$30,000	\$30,000	\$30,000
Sub total Public Works		\$0	\$93,000	\$70,500	\$75,500	\$75,500
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$93,000	\$70,500	\$75,500	\$75,500
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Public Works		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
BUILDING & GROUNDS	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
BUILDING IMPROVEMENTS - ADA SELF EVALUATION	\$170,000	\$40,000	\$30,000	\$30,000	\$35,000	\$35,000
BUILDING IMPROVEMENTS - NEW LIGHTING	\$10,000	\$0	\$2,500	\$2,500	\$2,500	\$2,500
BUILDING IMPROVEMENTS - SHOP	\$60,000	\$0	\$60,000	\$0	\$0	\$0
BUILDING IMPROVEMENTS - TOWN HALL HVAC	\$52,000	\$12,000	\$10,000	\$10,000	\$10,000	\$10,000
COMPUTER ITEMS - MISC (UNDER \$4000)	\$13,000	\$5,000	\$4,000	\$4,000	\$0	\$0
EQUIPMENT - BATTERY BACKUPS	\$144,000	\$30,000	\$36,000	\$38,000	\$20,000	\$20,000
EQUIPMENT - CHRISTMAS LIGHTS	\$160,000	\$100,000	\$30,000	\$30,000	\$0	\$0
EQUIPMENT - LARGE TOOLS	\$10,000	\$0	\$2,500	\$2,500	\$2,500	\$2,500
EQUIPMENT - LED TRAFFIC LIGHTS	\$92,000	\$0	\$20,000	\$22,000	\$24,000	\$26,000
EQUIPMENT - MISC (UNDER \$4000)	\$16,000	\$0	\$4,000	\$4,000	\$4,000	\$4,000
EQUIPMENT - NEW SIGNAL HEADS 10@ 650	\$6,000	\$0	\$0	\$3,000	\$0	\$3,000
EQUIPMENT - TRAFFIC CAMERA OR FIBER-OPTIC CONTROL	\$100,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
STEEL POLES/ARMS @ ENON SPGS/CHEV CHASE	\$60,000	\$0	\$0	\$0	\$60,000	\$0
STEEL POLES/ARMS @ ENON SPRGS/NISSAN	\$170,000	\$170,000	\$0	\$0	\$0	\$0
STEEL POLES/ARMS @ KEN PILKERTON /41-70	\$380,000	\$0	\$0	\$0	\$0	\$380,000
STEEL POLES/ARMS @ LOWRY/KEN PILKERTON	\$220,000	\$0	\$0	\$220,000	\$0	\$0
VEHICLES - TRUCK	\$99,900	\$39,900	\$20,000	\$20,000	\$20,000	\$0
VEHICLES - VAN	\$30,000	\$0	\$0	\$30,000	\$0	\$0
Sub total Building & Grounds		\$396,900	\$244,000	\$441,000	\$203,000	\$508,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$396,900	\$244,000	\$441,000	\$203,000	\$508,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Building & Grounds		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
ADMINISTRATION	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$9,000	\$5,000	\$2,000	\$0	\$2,000	\$0
EQUIPMENT - CABLE TV	\$90,000	\$0	\$30,000	\$30,000	\$30,000	\$0
EQUIPMENT - MISC (UNDER \$4,000)	\$25,000	\$0	\$5,000	\$10,000	\$5,000	\$5,000

Sub total Administration	\$35,600	\$37,000	\$40,000	\$37,000	\$5,000
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Funding Source:	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$35,600	\$37,000	\$40,000	\$37,000	\$5,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Administration	\$0	\$0	\$0	\$0	\$0
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FINANCE	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$30,000	\$0	\$10,000	\$5,000	\$10,000	\$5,000
COMPUTER ITEMS - MISC (UNDER \$4000)	\$9,600	\$1,600	\$2,000	\$2,000	\$2,000	\$2,000
IMPROVEMENTS - OFFICE RENOVATIONS	\$5,000	\$0	\$2,500	\$2,500	\$0	\$0

Sub total Finance	\$1,600	\$14,500	\$9,500	\$12,000	\$7,000
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Funding Source:	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$1,600	\$14,500	\$9,500	\$12,000	\$7,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Finance	\$0	\$0	\$0	\$0	\$0
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CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
TREASURY	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$15,300	\$7,300	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT - MISC (UNDER \$4,000 EACH)	\$4,000	\$0	\$1,000	\$1,000	\$1,000	\$1,000
Sub total Treasury		\$7,300	\$3,000	\$3,000	\$3,000	\$3,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$7,300	\$3,000	\$3,000	\$3,000	\$3,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Treasury		\$0	\$0	\$0	\$0	\$0
HUMAN RESOURCES	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$10,500	\$2,500	\$2,000	\$2,000	\$2,000	\$2,000
PROJECTS - WELLNESS PROGRAM	\$48,000	\$0	\$12,000	\$12,000	\$12,000	\$12,000
Sub total Human Resources		\$2,500	\$14,000	\$14,000	\$14,000	\$14,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$2,500	\$14,000	\$14,000	\$14,000	\$14,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
INSURANCE FUND		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Human Resources		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
POLICE	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$53,900	\$53,900	\$0	\$0	\$0	\$0
EQUIPMENT - BODY CAMERAS	\$32,400	\$3,600	\$7,200	\$7,200	\$7,200	\$7,200
EQUIPMENT - FIREARMS - HANDGUNS	\$17,200	\$17,200	\$0	\$0	\$0	\$0
EQUIPMENT - FIREARMS - PATROL RIFLES	\$20,300	\$2,300	\$4,500	\$4,500	\$4,500	\$4,500
EQUIPMENT - HAND HELD RADIOS	\$133,900	\$13,900	\$30,000	\$30,000	\$30,000	\$30,000
EQUIPMENT - MISC (UNDER \$4,000)	\$20,968	\$6,700	\$4,756	\$4,756	\$4,756	\$0
EQUIPMENT - POLICE VESTS	\$85,000	\$0	\$85,000	\$0	\$0	\$0
IMPROVEMENTS - BUILDING - ADDITION	\$500,000	\$0	\$500,000	\$0	\$0	\$0
PROJECTS - ETHERNET LINK	\$28,400	\$28,400	\$0	\$0	\$0	\$0
VEHICLES - DETECTIVE VEHICLES	\$73,923	\$0	\$73,923	\$0	\$0	\$0
VEHICLES - PURSUIT CARS - GEN FUND	\$1,436,050	\$0	\$456,925	\$587,475	\$195,825	\$195,825
VEHICLES - SUV	\$129,212	\$24,700	\$0	\$69,008	\$35,504	\$0
VEHICLES - TRANSIT VAN	\$59,200	\$59,200	\$0	\$0	\$0	\$0
VEHICLES - TRUCKS	\$31,700	\$31,700	\$0	\$0	\$0	\$0
VEHICLES - VEHICLE EQUIPMENT	\$3,800	\$3,800	\$0	\$0	\$0	\$0

Sub total Police	\$245,400	\$1,162,304	\$702,939	\$277,785	\$237,525
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Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$245,400	\$1,162,304	\$702,939	\$277,785	\$237,525
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
DRUG FUND	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Police	\$0	\$0	\$0	\$0	\$0
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CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
FIRE	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
VEHICLES - TRUCK	\$80,000	\$80,000	\$0	\$0	\$0	\$0
STATION #7 - RADIO EQUIPMENT	\$100,000	\$0	\$0	\$0	\$0	\$100,000
STATION #7 - NEW SERVICE COMPANY EQUIP	\$400,000	\$0	\$0	\$0	\$0	\$400,000
STATION #7 - NEW SERVICE COMPANY (23 FT BOX)	\$900,000	\$0	\$0	\$0	\$0	\$900,000
STATION #7 - LAND	\$300,000	\$0	\$0	\$0	\$0	\$300,000
STATION #7 - FURNISHINGS & EQUIPMENT	\$400,000	\$0	\$0	\$0	\$0	\$400,000
STATION #7 - DESIGN	\$200,000	\$0	\$0	\$0	\$0	\$200,000
STATION #7 - CONSTRUCTION	\$6,900,000	\$0	\$0	\$0	\$0	\$6,900,000
STATION #7 - 75FT TELESQURT EQUIPMENT	\$400,000	\$0	\$0	\$0	\$0	\$400,000
STATION #7 - 75FT TELESQURT	\$1,500,000	\$0	\$0	\$0	\$0	\$1,500,000
STATION #6 IMPROVEMENTS - MORTON LANE	\$8,800	\$8,800	\$0	\$0	\$0	\$0
STATION #5 IMPROVEMENTS - ROCK SPRINGS	\$3,800	\$3,800	\$0	\$0	\$0	\$0
STATION #4 - PUB SAFETY BLDG. - SERVICE COMPANY	\$800,000	\$0	\$800,000	\$0	\$0	\$0
STATION #4 - PUB SAFETY BDLG. - EQUIP SERVICE COMPANY	\$300,000	\$0	\$300,000	\$0	\$0	\$0
STATION #4 - GRANT - DESIGN	\$150,000	\$150,000	\$0	\$0	\$0	\$0
STATION #3 IMPROVEMENTS - EAST ENON SPRINGS	\$3,800	\$3,800	\$0	\$0	\$0	\$0
STATION #2 IMPROVEMENTS - AIRPORT	\$10,300	\$10,300	\$0	\$0	\$0	\$0
STATION #1 IMPROVEMENTS - WEST ENON SPRINGS	\$802,000	\$802,000	\$0	\$0	\$0	\$0
REPLACE UNIT 67	\$50,000	\$0	\$50,000	\$0	\$0	\$0
REPLACE UNIT 63	\$50,000	\$0	\$50,000	\$0	\$0	\$0
REPLACE LADDER 2 - EQUIPMENT	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0
REPLACE LADDER 2 - (75FT. TELESQURT)	\$200,000	\$0	\$0	\$200,000	\$0	\$0
REPLACE LADDER 1 - EQUIPMENT	\$200,000	\$0	\$200,000	\$0	\$0	\$0
REPLACE LADDER 1 - (75FT. TELESQURT)	\$1,500,000	\$0	\$1,500,000	\$0	\$0	\$0
REPLACE HAZ MAT 1 - TRUCK	\$800,000	\$0	\$800,000	\$0	\$0	\$0
REPLACE COUNTY TRUCK - 2000GPM PUMPER	\$900,000	\$0	\$0	\$0	\$900,000	\$0
EQUIPMENT - SMART FIRE SAFETY TRAINING TRAILER	\$167,799	\$0	\$167,799	\$0	\$0	\$0
EQUIPMENT - PORTABLE RADIO EQUIPMENT	\$80,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$19,000	\$19,000	\$0	\$0	\$0	\$0
EQUIPMENT - HEAVY (OVER \$4000)	\$14,300	\$14,300	\$0	\$0	\$0	\$0
EQUIPMENT - 2000GPM PUMPER	\$200,000	\$0	\$0	\$0	\$200,000	\$0
COMPUTER ITEMS - MISC (UNDER \$4000)	\$32,000	\$32,000	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
FIRE - CONTINUED	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sub total Fire		\$1,144,000	\$3,887,799	\$1,720,000	\$1,120,000	\$11,100,000

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$192,000	\$3,887,799	\$1,720,000	\$1,120,000	\$3,800,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$802,000	\$0	\$0	\$0	\$400,000
GRANTS	\$150,000	\$0	\$0	\$0	\$6,900,000

Sub total net of revenues Fire	\$0	\$0	\$0	\$0	\$0
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CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STREETS	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$500	\$0	\$500	\$0	\$0	\$0
EQUIPMENT - 4WD RIDING MOWER	\$88,000	\$0	\$44,000	\$0	\$0	\$44,000
EQUIPMENT - MISC (UNDER \$4000)	\$75,000	\$0	\$25,000	\$25,000	\$25,000	\$0
EQUIPMENT - MISC HEAVY	\$7,000	\$7,000	\$0	\$0	\$0	\$0
PROJECT - ADA COMPLIANCE & UPGRADES	\$3,000,000	\$0	\$750,000	\$750,000	\$750,000	\$750,000
PROJECT - ENG - ENON SPRINGS ROAD @ CSX	\$5,000	\$0	\$5,000	\$0	\$0	\$0
PROJECT - ENG - GENIE LN ENGINEERING AND R.O.W.	\$3,500,000	\$2,500,000	\$1,000,000	\$0	\$0	\$0
PROJECT - ENG - JEFFERSON @ NISSAN/SAM RID	\$2,210,000	\$210,000	\$1,000,000	\$1,000,000	\$0	\$0
PROJECT - ENG - LOWRY STREET PHASE I	\$845,000	\$845,000	\$0	\$0	\$0	\$0
PROJECT - ENG - LOWRY STREET PHASE II	\$1,128,000	\$128,000	\$500,000	\$500,000	\$0	\$0
PROJECT - ENG - MCNICKLE DRIVE @ CSX IMPROVEMENTS	\$6,000	\$0	\$6,000	\$0	\$0	\$0
PROJECT - ENG - NOLAN DRIVE - LVRP ENTRANCE	\$15,000	\$15,000	\$0	\$0	\$0	\$0
PROJECT - ENG - ROCK SPRINGS ROAD PHASE III	\$8,000,000	\$0	\$0	\$0	\$4,000,000	\$4,000,000
PROJECT - ENG - ROCKY FORK/ALMAVILLE ENVIRON. STUDY	\$10,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
PROJECT - ENG - SAM RIDLEY @ OLD NASHVILLE HWY	\$2,015,000	\$2,015,000	\$0	\$0	\$0	\$0
PROJECT - ENG - SAM RIDLEY PHASE IV - WIDEN TO MOTLOW	\$6,900,000	\$0	\$0	\$900,000	\$6,000,000	\$0
PROJECT - ENG - SAM RIDLEY WIDENING	\$25,000	\$25,000	\$0	\$0	\$0	\$0
PROJECT - ENG - SPRING HILL DRIVE	\$1,180,000	\$1,180,000	\$0	\$0	\$0	\$0
PROJECT - ENG - STREET LIGHTING	\$600,000	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000
PROJECT - ENG - STUDY - ALMAVILLE ROAD (SR-2) CORRIDOR	\$4,015,000	\$2,015,000	\$500,000	\$500,000	\$500,000	\$500,000
PROJECT - ENG - TRIDON BRIDGE IMPROVEMENTS	\$850,000	\$850,000	\$0	\$0	\$0	\$0
PROJECT - ENG - WASHINGTON STREET @ CSX CROSSING	\$400,000	\$400,000	\$0	\$0	\$0	\$0
PROJECT - ENG - WEAKLEY LANE WIDENING IMPROVEMENTS	\$100,000	\$0	\$0	\$100,000	\$0	\$0
PROJECT - LOWRY STREET PHASE III	\$20,000	\$0	\$10,000	\$10,000	\$0	\$0
PROJECT - ROCK SPRINGS RD AT ONH INTERSECTION IMP	\$3,500,000	\$0	\$0	\$500,000	\$3,000,000	\$0
PROJECT - SIDEWALK - CRRSSE GRANT	\$210,000	\$110,000	\$50,000	\$50,000	\$0	\$0
PROJECT - SIDEWALK - FLORENCE ROAD	\$200,000	\$0	\$100,000	\$100,000	\$0	\$0
PROJECT - SIDEWALK - MMGAG GRANT	\$100,000	\$100,000	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STREETS - CONTINUED	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
PROJECT - SIDEWALK - NEW - IMPACT FUND	\$1,570,000	\$1,450,000	\$60,000	\$60,000	\$0	
PROJECT - SIDEWALK - TAP GRANT	\$295,000	\$60,000	\$110,000	\$125,000	\$0	\$0
PROJECT - SIGNAL RETIMING & INTERSECTION IMPROVEMENT	\$60,000	\$0	\$30,000	\$10,000	\$10,000	\$10,000
PROJECT - SIGNAL SYNC & TRAFFIC STUDY PHASE III, IV, & V	\$650,000	\$650,000	\$0	\$0	\$0	\$0
PROJECT - STUDY - OLD ALMAVILLE ROAD CORRIDOR	\$45,000	\$0	\$0	\$45,000	\$0	\$0
SSA - ENG - BRIDGE IMPROVEMENTS / REPAIRS	\$200,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
SSA - ENG - SIGNS	\$260,000	\$200,000	\$15,000	\$15,000	\$15,000	\$15,000
SSA - ROAD STRIPING	\$265,000	\$40,000	\$50,000	\$55,000	\$60,000	\$60,000
SSA - SIDEWALK REHAB	\$1,500,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
VEHICLES - TRUCKS	\$205,600	\$131,600	\$0	\$36,000	\$0	\$38,000
Sub total Streets		\$15,471,600	\$6,695,500	\$7,221,000	\$16,800,000	\$7,857,000

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$5,153,200	\$1,656,848	\$1,554,523	\$4,798,472	\$1,030,819
CAPITAL PROJECTS	\$4,664,789	\$2,005,000	\$2,500,000	\$7,500,000	\$4,500,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$40,000	\$405,000	\$410,000	\$415,000	\$415,000
IMPACT FEES	\$1,850,211	\$1,000,000	\$1,000,000	\$0	\$0
GRANTS	\$3,763,400	\$1,628,651.51	\$1,756,477.12	\$4,086,527.57	\$1,911,181.38
Sub total net of revenues Streets		\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
VEHICLE MAINTENANCE	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4,000)	\$5,000	\$0	\$0	\$2,500	\$0	\$2,500
EQUIPMENT - DIAGNOSTIC	\$40,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
EQUIPMENT - HYDRAULIC VEHICLE LIFT	\$10,000	\$0		\$10,000	\$0	\$0
EQUIPMENT - WASH STATION	\$12,000	\$12,000	\$0	\$0	\$0	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$27,500	\$0	\$10,000	\$7,500	\$5,000	\$5,000
VEHICLES - TRUCK	\$25,000	\$0	\$0	\$25,000	\$0	\$0
Sub total Vehicle Maintenance		\$12,000	\$20,000	\$55,000	\$15,000	\$17,500
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$12,000	\$20,000	\$55,000	\$15,000	\$17,500
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Vehicle Maintenance		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PARKS & RECREATION	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
VEHICLES - TRUCKS	\$109,000	\$74,000	\$35,000	\$0	\$0	\$0
VEHICLES - TRUCK EQUIPMENT	\$29,500	\$9,500	\$20,000	\$0	\$0	\$0
SOAC - POOL IMPROVEMENTS	\$25,900	\$25,900	\$0	\$0	\$0	\$0
SOAC - FACILITY IMPROVEMENTS	\$3,500	\$3,500	\$0	\$0	\$0	\$0
SOAC - EXHIBIT RENTALS	\$235,000	\$85,000	\$75,000	\$75,000	\$0	\$0
PROJECT - LEE ROAD PROPERTY	\$325,000	\$0	\$0		\$25,000	\$300,000
PROJECT - ENON SPRINGS PROPERTY DEVELOPMENT	\$800,000	\$0	\$0	\$100,000	\$700,000	\$0
PROJECT - ADA COMPLIANCE	\$30,000	\$30,000	\$0	\$0	\$0	\$0
PARK IMPROVEMENTS - WEST FORK DRIVE PARK	\$100,000	\$0	\$100,000	\$0	\$0	\$0
PARK IMPROVEMENTS - VOLUNTEER PARK	\$400,000	\$0	\$400,000	\$0	\$0	\$0
PARK IMPROVEMENTS - TODD LANE PARK	\$400,000	\$0	\$400,000	\$0	\$0	\$0
PARK IMPROVEMENTS - SHARP SPRINGS - PLAY GROUND	\$50,000	\$0	\$50,000	\$0	\$0	\$0
PARK IMPROVEMENTS - SHARP SPRINGS - MISC	\$125,000	\$75,000	\$50,000	\$0	\$0	\$0
PARK IMPROVEMENTS - OLD ROCK SCHOOL PARK	\$20,000	\$20,000	\$0	\$0	\$0	\$0
PARK IMPROVEMENTS - LVRP - TENNIS COURTS	\$255,000	\$255,000	\$0	\$0	\$0	\$0
PARK IMPROVEMENTS - LVRP - SIDEWALKS	\$184,000	\$84,000	\$100,000	\$0	\$0	\$0
PARK IMPROVEMENTS - LVRP - FREEDOM PLAYGROUND	\$75,000	\$75,000	\$0	\$0	\$0	\$0
PARK IMPROVEMENTS - LVRP - CONCESSIONS	\$330,000	\$0	\$30,000	\$300,000	\$0	\$0
PARK IMPROVEMENTS - GREENWAY/BIKE	\$600,000	\$0	\$100,000	\$500,000	\$0	\$0
PARK IMPROVEMENTS - CEDAR STONE TENNIS & PICKLEBALL	\$1,300,000	\$1,300,000	\$0	\$0	\$0	\$0
PARK IMPROVEMENTS - CEDAR STONE PARK (NON IMPACT)	\$8,000,000	\$0	\$4,000,000	\$4,000,000	\$0	\$0
PARK IMPROVEMENTS - CARTER-LEE PARK	\$600,000	\$0	\$0	\$100,000	\$500,000	\$0
MISC PARK IMPROVEMENTS - TREE REMOVAL	\$30,000	\$15,000	\$15,000	\$0	\$0	\$0
MISC PARK IMPROVEMENTS - TRAIL REPAIR & MAINTENANCE	\$100,000	\$0	\$50,000	\$50,000	\$0	\$0
MISC PARK IMPROVEMENTS - MISC CAPITAL	\$160,000	\$55,000	\$35,000	\$35,000	\$35,000	\$0
MISC PARK IMPROVEMENTS - MISC AMENITIES	\$124,000	\$74,000	\$50,000	\$0	\$0	\$0
MISC PARK IMPROVEMENTS - ASPHALT & REPAIRS	\$1,500,000	\$540,000	\$480,000	\$480,000	\$0	\$0
HEAVY EQUIP - UTILITY VEHICLES	\$32,500	\$32,500	\$0	\$0	\$0	\$0
HEAVY EQUIP - SKID STEER EQUIPMENT	\$5,800	\$5,800	\$0	\$0	\$0	\$0
HEAVY EQUIP - BALLFIELD DRAG	\$15,000	\$0	\$15,000	\$0	\$0	\$0
EQUIPMENT - TRACTORS	\$23,900	\$23,900	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PARKS & RECREATION - CONTINUED	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
EQUIPMENT - MOWERS (ALL)	\$56,300	\$36,300	\$0	\$20,000	\$0	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$4,300	\$4,300	\$0	\$0	\$0	\$0
COMPUTER ITEMS - MISC (UNDER \$4000)	\$18,700	\$18,700	\$0	\$0	\$0	\$0

Sub total Parks & Recreation	\$2,842,400	\$6,005,000	\$5,660,000	\$1,260,000	\$300,000
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Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$1,113,400	\$5,390,000	\$5,010,000	\$1,260,000	\$300,000
CAPITAL PROJECTS	\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$650,000	\$600,000	\$500,000	\$0	\$0
GRANTS	\$1,079,000	\$15,000	\$150,000	\$0	\$0

Sub total net of revenues Parks & Rec.	\$0	\$0	\$0	\$0	\$0
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CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
GOLF COURSE	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$11,000	\$5,000	\$1,500	\$1,500	\$1,500	\$1,500
EQUIPMENT - GOLF CARTS	\$170,000	\$0	\$0	\$0	\$0	\$170,000
IMPROVEMENTS - BUNKERS	\$16,000	\$0	\$4,000	\$4,000	\$4,000	\$4,000
IMPROVEMENTS - PUMP HOUSE REPAIR	\$10,000	\$0	\$10,000	\$0	\$0	\$0
IMPROVEMENTS - SEALING / STRIPING PARKING LOT	\$7,500	\$0	\$7,500	\$0	\$0	\$0
PROJECT - ADA COMPLIANCE	\$46,000	\$6,000	\$10,000	\$10,000	\$10,000	\$10,000
VEHICLES - RANGE PICKER/UTILITY	\$11,000	\$11,000	\$0	\$0	\$0	\$0
Sub total Golf Course		\$22,000	\$33,000	\$15,500	\$15,500	\$185,500
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$22,000	\$33,000	\$15,500	\$15,500	\$185,500
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Golf Course		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
EVENT CENTER	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$1,800	\$1,800	\$0	\$0	\$0	\$0
EQUIPMENT - DEEP FRYER TWIN VAT	\$6,000	\$0	\$6,000	\$0	\$0	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$15,000	\$0	\$7,500	\$7,500	\$0	\$0
EQUIPMENT - OVENS	\$15,000	\$0	\$15,000	\$0	\$0	\$0
EQUIPMENT - STEAMER	\$11,000	\$11,000	\$0	\$0	\$0	\$0
Sub total Event Center		\$12,800	\$28,500	\$7,500	\$0	\$0
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$12,800	\$28,500	\$7,500	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Event Center		\$0	\$0	\$0	\$0	\$0
General Fund Sub total		\$20,375,200	\$18,651,259	\$16,325,939	\$20,009,785	\$20,461,025

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STORM WATER	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$5,300	\$3,300	\$2,000	\$0	\$0	\$0
COMPUTER ITEMS - SOFTWARE	\$15,000	\$0	\$15,000	\$0	\$0	\$0
EQUIPMENT - BACKHOE/LOADER	\$240,000	\$0	\$240,000	\$0	\$0	\$0
EQUIPMENT - LARGE WHEELED EXCAVATOR	\$180,000	\$0	\$0	\$180,000	\$0	\$0
EQUIPMENT - MINI EXCAVATOR	\$120,000	\$0	\$0	\$0	\$120,000	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$22,500	\$0	\$7,500	\$7,500	\$7,500	\$0
EQUIPMENT - RIDING MOWER	\$38,000	\$0		\$0	\$0	\$38,000
EQUIPMENT - SALT SPREADER BOX & PLOWS	\$76,000	\$0	\$36,000	\$40,000	\$0	\$0
EQUIPMENT - VACUUM TRUCK	\$160,000	\$0		\$160,000	\$0	\$0
IMPROVEMENTS - DRAINAGE	\$900,000	\$600,000	\$300,000	\$0	\$0	\$0
PROJECT - MASTER STORMWATER STUDY	\$50,000	\$0	\$50,000	\$0	\$0	\$0
PROJECT - STORMWATER PIPING	\$40,000	\$40,000		\$0	\$0	\$0
VEHICLES - 1-TON DUMP TRUCK	\$30,000	\$0	\$30,000	\$0	\$0	\$0
VEHICLES - TRUCK	\$53,000	\$0	\$25,000	\$0	\$0	\$28,000
VEHICLES - TRUCK W/ UTILITY BED	\$40,000	\$0	\$40,000	\$0	\$0	\$0
EQUIPMENT - SKID STEER	\$120,000	\$0		\$0	\$0	\$120,000
EQUIPMENT - DOZER (D5)	\$150,000	\$0	\$150,000	\$0	\$0	\$0
EQUIPMENT - ROTARY CUTTER (BUSH HOG)	\$50,000	\$0	\$25,000	\$0	\$25,000	\$0
Sub total Storm Water		\$643,300	\$920,500	\$387,500	\$152,500	\$186,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STORM WATER REVENUE		\$643,300	\$920,500	\$387,500	\$152,500	\$186,000
Sub total net of revenues Storm Water		\$0	\$0	\$0	\$0	\$0
Special Revenue Funds Sub total		\$643,300	\$920,500	\$387,500	\$152,500	\$186,000

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
GOVERNMENTAL FUNDS TOTAL EXPENDITURES		\$21,018,500	\$19,571,759	\$16,713,439	\$20,162,285	\$20,647,025
Governmental Funding Sources:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$7,340,800	\$12,997,607	\$10,009,462	\$8,008,257	\$6,334,844
CAPITAL PROJECTS		\$4,664,789	\$2,005,000	\$2,500,000	\$7,500,000	\$4,500,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$40,000	\$405,000	\$410,000	\$415,000	\$415,000
DRUG FUND		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$3,337,211	\$1,600,000	\$1,500,000	\$0	\$400,000
INSURANCE FUND		\$0	\$0	\$0	\$0	\$0
GRANTS		\$4,992,400	\$1,643,652	\$1,906,477	\$4,086,528	\$8,811,181
STORM WATER REVENUE		\$643,300	\$920,500	\$387,500	\$152,500	\$186,000
TOTALS		\$21,018,500	\$19,571,759	\$16,713,439	\$20,162,285	\$20,647,025

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WATER PLANT	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$12,600	\$4,600	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT - AUTOCLAVE FOR MICRO LAB	\$20,000	\$0	\$20,000	\$0	\$0	\$0
EQUIPMENT - BLOWERS FOR MEMBRANE SYSTEM	\$60,000	\$0	\$60,000	\$0	\$0	\$0
EQUIPMENT - CONTROLLERS	\$125,000	\$125,000	\$0	\$0	\$0	\$0
EQUIPMENT - GENERATOR HIGH SERVICE PUMP STATION	\$300,000	\$0	\$0	\$0	\$300,000	\$0
EQUIPMENT - LAB EQUIPMENT	\$45,000	\$45,000	\$0	\$0	\$0	\$0
EQUIPMENT - LAB REFRIGERATOR	\$10,000	\$10,000	\$0	\$0	\$0	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$10,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
IMPROVEMENTS - HIGH SERVICE PUMP STATION HVAC	\$50,000	\$0	\$50,000	\$0	\$0	\$0
IMPROVEMENTS - INTERSTATE TANK RE-PIPE	\$600,000	\$0	\$600,000	\$0	\$0	\$0
IMPROVEMENTS - OFFICE UPGRADES	\$7,500	\$7,500	\$0	\$0	\$0	\$0
IMPROVEMENTS - PIPE MAINTENANCE	\$120,000	\$120,000	\$0	\$0	\$0	\$0
IMPROVEMENTS - REPLACEMENT TANK	\$57,000	\$57,000	\$0	\$0	\$0	\$0
IMPROVEMENTS - TANK/BOOSTER STATION UPGRADES	\$2,500,000	\$0	\$500,000.00	\$2,000,000.00	\$0	\$0
PROJECT - RWPS #2 REHAB DESIGN	\$125,000	\$0	\$0	\$0	\$0	\$125,000
SYSTEM - SLUDGE COLLECTION PILOT AND SYSTEM	\$150,000	\$0	\$0	\$0	\$0	\$150,000
VEHICLES - TRUCK	\$35,000	\$0	\$35,000	\$0	\$0	\$0
Sub total Water Plant		\$371,100	\$1,269,000	\$2,004,000	\$304,000	\$279,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
W & S REVENUE		\$371,100	\$1,269,000	\$2,004,000	\$304,000	\$279,000
Sub total net of revenues Water Plant		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WASTE WATER	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER - MISC (UNDER \$4,000)	\$14,000	\$2,800	\$2,800	\$2,800	\$2,800	\$2,800
EQUIPMENT - AIR COMPRESSOR	\$30,000	\$0	\$30,000	\$0	\$0	\$0
EQUIPMENT - DISHWASHER	\$1,000	\$0	\$1,000	\$0	\$0	\$0
EQUIPMENT - DRYING OVEN	\$2,800	\$0	\$0	\$2,800	\$0	\$0
EQUIPMENT - MISC (UNDER \$4,000)	\$10,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT - MISC HEAVY (OVER \$4,000)	\$10,000	\$10,000	\$0	\$0	\$0	\$0
EQUIPMENT - PUMPS	\$10,000	\$10,000	\$0	\$0	\$0	\$0
EQUIPMENT - REFRIGERATOR	\$1,500	\$0	\$1,500	\$0	\$0	\$0
PROJECT - 1R LIFT STATION UPGRADE CONST. - ARPA	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0
PROJECT - MEADOWBROOK LIFT STATION UPGRADE CNSTR	\$7,000,000	\$0	\$0	\$3,500,000	\$3,500,000	\$0
PROJECT - MEADOWBROOK LIFT STATION UPGRADE DESIGN	\$400,000	\$100,000	\$300,000	\$0	\$0	\$0
PROJECT - PLANT EXPANSION	\$6,000,000	\$6,000,000	\$0	\$0	\$0	\$0
PROJECT - PLANT EXPANSION ADMIN	\$170,000	\$170,000	\$0	\$0	\$0	\$0
PROJECT - SCADA UPGRADE / CONSOLIDATION	\$55,000	\$55,000	\$0	\$0	\$0	\$0
SYSTEM - WIMS SYSTEM (DATA MANAGEMENT)	\$50,000	\$0	\$50,000	\$0	\$0	\$0
VEHICLES - DUMP TRUCK	\$150,000	\$0	\$150,000	\$0	\$0	\$0
VEHICLES - SPREADER TRUCK	\$100,000	\$100,000	\$0	\$0	\$0	\$0
Sub total Waste Water Plant		\$7,949,800	\$537,300	\$3,507,600	\$3,504,800	\$4,800
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$900,000	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$6,170,000	\$300,000	\$0	\$0	\$0
W & S REVENUE		\$879,800	\$237,300	\$3,507,600	\$3,504,800	\$4,800
Sub total net of revenues Waste Water Plant		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WATER & WASTE WATER MNT	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4,000)	\$15,800	\$7,800	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT - 10 TON PULL TRAILER	\$10,000	\$0	\$10,000	\$0	\$0	\$0
EQUIPMENT - MISC (UNDER \$4,000)	\$20,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
IMPROVEMENTS - SEWER CREEK CROSSING MAINTENANCE	\$100,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
PROJECT - ALMAVILLE @ I-24 TDOT SEWER RELOCTION	\$500,000	\$0	\$500,000	\$0	\$0	\$0
PROJECT - EASEMENT FOR N LOWRY WATER MODEL PROJ	\$600,000	\$0	\$0	\$300,000	\$0	\$300,000
PROJECT - EMERGENCY LINE WORK	\$1,250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
PROJECT - GENIE LANE ROAD PROJECT - ARPA	\$1,375,000	\$1,375,000	\$0	\$0	\$0	\$0
PROJECT - I & I PROJECT CONSTRUCTION	\$800,000	\$800,000	\$0	\$0	\$0	\$0
PROJECT - I & I PROJECT CONSTRUCTION - ARPA	\$3,200,000	\$3,200,000	\$0	\$0	\$0	\$0
PROJECT - INFLOW AND INFILTRATION CONSTRUCTION	\$3,200,000	\$0	\$800,000	\$800,000	\$800,000	\$800,000
PROJECT - LYNWOOD	\$13,510,000	\$2,510,000	\$4,000,000	\$7,000,000	\$0	\$0
PROJECT - NORTH LOWRY WATER MODEL	\$225,000	\$225,000	\$0	\$0	\$0	\$0
PROJECT - SEWER FLOW MODEL - ARPA	\$200,000	\$200,000	\$0	\$0	\$0	\$0
PROJECT - SPRING HILL ROAD EXTENSION PROJECT	\$1,317,300	\$1,317,300	\$0	\$0	\$0	\$0
PROJECT - WATER SYSTEM UPGRADES CONSTRUCTION	\$4,500,000	\$0	\$2,500,000	\$0	\$2,000,000	\$0
PROJECT - WATER SYSTEM UPGRADES DESIGN	\$240,000	\$0	\$120,000	\$0	\$120,000	\$0
VEHICLES - DUMP TRUCK	\$150,000	\$150,000	\$0	\$0	\$0	\$0
VEHICLES - SEWER VACUUM TRUCK	\$365,000	\$0	\$0	\$365,000	\$0	\$0
VEHICLES - TRUCKS AND EQUIPMENT	\$85,000	\$50,000	\$0	\$35,000	\$0	\$0
Sub total Water & Waste Water Maint.		\$10,109,100	\$8,206,000	\$8,776,000	\$3,196,000	\$1,376,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$2,865,000	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$2,560,000	\$2,500,000	\$300,000	\$2,000,000	\$300,000
W & S REVENUE		\$4,684,100	\$5,706,000	\$8,476,000	\$1,196,000	\$1,076,000
Sub total net of rev. Water & Waste Water Maint.		\$0	\$0	\$0	\$0	\$0
Total All Water & Sewer Depts		\$18,430,000	\$10,012,300	\$14,287,600	\$7,004,800	\$1,659,800

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - GAS	Cost	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
COMPUTER ITEMS - MISC (UNDER \$4000)	\$17,500	\$9,500	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT - LOCATORS	\$4,500	\$4,500	\$0	\$0	\$0	\$0
EQUIPMENT - MISC (UNDER \$4000)	\$25,100	\$9,100	\$4,000	\$4,000	\$4,000	\$4,000
HEAVY EQUIP - BOBCATW/TRAILER AND BRUSHHOG	\$140,000	\$0	\$0	\$0	\$140,000	\$0
HEAVY EQUIP - COMBUSTIBLE GAS INDICATORS	\$4,500	\$4,500	\$0	\$0	\$0	\$0
HEAVY EQUIP - FUSION MACHINE	\$6,000	\$6,000	\$0	\$0	\$0	\$0
HEAVY EQUIP - GENERATORS	\$5,500	\$5,500	\$0	\$0	\$0	\$0
HEAVY EQUIP - HYDRAULIC LYCOFIT MACHINE	\$8,400	\$8,400	\$0	\$0	\$0	\$0
IMPROVEMENTS - GAS SHOP - PARKING LOT	\$20,000	\$0	\$10,000	\$0	\$10,000	\$0
IMPROVEMENTS - METER STATION UPGRADES	\$60,000	\$60,000	\$0	\$0	\$0	\$0
IMPROVEMENTS - STATION - ROCK SPRINGS	\$32,000	\$32,000	\$0	\$0	\$0	\$0
PROJECT - CONTINUING CONSTRUCTION	\$2,500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
PROJECT - GENIE LANE ROAD PROJECT (GAS)	\$195,000	\$195,000	\$0	\$0	\$0	\$0
PROJECT - RELOCATIONS	\$80,000	\$80,000	\$0	\$0	\$0	\$0
PROJECT - SPRING HILL ROAD EXTENSION PROJECT	\$115,600	\$98,000	\$17,600	\$0	\$0	\$0
VEHICLES - SERVICE TRUCKS	\$112,000	\$62,000	\$0	\$0	\$50,000	\$0
Sub total Gas		\$1,074,500	\$533,600	\$506,000	\$706,000	\$506,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GAS REVENUE		\$1,074,500	\$533,600	\$506,000	\$706,000	\$506,000
Sub total net of revenue Gas		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES TOTAL EXPENDITURES		\$19,504,500	\$10,545,900	\$14,793,600	\$7,710,800	\$2,165,800
Utilities Funding Sources:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$3,765,000	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$8,730,000	\$2,800,000	\$300,000	\$2,000,000	\$300,000
W & S REVENUE		\$5,935,000	\$7,212,300	\$13,987,600	\$5,004,800	\$1,359,800
GAS REVENUE		\$1,074,500	\$533,600	\$506,000	\$706,000	\$506,000
Total		\$19,504,500	\$10,545,900	\$14,793,600	\$7,710,800	\$2,165,800

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
TOTALS ALL FUNDS		2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Governmental Funds Total Expenditures		\$21,018,500	\$19,571,759	\$16,713,439	\$20,162,285	\$20,647,025
Utility Funds Total Expenses		\$19,504,500	\$10,545,900	\$14,793,600	\$7,710,800	\$2,165,800
Grand Total		\$40,523,000	\$30,117,659	\$31,507,039	\$27,873,085	\$22,812,825

CAPITAL PROJECT SUMMARY BY DEPARTMENT FY2022

DEPARTMENT	REQUESTED AMOUNT	APPROVED AMOUNT	FUNDING SOURCE														
			CAPITAL OUTLAY	GENERAL FUND	DEBT PROCEEDS	STATE STREET AID	DRUG FUND	IMPACT FEES	GRANT	STORM WATER	INSURANCE FUND	CAPITAL PROJECTS	WS REVENUE	GAS REVENUE	TOTAL		
ADMINISTRATION	\$54,643	\$35,600	\$0	\$35,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,600
BUILDING AND GROUNDS	\$326,844	\$396,900	\$0	\$396,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$396,900
EVENT CENTER	\$12,747	\$12,800	\$0	\$12,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,800
FINANCE	\$1,537	\$1,600	\$0	\$1,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600
FIRE DEPARTMENT	\$1,782,690	\$1,144,000	\$0	\$192,000	\$0	\$0	\$0	\$802,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,144,000
GENERAL SESSIONS	\$4,611	\$4,800	\$0	\$4,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,800
GOLF COURSE	\$21,927	\$22,000	\$0	\$22,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22,000
HUMAN RESOURCES	\$2,479	\$2,500	\$0	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500
INFORMATION SERVICES	\$331,825	\$102,000	\$0	\$102,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$102,000
JUDICIAL	\$1,537	\$1,600	\$0	\$1,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600
LEGISLATIVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PARKS AND RECREATION	\$2,841,478	\$2,842,400	\$0	\$1,113,400	\$0	\$0	\$0	\$650,000	\$1,079,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,842,400
PLANNING AND CODES	\$72,441	\$72,700	\$0	\$37,700	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$72,700
POLICE DEPARTMENT	\$263,197	\$245,400	\$0	\$245,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$245,400
PROBATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PUBLIC WORKS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
STREET DEPARTMENT	\$20,119,330	\$15,471,600	\$0	\$5,153,200	\$0	\$40,000	\$0	\$1,850,211	\$3,763,400	\$0	\$0	\$4,664,789	\$0	\$0	\$0	\$0	\$15,471,600
TRAFFIC COURT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TREASURY AND COLLECTIONS	\$7,091	\$7,300	\$0	\$7,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,300
VEHICLE MAINTENANCE	\$12,000	\$12,000	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,000
WELLNESS PROGRAM	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL GENERAL FUND	\$25,856,376	\$20,375,200	\$0	\$7,340,800	\$0	\$40,000	\$0	\$3,337,211	\$4,992,400	\$0	\$0	\$4,664,789	\$0	\$0	\$0	\$0	\$20,375,200
								\$3,987,000									
STORM WATER	\$907,249	\$643,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$643,300	\$0	\$0	\$0	\$0	\$0	\$0	\$643,300
WATER PLANT	\$363,599	\$371,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$371,100	\$0	\$0	\$0	\$0	\$371,100
WASTE WATER TREATMENT PLANT	\$7,949,800	\$7,949,800	\$0	\$0	\$6,170,000	\$0	\$0	\$0	\$900,000	\$0	\$0	\$0	\$879,800	\$0	\$0	\$0	\$7,949,800
WATER AND SEWER MAINTENANCE	\$10,359,032	\$10,109,100	\$0	\$0	\$2,560,000	\$0	\$0	\$0	\$2,865,000	\$0	\$0	\$0	\$4,684,100	\$0	\$0	\$0	\$10,109,100
TOTAL W & S FUND	\$18,672,432	\$18,430,000	\$0	\$0	\$8,730,000	\$0	\$0	\$0	\$3,765,000	\$0	\$0	\$0	\$5,935,000	\$0	\$0	\$0	\$18,430,000
GAS DEPARTMENT	\$1,074,482	\$1,074,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,074,500	\$0	\$1,074,500
GRAND TOTALS	\$46,510,538	\$40,523,000	\$0	\$7,340,800	\$8,730,000	\$40,000	\$0	\$3,337,211	\$8,757,400	\$643,300	\$0	\$4,664,789	\$5,935,000	\$1,074,500	\$0	\$0	\$40,523,000

FEE SCHEDULES





Town of Smyrna Fee Schedule for 2022 - 2023 Budget Year



ADMINISTRATION

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Open Records Request			
• Copy onto a CD	\$5.00	\$5.00	\$5.00
• Copy onto a DVD	\$5.00	\$5.00	\$5.00
• GIS Maps (24x30)	\$30.00	\$30.00	\$30.00
• Oversized Copies from Planning	\$4.00	\$4.00	\$4.00
• Paper Copies Per Page (Except Courts)			
▣ <i>Black and White Copies</i>	\$0.15	\$0.15	\$0.15
▣ <i>Color Copies</i>	\$0.50	\$0.50	\$0.50
▶ Returned Check Charge/ACH Charge (All Departments)			
• Payments over \$2,000	1% of check amount	1% of check amount	1% of check amount

BUILDING CODES DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Appeal to Board of Adj and App	\$200.00	\$200.00	\$200.00
▶ Miscellaneous			
• Administrative Fee for Codes Violations	\$250.00	\$250.00	\$250.00
• Processing Fee for refunds (per requested permit refund)	\$35.00	\$35.00	\$35.00
• Reinspection Fee.	\$75.00	\$75.00	\$75.00
• Technology Fee (per permit or plan review issued), Non-refundable	\$10.00	\$10.00	\$10.00
▶ Permits			
• Building Permits			
▣ <i>Accessory Building</i>	\$0.35/sf	\$0.35/SF	\$0.35/SF
▣ <i>Blasting</i>	\$35.00	\$35.00	\$35.00
▣ <i>Building Permit Extension or Renewal</i>			
○ All other	\$100.00	\$100.00	\$100.00
○ Industrial	\$300.00	\$300.00	\$300.00
○ Residential/Multifamily	\$35.00	\$35.00	\$35.00
▣ <i>Carnival</i>	\$210.00	\$210.00	\$210.00
▣ <i>Complete building or build out</i>			
○ All others (\$100 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf
○ Industrial (\$300 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf
○ Residential/Multifamily (\$35 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf

■ <i>Construction Trailer</i>	\$0.35/sf	\$0.35/SF	\$0.35/SF
■ <i>Demolition</i>	\$105.00	\$105.00	\$105.00
■ <i>Firework</i>			
○ Sale permit (per selling session)	\$750.00	\$750.00	\$750.00
○ Tent permit (per selling session)	\$105.00	\$105.00	\$105.00
■ <i>Foundation</i>			
○ Commercial/Industrial	\$200.00	\$200.00	\$200.00
○ Residential	\$100.00	\$100.00	\$100.00
■ <i>Gas (for additions, or service outside Town limits)</i>	\$30 + \$7.50/fixture	\$30 + \$7.50/fixture	\$30 + \$7.50/fixture
■ <i>Plumbing</i>			
○ Additions, etc.	\$7.50/fixture	\$7.50/fixture	\$7.50/fixture
○ Base fee	\$30.00	\$30.00	\$30.00
○ Sewer	\$15.00	\$15.00	\$15.00
○ Waterline	\$15.00	\$15.00	\$15.00
■ <i>Pool</i>			
○ Above ground	\$75.00	\$75.00	\$75.00
○ In ground	\$150.00	\$150.00	\$150.00
■ <i>Shell</i>			
○ All others (\$100 minimum)	\$0.175/sf	\$0.175/sf	\$0.175/SF
○ Industrial (\$300 minimum)	\$0.175/sf	\$0.175/sf	\$0.175/SF
○ Residential/Multifamily (\$35 minimum)	\$0.175/sf	\$0.175/sf	\$0.175/SF
■ <i>Signs</i>			
○ All others	\$100 + \$0.30/sf	\$100 + \$0.30/sf	\$100 + \$0.30/sf
○ Banners (>16 sf is 2 banners)	\$30/banner, maximum of 2	\$30/banner, maximum of 2	\$30/banner, maximum of 2
○ Temporary large inflatable (15 days)	\$30.00	\$30.00	\$30.00
■ <i>Storage unit (temporary)</i>	\$0.35/sf	\$0.35/SF	\$0.35/SF
■ <i>Temporary Office Trailer</i>	\$0.35/sf	\$0.35/SF	\$0.35/SF
■ <i>Tent (temporary)</i>	\$55.00	\$55.00	\$55.00
• Electrical			
■ <i>1 & 2 Family Dwellings and Townhomes</i>			
○ HVAC (per dwelling, per unit)	\$35.00	\$35.00	\$35.00
○ New Construction			
◆ Additional inspection/reinspection	\$35.00	\$35.00	\$35.00
◆ Base Fee	\$35.00	\$35.00	\$35.00
◆ Service Size (Amps) (Rough-in, Final & Service Release) 1-200	\$80.00	\$80.00	\$80.00
◆ Service Size (Amps) (Rough-in, Final & Service Release) 201-400	\$100.00	\$100.00	\$100.00
◆ Service Size (Amps) (Rough-in, Final & Service Release) >400	\$120.00	\$120.00	\$120.00
○ Pools/Hot Tub			
◆ Above ground	\$60.00	\$60.00	\$60.00
◆ In ground	\$95.00	\$95.00	\$95.00

○ Remodel and/or addition			
◆ Additional inspection/reinspection	\$35.00	\$35.00	\$35.00
◆ Service Size (Amps) (Rough-in, Final & 1 reinspection) 1-200	\$80.00	\$80.00	\$80.00
◆ Service Size (Amps) (Rough-in, Final & 1 reinspection) 201-400	\$100.00	\$100.00	\$100.00
◆ Service Size (Amps) (Rough-in, Final & 1 reinspection) >400	\$120.00	\$120.00	\$120.00
○ Service Release	\$35.00	\$35.00	\$35.00
○ Temporary Pole	\$35.00	\$35.00	\$35.00
■ <i>All others</i>			
○ Final inspection			
◆ >1000 amps	\$350.00	\$350.00	\$350.00
◆ 1-200 amps	\$35.00	\$35.00	\$35.00
◆ 201-400 amps	\$40.00	\$40.00	\$40.00
◆ 401-600 amps	\$50.00	\$50.00	\$50.00
◆ 601-1000 amps	\$90.00	\$90.00	\$90.00
○ Other inspections			
◆ HVAC (per unit)	\$35.00	\$35.00	\$35.00
◆ Occupancy	\$75.00	\$75.00	\$75.00
◆ Re-inspection	\$35.00	\$35.00	\$35.00
◆ Sign	\$40.00	\$40.00	\$40.00
◆ VAV boxes	\$35 + \$5/VAV	\$35 + \$5/VAV	\$35 + \$5/VAV
○ Rough-in			
◆ >1000 amps	\$35.00	\$35.00	\$35.00
◆ 1-1000 amps	\$35.00	\$35.00	\$35.00
○ Temporary Pole			
◆ >1000 amps	\$120.00	\$120.00	\$120.00
◆ 1-200 amps	\$35.00	\$35.00	\$35.00
◆ 201-400 amps	\$40.00	\$40.00	\$40.00
◆ 401-600 amps	\$50.00	\$50.00	\$50.00
◆ 601-1000 amps	\$90.00	\$90.00	\$90.00
▶ Plan Review (\$100 minimum, \$5000 maximum)			
• Complete building or build out	\$0.175/sf	\$0.175/sf	\$0.175/SF
• Shell	\$0.0875/sf	\$0.0875/sf	\$0.0875/SF
▶ Returned Check Charge/ACH Charge (All Departments)			
• Payments up to \$2,000	\$20.00	\$20.00	\$20.00

COMMUNITY SERVICE DEPARTMENT - EVENT CENTER

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Room Rental			
• Art/Tokyo/London " Full Set"	\$300.00	\$300.00	\$450.00
• Art/Tokyo/London "Any Single"	\$150.00	\$150.00	\$250.00
• Art/Tokyo/London "Any Double"	\$225.00	\$225.00	\$325.00
• Ballroom "A"	\$550.00	\$550.00	\$650.00
• Ballroom "B"	\$300.00	\$300.00	\$450.00
• Ballroom "B" Sections "1 or 2"	\$175.00	\$175.00	\$225.00
• Entire Building	\$3500.00	\$3500.00	\$4000.00
• Grand Ballroom	\$800.00	\$800.00	\$1000.00
• Smyrna Room	\$475.00	\$475.00	\$600.00

COMMUNITY SERVICE DEPARTMENT - GOLF COURSE

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Cart Fees			
• 18 Holes	\$13.00	\$13.00	\$14.00
• 9 Holes	\$6.50	\$7.00	\$7.00
▶ Executive Course Green Fee			
• Regular	\$11.00	\$12.00	\$12.00
• Senior/Junior	\$8.00	\$9.00	\$9.00
▶ FootGolf			
• Regular	\$9.00	\$10.00	\$10.00
• Senior/Junior	\$6.00	\$7.00	\$7.00
▶ Green Fee Rates (Monday-Friday)			
• 18 Holes	\$27.00	\$27.00	\$28.00
• 9 Holes	\$14.00	\$14.00	\$14.00
▶ Green Fee Rates (Weekend and Holiday)			
• 18 Holes	\$31.00	\$32.00	\$33.00
• 9 Holes	\$15.50	\$16.00	\$17.00
▶ Senior Green Fee Pass			
• In-Town - Every Six Months	\$500.00	\$525.00	\$525.00
• Out-of-Town - Every Six Months	\$600.00	\$625.00	\$625.00
▶ Senior Green Fee Rates (Monday-Friday)			
• 18 Holes	\$16.00	\$17.00	\$17.00
• 9 Holes	\$8.00	\$9.00	\$9.00
▶ Trail Fee (9 or 18 Holes)	\$9.00	\$9.00	\$9.00
▶ Winter / Aerification Rate (Monday-Friday)			
• 18 Holes	\$23.00	\$23.00	\$23.00
• 9 Holes	\$12.00	\$12.00	\$12.00

▶ Winter / Aerification Rate (Senior)			
• 18 Holes	\$12.00	\$13.00	\$13.00
• 9 Holes	\$6.00	\$7.00	\$7.00
▶ Winter / Aerification Rate (Weekend and Holiday)			
• 18 Holes	\$26.00	\$26.00	\$26.00
• 9 Holes	\$13.00	\$13.00	\$23.00

JUDICIAL - GENERAL SESSIONS

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Costs			
• 5 Year Guilty Expungement	\$100.00	\$100.00	\$100.00
• Bail Bond	\$10.00	\$10.00	\$10.00
• Base Cost	\$60.00	\$60.00	\$60.00
• Certification	\$5.00	\$5.00	\$5.00
• Certified Mail- Return Receipt	\$6.80	\$6.80	100%
• Community Service	-	-	-
• Computerization Fee	\$4.00	\$4.00	\$4.00
• Continuance	\$5.00	\$5.00	\$5.00
• Copies	\$0.50	\$0.50	\$0.50
• Court Room Security	\$2.00	\$2.00	\$2.00
• Diversion Expungement	\$100.00	\$100.00	\$100.00
• Driver Safety School	\$85.00	\$85.00	\$85.00
• Extraordinary Costs/10 parties	100%	100%	100%
• Failure to Appear	\$40.00	\$40.00	\$40.00
• Interest	100%	100%	100%
• Mail	100%	100%	100%
• Mileage	100%	100%	100%
• Motion	\$25.00	\$25.00	\$25.00
• Out of State Prisoner Transportation	100%	100%	100%
• Post-Judgment	\$25.00	\$25.00	\$25.00
• Public Defender Admin. Fee	\$2.50	\$2.50	\$2.50
• Public Defender's Conference	5%	5%	5%
• Request for Release from Final Forfeiture	\$75.00	\$75.00	\$75.00
• Restricted License Fee	\$25.00	\$25.00	\$25.00
• Scire Facias	\$40.00	\$40.00	\$40.00
• Service Fee (Misd Citation)	\$25.00	\$25.00	\$25.00
• Service Fee (Warrant and Criminal Summons)	\$40.00	\$40.00	\$40.00
• Service of Process- Attempt	N/A	N/A	N/A
• Service of Process- In Person/ Attempted Service	\$40.00	\$40.00	\$40.00
• Service of Process- Other/ Attempted Service	\$10.00	\$10.00	\$10.00

• Subpoena	\$6.00	\$6.00	\$6.00
• Transport Fee	\$50.00	\$50.00	\$50.00
► Fines			
• Domestic Assault (additional fine)	5%	5%	5%
• Driver's License Fine	5%	5%	5%
• Drug Charge Fine	30%	30%	30%
• Fine	60%	60%	60%
• Sexual Battery Fine	5%	5%	5%
► Taxes/Fees			
• Alcohol and Drug Fee - DUI, DWI, and Drug Charges	\$5.00	\$5.00	\$5.00
• Blood Alcohol Test Fee - If BAT is administered	\$12.50	\$12.50	\$12.50
• City Litigation Tax	\$29.50	\$29.50	\$29.50
• County Litigation Tax (District Pub Def Conf)	\$0.63	\$0.63	\$0.63
• Court House Security Litigation Tax	\$25.00	\$25.00	\$25.00
• Criminal Injury Comp Fund - Victim Under 18 (Non-Domestic)	\$1.00	\$1.00	\$1.00
• Criminal Injury Compensation Fund	\$1.00	\$1.00	\$1.00
• Criminal Injury Compensation Fund - Assault	\$1.00	\$1.00	\$1.00
• District Attorney Fee - PWC and Forgery Charges (\$0-\$9)	\$0.25	\$0.25	\$0.25
• District Attorney Fee - PWC and Forgery Charges (\$10-\$99)	\$0.50	\$0.50	\$0.50
• District Attorney Fee - PWC and Forgery Charges (\$100-\$299)	\$1.50	\$1.50	\$1.50
• District Attorney Fee - PWC and Forgery Charges (\$300-\$499)	\$2.50	\$2.50	\$2.50
• District Attorney Fee - PWC and Forgery Charges (\$500 & Up)	\$3.75	\$3.75	\$3.75
• Domestic Assult Electronic Monitoring Indigency Fund	N/A	N/A	N/A
• Drag Racing- TBI Fee	\$1.25	\$1.25	\$1.25
• Drug Court TreatmentAct Fee - Drug/Para Charges	\$0.25	\$0.25	\$0.25
• Drug Testing Fee - Drug Charges	\$12.50	\$12.50	\$12.50
• DUI Electronic Monitoring Indigency Fund	N/A	N/A	N/A
• Fraud and Economic Fund Fee - Theft Charges	\$0.25	\$0.25	\$0.25
• Impaired Driver's Trust Fund - DUI and DWI Charges	\$0.25	\$0.25	\$0.25
• Interlock Device Fee - DUI Charges	N/A	N/A	N/A
• Judicial Commissioner Education	\$0.04	\$0.04	\$0.04
• Reckless Driving - Dept of Safety Fee	\$1.50	\$1.50	\$1.50
• State Litigation Tax	\$0.59	\$0.59	\$0.59
• TBI Fee - DUI Charges	\$0.88	\$0.88	\$0.88
• TBI Narcotics Fee - Drug Charges - NOT Paraphernalia	\$1.00	\$1.00	\$1.00
• Traumatic Brain Injury Fund - DOS/DOR/DOC/DUI/DWI	\$0.75	\$0.75	\$0.75
• Veterans Treatment Court Program	\$0.25	\$0.25	\$0.25
• Victim Assessment Assistance Fee -NO C Misd.	\$3.00	\$3.00	\$3.00
• Victim Notification Fund	\$0.06	\$0.06	\$0.06

JUDICIAL - JUVENILE COURT

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Costs			
• Court Costs	\$79.05	\$79.05	\$79.05
• Court Costs- Texting While Driving	\$9.05	\$9.05	\$9.05
▶ Fee			
• Certified Copy Fee	\$5.00	\$5.00	\$5.00
• Certified Mail Fee	\$6.80	\$6.80	100%
• Copy Fee	\$0.50	\$0.50	\$0.50
• Dismissal Fee	\$75.00	\$75.00	\$75.00
• E Ticket Fee			
• Motion Fee	\$25.00	\$25.00	\$25.00
• Show Cause Continuance Fee	\$35.00	\$35.00	\$35.00
▶ Fines			
• Child Restraint Fine	5%	5%	5%
• Driver's License Fine	5%	5%	5%
• Fine- All Other Violations Not Specified	100%	100%	100%
• Insurance Fine	5%	5%	5%
• Registration Fine	5%	5%	5%
• Seat Belt- 1st Offense	5%	5%	5%
• Seat Belt- 2nd Offense	5%	5%	5%
▶ Taxes/Guilty			
• Head Injury Fund	\$0.25	\$0.25	\$0.25
• Parking Litigation Tax	\$0.02	\$0.02	\$0.02
• State Litigation Tax	\$0.28	\$0.28	\$0.28
• Town Litigation Tax	\$13.75	\$13.75	\$13.75
▶ Traffic School			
• Smyrna Traffic School	\$85.00	\$85.00	\$85.00

JUDICIAL - MUNICIPAL COURTS

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Commercial Costs			
• \$160.00 Guilty Court Cost	\$159.05	\$159.05	\$159.05
• \$75.00 Court Costs- All Other Violations	\$74.05	\$74.05	\$79.05
▶ Commercial Fees			
• Continuance Fee *	\$35.00	\$35.00	\$35.00
• Diversion Fee *	\$75.00	\$75.00	\$75.00
• E Ticket Fee **			
• Late Penalty *	\$35.00	\$35.00	\$35.00
• Traffic Certified Mail	\$6.80	\$6.80	\$6.80
• Traffic Motion Fee *	\$25.00	\$25.00	\$25.00

▶ Commercial Fines			
• \$100.00 Fine Specified Commercial Violations	\$100.00	\$100.00	\$100.00
• \$125.00 Fine Specified Commercial Violations	\$125.00	\$125.00	\$125.00
• \$150.00 Fine- Specified Commercial Violations	\$150.00	\$150.00	\$150.00
• \$25.00 Fine- Specified Commercial Violations	\$25.00	\$25.00	\$25.00
• \$350.00 Fine- Specified Commercial Violations	\$350.00	\$350.00	\$350.00
• \$50.00 Fine- Specified Commercial Violations	\$50.00	\$50.00	\$50.00
• \$500.00 Fine- Specified Commercial Violations	\$500.00	\$500.00	\$500.00
▶ Commercial Taxes/Guilty			
• Cash Bond Forfeiture	\$0.69	\$0.69	\$0.69
• Traffic City Litigation Tax	\$13.75	\$13.75	\$13.75
• Traffic Litigation Tax	\$0.28	\$0.28	\$0.28
▶ Traffic Costs			
• \$10.00 Court Cost- Texting While Driving	\$9.05	\$9.05	\$9.05
• \$125.00 Court Cost	\$124.05	\$124.05	\$124.05
• \$160.00 Guilty Court Cost	\$159.05	\$159.05	\$159.05
• \$80.00 Court Cost- All Other Violations	\$79.05	\$79.05	\$79.05
▶ Traffic Fees			
• Certified Copy Fee	\$5.00	\$5.00	\$5.00
• Continuance Fee	\$35.00	\$35.00	\$35.00
• Copy	\$0.50	\$0.50	\$0.50
• Diversion Fee	\$75.00	\$75.00	\$75.00
• Diversion Fee for Corrected Light Violations	\$25.00	\$25.00	\$25.00
• E Ticket Fee			
• Late Penalty	\$35.00	\$35.00	\$35.00
• Out of Town TR School Diversion Fee	\$75.00	\$75.00	\$75.00
• Restricted Driver's License Fee	\$25.00	\$25.00	\$25.00
• Traffic Certified Mail	\$6.80	\$6.80	100%
• Traffic Motion Fee	\$25.00	\$25.00	\$25.00
▶ Traffic Fines			
• \$10.00 Fine- Parking Violations	\$10.00	\$10.00	\$10.00
• \$20.00 Fine- Improper Lane Usage 2nd Offense	\$20.00	\$20.00	\$20.00
• \$30.00 Fine- All Other Non-Moving Violations Not Specified	\$30.00	\$30.00	\$30.00
• \$35.00 Fine- Window Tint Violations	\$35.00	\$35.00	\$35.00
• \$40.00 Fine- One Way Street	\$40.00	\$40.00	\$40.00
• \$50.00 Fine- All Other Moving Violations Not Specified	\$50.00	\$50.00	\$50.00
• Child Restraint Fine	\$2.50	\$2.50	\$2.50
• Driver's License Fine	\$1.50	\$1.50	\$1.50
• Improper Display of Tag 1st Offense	\$0.50	\$0.50	\$0.50
• Improper Display of Tag 2nd Offense or More	\$1.00	\$1.00	\$1.00

• Insurance Fine	\$1.50	\$1.50	\$1.50
• Registration Fine	\$1.50	\$1.50	\$1.50
• Seat Belt 1st Offense	\$6.25	\$6.25	\$6.25
• Seat Belt 2nd Offense	\$7.50	\$7.50	\$7.50
▶ Traffic School			
• Out of Town Traffic School Tuition	\$95.00	\$95.00	\$95.00
• Traffic School Tuition	\$85.00	\$85.00	\$85.00
▶ Traffic Taxes/Guilty			
• Cash Bond Forfeiture	\$0.69	\$0.69	\$0.69
• Head Injury Tax- Guilty Speeding Violations	\$0.25	\$0.25	\$0.25
• Parking Litigation Tax	\$0.02	\$0.02	\$0.02
• Traffic City Litigation Tax	\$13.75	\$13.75	\$13.75
• Traffic Litigation Tax	\$0.28	\$0.28	\$0.28

PARKS DEPARTMENT

Name of Fee/Purpose of Fee

	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Assembly Hall Building			Effective 1-1-23
• Building Rental Fee			
▪ 8:00 a.m. to 2:00 p.m. and 4:00 p.m. to 10 p.m.	\$100.00	\$100.00	\$125.00
▪ Whole Day	\$175.00	\$175.00	\$200.00
• Cleaning Deposit			
▪ Half (½) Day	\$100.00	\$100.00	\$200.00
▪ Whole Day	\$100.00	\$100.00	\$200.00
• Processing Fee if Cancelled with 72 Hours Notice	\$10.00	\$10.00	\$20.00
▶ Corp Shelter Rental Fee	Effective 1-1-2021		
• 100-299 ppl, Shelters @ Sharp Springs or Rotary Soccer Park (6 hours) (Hilltop up to 150 ppl)	\$150.00	\$150.00	\$150.00
▪ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 100-299 ppl, Shelters @ Sharp Springs or Rotary Soccer Park (All Day) (Hilltop up to 150 ppl)	\$300.00	\$300.00	\$300.00
▪ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 300-499 ppl, Shelters (6 hours)	\$250.00	\$250.00	\$250.00
▪ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 300-499 ppl, Shelters (All Day)	\$500.00	\$500.00	\$500.00
▪ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 500-1,000 ppl, Shelters (6 hours)	\$500.00	\$500.00	\$500.00
▪ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 500-1,000 ppl, Shelters (All Day)	\$1000.00	\$1000.00	\$1000.00
▪ Cleaning Deposit	\$300.00	\$300.00	\$300.00
• 51-99 LVRP Shelter 1 & 4 /Sharp Springs/Rotary Soccer/Hilltop (All Day)	\$100.00	\$100.00	\$125.00 Effective 1-1-23
▪ Cleaning Deposit	\$100.00	\$100.00	\$100.00

• 51-99 LVRP Shelter 1 or 4/Sharp Springs/Rotary Soccer/Hilltop (6 Hours)	\$50.00	\$50.00	\$75.00 Effective 1-1-23
▣ <i>Cleaning Deposit</i>	\$100.00	\$100.00	\$50.00
▶ Credit Card Convenience Fee (credit card transactions only)	2.9% of sales amount	2.9% of sales amount	2.9% of sales amount
▶ Cross Country Race Fee			
• 1,000-1,500 runners	\$1000.00	\$1000.00	\$1000.00
• 1,000-1,500 runners - Cleaning & Damage Deposit	\$1000.00	\$1000.00	\$1000.00
• 500-999 runners	\$500.00	\$500.00	\$500.00
• 500-999 runners - Cleaning & Damage Deposit	\$500.00	\$500.00	\$500.00
• less than 499 runners	\$250.00	\$250.00	\$250.00
• less than 499 runners - Cleaning & Damage Deposit	\$250.00	\$250.00	\$250.00
▶ Depot Building			Effective 1-1-23
• Building Rental Fee			
▣ <i>4:00 p.m. to 10:00 p.m.</i>	\$100.00	\$100.00	\$125.00
▣ <i>8:00 a.m. to 2:00 p.m.</i>	\$100.00	\$100.00	\$125.00
▣ <i>Whole Day</i>	\$175.00	\$175.00	\$200.00
• Cleaning Deposit			
▣ <i>Half (½) Day</i>	\$100.00	\$100.00	\$200.00
▣ <i>Whole Day</i>	\$100.00	\$100.00	\$200.00
• Processing Fee if Cancelled with 72 Hours Notice	\$10.00	\$10.00	\$20.00
▶ Field Rental			
• Elementary Fields (2 Hour Increment)	\$30.00	\$30.00	\$30.00
• Lee Victory Football (2 Hour Increment)	\$30.00	\$30.00	\$30.00
• Practice Field Rental (2 Hour Increment)	\$30.00	\$30.00	\$30.00
• Rotary Soccer Park (2 Hour Increment)	\$30.00	\$30.00	\$30.00
• RSP Soccer Multi-Purpose Field (2 Hour Increment)	\$30.00	\$30.00	\$30.00
• Sharp Springs (2 Hour Increment)	\$30.00	\$30.00	\$30.00
▶ Field Rental - Cedar Stone Turf Field (2 Hour Increment)	\$60.00	\$60.00	\$60.00
▶ Fire Pit Rental Fee per day (Sharp Springs)	\$30.00	\$30.00	\$30.00
▶ Line Fee			
• Line Baseball/Softball Field	\$30.00	\$30.00	\$30.00
• Line Football Field	\$250.00	\$250.00	\$300.00
• Line Soccer Field	\$150.00	\$150.00	\$200.00
• Re-Line Fee			
▣ <i>Baseball/Softball Field</i>	\$10.00	\$10.00	\$10.00
▣ <i>Football Field</i>	\$150.00	\$150.00	\$150.00
▣ <i>Soccer Field</i>	\$50.00	\$50.00	\$75.00
▶ Paint Ball Tournament Fee	Effective 1-1-2021		
• Cleaning Fee (Per Facility, Per Day) Refundable if Cleaned Each Day	\$300.00	\$300.00	\$300.00
• Field Fee (per field, per day)	\$400.00	\$400.00	\$500.00
• Team Fee (per team)	\$10.00	\$10.00	\$10.00

▶ Program Participation Fee	\$3.00	\$3.00	\$3.00
▶ Rosenwald Building			Effective 1-1-23
• Building Rental Fee			
▪ 4:00 p.m. to 10:00 p.m.	\$100.00	\$100.00	\$125.00
▪ 8:00 a.m. to 2:00 p.m.	\$100.00	\$100.00	\$125.00
▪ Whole Day	\$175.00	\$175.00	\$200.00
• Cleaning Deposit			
▪ Half (½) Day	\$100.00	\$100.00	\$200.00
▪ Whole Day	\$100.00	\$100.00	\$200.00
• Processing Fee if Cancelled with 72 Hours Notice	\$10.00	\$10.00	\$20.00
▶ Shelter Rental Fee			Effective 1-1-23
• 3:00 p.m. to Close	\$30.00	\$30.00	\$40.00
• 8:00 a.m. to 2:00 p.m.	\$30.00	\$30.00	\$40.00
• All Day	\$50.00	\$50.00	\$60.00
▶ Shelter Rental for Non-Local School or Local Homeschool Groups			
• Local Homeschool Group (Per Child)(1st Rental is FREE; after, Fee Applies)	\$1.00	\$1.00	\$1.00
• Non-Local School Group (Per Child)	\$1.00	\$1.00	\$1.00
▶ Special Events	Effective 1-1-2021		
• Cleaning Deposit (Per Facility; Refundable if Cleaned Each Day)	\$200.00	\$200.00	\$200.00
• Fee	\$350.00	\$350.00	\$350.00
▶ Splash Pad Group Rental Fee (2 hr period)			
• Evening Slot	\$150.00	\$150.00	\$150.00
• Morning Slot	\$75.00	\$75.00	\$75.00
▶ Tennis Court (2 Hour Increment-Per Court)	\$30.00	\$30.00	\$30.00
▶ Tournament Fees	Effective 1-1-2021		
• Cedar Stone Park- Per Field, Per Day	\$300.00	\$300.00	\$300.00
• Cleaning Fee (Per Day, Per Facility; Refundable if Cleaned Each Day)	\$200.00	\$200.00	\$200.00
• Deposit (Per Day, Per Facility)	-	-	\$250.00
(NOT Refundable if cancellation is within 14 days of tournament date)			
• Field Fee (Per Field, Per Day)	\$150.00	\$150.00	\$150.00
• Team Fee (Per team)	\$10.00	\$10.00	\$10.00
▶ Vendor Booth Rental Fee	\$50.00	\$50.00	\$75.00 Effective 1-1-23
▶ Vendor Booth Rental Fee: Halloween in the Park	\$35.00	\$35.00	\$35.00

PARKS DEPARTMENT - OUTDOOR ADVENTURE CENTER

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Admission Prices			
• Adults - Age 13 -54			
▪ Full Admission	\$7.00	\$7.00	\$7.00
▪ No Climbing	\$4.00	\$4.00	\$4.00

• Children - Age 2 & below			
▪ <i>All Admission</i>	FREE	FREE	FREE
• Children - Age 3 - 12			
▪ <i>Full Admission</i>	\$5.00	\$5.00	\$5.00
▪ <i>No Climbing</i>	\$3.00	\$3.00	\$3.00
• Groups - 10 or more			
▪ <i>Full Admission</i>	\$4.00	\$4.00	\$4.00
▪ <i>No Climbing</i>	\$3.00	\$3.00	\$3.00
• Senior - Age 55 & up			
▪ <i>Full Admission</i>	\$4.00	\$4.00	\$4.00
▪ <i>No Climbing</i>	\$3.00	\$3.00	\$3.00
▶ Camps			
• Spring/Fall/Winter Break (5 days - 4 hrs/day)			
▪ <i>Limited Slots Per Week (Member)</i>	\$75.00	\$75.00	\$75.00
▪ <i>Limited Slots Per Week (Non-member)</i>	N/A	N/A	\$100.00
▪ <i>Scheduled Programs only Per Day</i>	\$15.00	\$15.00	\$15.00
• Summer (5 days - 8 hrs/day)			
▪ <i>Limited Slots Per Week</i>	\$125.00	\$125.00	\$125.00
▪ <i>Limited Slots Per Week (Non-member)</i>	N/A	N/A	\$150.00
▪ <i>Scheduled Programs only Per Day</i>	\$25.00	\$25.00	\$25.00
▶ Credit Card Convenience Fee (credit card transactions only)	2.9% of sales amount	2.9% of sales amount	2.9% of sales amount
▶ Daily Fees - Pool	Effective 1-1-2021		Effective 1-1-23
• Equipment Rental (Each)	\$1.00	\$1.00	\$2.00
• Pool/Adults	\$6.00	\$6.00	\$7.00
• Pool/Child and Senior	\$5.00	\$5.00	\$5.00
▶ Entire Facility			
• 4 Hour Minimum	\$600.00	\$600.00	\$600.00
• Additional Hour (per)	\$150.00	\$150.00	\$150.00
• Lock In (6pm - 8am)	\$2000.00	\$2000.00	\$2000.00
▶ Equipment Rental			
• Canoe			
▪ <i>Day</i>	\$45.00	\$45.00	\$45.00
▪ <i>Deposit (one per group)</i>	\$100.00	\$100.00	\$100.00
▪ <i>Week</i>	\$225.00	\$225.00	\$225.00
▪ <i>Weekend</i>	\$75.00	\$75.00	\$75.00
• Paddle Board			
▪ <i>Day</i>	\$45.00	\$45.00	\$45.00
▪ <i>Deposit (one per group)</i>	\$100.00	\$100.00	\$100.00
▪ <i>Week</i>	\$225.00	\$225.00	\$225.00
▪ <i>Weekend</i>	\$75.00	\$75.00	\$75.00

• Single Kayak			
▪ <i>Day</i>	\$35.00	\$35.00	\$35.00
▪ <i>Deposit (one per group)</i>	\$100.00	\$100.00	\$100.00
▪ <i>Week</i>	\$150.00	\$150.00	\$150.00
▪ <i>Weekend</i>	\$60.00	\$60.00	\$60.00
• Tandem Kayak			
▪ <i>Day</i>	\$45.00	\$45.00	\$45.00
▪ <i>Deposit (one per group)</i>	\$100.00	\$100.00	\$100.00
▪ <i>Week</i>	\$225.00	\$225.00	\$225.00
▪ <i>Weekend</i>	\$75.00	\$75.00	\$75.00
▶ Funbrella Daytime Rental (2 hrs, 20 wristbands)	\$125.00	\$125.00	\$125.00
▶ Locker Rental, Daily Rental	\$1.00	\$1.00	\$2.00 Effective 1-1-23
▶ Memberships			Effective 1-1-23
• Double (2 people)	\$100.00	\$100.00	\$125.00
• Double All Inclusive	\$150.00	\$150.00	\$175.00
• Family (up to 6 people)	\$150.00	\$150.00	\$200.00
• Family All Inclusive	\$200.00	\$200.00	\$250.00
• Single (1 person)	\$75.00	\$75.00	\$100.00
• Single All Inclusive	\$125.00	\$125.00	\$150.00
▶ Party Room			
• Both Rooms (2 hrs, Does NOT Include Pool or Climbing)	\$100.00	\$100.00	\$100.00
• Room Clean-up Fee	\$25.00	\$25.00	\$25.00
• Single Room (2 hrs, Does NOT Include Pool or Climbing)	\$50.00	\$50.00	\$50.00
▶ Pool Party	Effective 1-1-2021		
• Private, After Hours (2 hrs, 150 ppl max)	\$400.00	\$400.00	\$400.00
• Semi-Private, After Hours (2 hrs, 75 ppl max)	\$250.00	\$250.00	\$250.00
▶ Room Rentals			
• Adventure Room			
▪ <i>Adventure Room # 1 & 2 (2 Hours)</i>	\$250.00	\$250.00	\$250.00
▪ <i>Adventure Room #1 (2 hours)</i>	\$150.00	\$150.00	\$150.00
▪ <i>Adventure Room #2 (2 hours)</i>	\$100.00	\$100.00	\$100.00
• Lecture Hall			
▪ <i>2 Hour</i>	\$100.00		
▪ <i>2 Hours</i>	\$100.00	\$100.00	\$100.00
• Party Room			
▪ <i>Double - 2 Hours</i>	\$100.00	\$100.00	\$100.00
▪ <i>Single - 2 Hours</i>	\$50.00	\$50.00	\$50.00
▪ <i>With Climbing Access</i>	\$125.00	\$125.00	\$125.00
○ Includes 20 wrist bands; per individual over 20 pay admission price			
○ Second Party Room + 10 Additional Wristbands	\$75.00	\$75.00	\$75.00

■ <i>With Pool Access</i>	\$125.00	\$125.00	\$125.00
○ Includes 20 wrist bands; per individual over 20 pay admission price			
○ Second Party Room + 10 Additional Wristbands	\$75.00	\$75.00	\$75.00
• Room Clean-up Fee	\$25.00	\$25.00	\$25.00
• Themed Parties (Party Room Rental + Theme Fee) (2 hours ONLY. NO wristbands)	\$40.00	\$40.00	\$40.00
▶ Scout Badge Workshops			
• 2 Hours	\$4 per person	\$4 per person	\$4 per person
• 4 Hours	\$5 per person	\$5 per person	\$5 per person
• 6 Hours	\$6 per person	\$6 per person	\$6 per person
• 8 Hours	\$7 per person	\$7 per person	\$7 per person
▶ Summer Pool Passes			Effective 1-1-23
• Double (2 ppl)	\$100.00	\$100.00	\$125.00
• Family (up to 6 ppl)	\$150.00	\$150.00	\$200.00
• Single (1 person)	\$75.00	\$75.00	\$100.00

PLANNING DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Annexation/Rezoning Request	\$500.00	\$500.00	\$500.00
▶ Boards of Zoning Appeals			
• Appeal/Spec Exceptions	\$250.00	\$300.00	\$300.00
• Variance	\$250.00	\$300.00	\$300.00
▶ Food Truck Rally Permit	-	\$300.00	\$300.00
▶ Impact Fees			
• Parks			
■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$722.00	\$722.00	\$1032.00
○ Maximum Fee Per Unit	\$1032.00	\$1032.00	\$1032.00
■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$589.00	\$589.00	\$842.00
○ Maximum Fee Per Unit	\$842.00	\$842.00	\$842.00
■ <i>Single-Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$722.00	\$722.00	\$1032.00
○ Maximum Fee Per Unit	\$1032.00	\$1032.00	\$1032.00
• Public Safety			
■ <i>Industrial (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$284.00	\$284.00	\$405.00
○ Maximum Fee Per Unit	\$405.00	\$405.00	\$405.00
■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$419.00	\$419.00	\$599.00
○ Maximum Fee Per Unit	\$599.00	\$559.00	\$599.00

■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$343.00	\$343.00	\$490.00
○ Maximum Fee Per Unit	\$490.00	\$490.00	\$490.00
■ <i>Office (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$594.00	\$594.00	\$848.00
○ Maximum Fee Per Unit	\$848.00	\$848.00	\$848.00
■ <i>Public/Institutional (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$222.00	\$222.00	\$317.00
○ Maximum Fee Per Unit	\$317.00	\$317.00	\$317.00
■ <i>Retail/Commercial/Public (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$942.00	\$942.00	\$1346.00
○ Maximum Fee Per Unit	\$1346.00	\$1346.00	\$1346.00
■ <i>Single-Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$419.00	\$419.00	\$599.00
○ Maximum Fee Per Unit	\$599.00	\$599.00	\$599.00
■ <i>Warehouse (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$157.00	\$157.00	\$224.00
○ Maximum Fee Per Unit	\$224.00	\$224.00	\$224.00
• Roads			
■ <i>Industrial (Unit: 1,000 Sq Ft)</i>			
○ Industrial Park			
◆ Assessed Fee	\$1495.00	\$1495.00	\$2135.00
◆ Maximum Fee Per Unit	\$2135.00	\$2135.00	\$2135.00
○ Mini-Warehouse			
◆ Assessed Fee	\$531.00	\$531.00	\$758.00
◆ Maximum Fee Per Unit	\$758.00	\$758.00	\$758.00
○ Warehousing			
◆ Assessed Fee	\$651.00	\$651.00	\$930.00
◆ Maximum Fee Per Unit	\$930.00	\$930.00	\$930.00
■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$531.00	\$531.00	\$758.00
○ Maximum Fee Per Unit	\$758.00	\$758.00	\$758.00
■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$892.00	\$892.00	\$1274.00
○ Maximum Fee Per Unit	\$1274.00	\$1274.00	\$1274.00
■ <i>Office (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$2435.00	\$2435.00	\$3478.00
○ Maximum Fee Per Unit	\$3478.00	\$3478.00	\$3478.00

■ <i>Public/Institutional (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$796.00	\$796.00	\$1137.00
○ Maximum Fee Per Unit	\$1137.00	\$1137.00	\$1137.00
■ <i>Retail/Commercial (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$1712.00	\$1712.00	\$2445.00
○ Maximum Fee Per Unit	\$2445.00	\$2445.00	\$2445.00
■ <i>Single Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$1567.00	\$1567.00	\$2239.00
○ Maximum Fee Per Unit	\$2239.00	\$2239.00	\$2239.00
▶ Mobile Food Vendor Annual Permit	\$200.00	\$200.00	\$200.00
▶ Plan/Plat Review Fees			
• Concept Plan	\$150.00	\$150.00	\$150.00
• Final Plat	\$200.00 + \$25/Lot	\$200 + \$50/Lot	\$200 + \$50/Lot
• Preliminary Plat Subdivision	\$300.00 + \$50/Lot	\$400 + \$75/Lot	\$400 + \$75/Lot
• Site Plan	\$300.00	\$400.00	\$400.00
• Site Plan Renewal/Extension	\$200.00	\$200	\$200.00
• Sketch Plat	\$150.00	\$150.00	\$150.00
▶ Planning and Code Documents for Purchase			
• Sign Ordinance Book	\$15.00	\$15.00	\$15.00
• Subdivision Regulation Book	\$30.00	\$30.00	\$30.00
• TOS Zoning Map	\$30.00	\$30.00	\$30.00
• Zoning Ordinance Book	\$30.00	\$30.00	\$30.00

POLICE DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Adult-Oriented Establishments			
• Late Penalty for License Renewal Fee	10% of Fee	10% of Fee	10% of Fee
• Non-refundable License Fee	\$250.00	\$250.00	\$250.00
• Non-refundable License Renewal Fee	\$250.00	\$250.00	\$250.00
• Non-refundable Permit Fee	\$100.00	\$100.00	\$100.00
▶ Background Check	\$7.00	\$7.00	\$7.00
▶ Citizens Police Academy Class	-	-	-
▶ Copies of 911 Tapes	\$25.00	\$25.00	\$25.00
▶ Copies of Pictures (Bail Bondsmen after Original Date of Arrest)	\$4.00	\$4.00	\$4.00
▶ False Emergency Alarms Fee (Per False Alarm after 3 in a Calendar Year)	\$50.00	\$50.00	\$50.00
▶ Fingerprinting (Non-arrestees)	\$10.00	\$10.00	\$10.00
▶ Rape Aggression Defense Class	N/A	N/A	N/A
▶ Reports (Accident, Office, Etc.)	\$0.15 per Page	\$0.15 per Page	\$0.15 per Page
▶ Youth Academy	\$30.00	\$30.00	\$30.00

PROBATION

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ 4 Hour Theft Course	\$40.00	\$40.00	\$40.00
▶ 8 Hour Anger Management Course	\$80.00	\$80.00	\$80.00
▶ Daily Alcohol Monitoring Fee	\$10.00	\$10.00	\$10.00
▶ Diversion/Retirement Supervision Fee	\$35.00	\$35.00	\$35.00
▶ Drug and Alcohol Assessment	\$25.00	\$25.00	\$25.00
▶ Drug Screen Fee	\$20.00	\$20.00	\$20.00
▶ DVI Assessment	\$25.00	\$25.00	\$25.00
▶ Electronic Monitoring Installation Fee	\$100.00	\$100.00	\$100.00
▶ GCMS Confirmation	\$25.00	\$25.00	\$25.00
▶ GPS Monitoring Fee	\$10.00	\$10.00	\$10.00
▶ Job Readiness Program	-	-	\$80.00
▶ Standard Supervision Fee	\$45.00	\$45.00	\$45.00

PUBLIC WORKS DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Grading/Excavation Permit			
• Application Fee	\$25.00	\$25.00	\$25.00
• Engineering Review Fees	Based on Costs Incurred	Based on Costs Incurred	Based on Costs Incurred
▶ Jet Wash Truck Services (Minimum 1 Hour)	\$200.00 per Hour	\$200 per Hour	\$200 per Hour
▶ Road Inspection			
• Initial Fee	-	-	-
• Re-Inspection Fee	\$100.00	\$100.00	\$100.00
▶ Small Cell Placement	-	\$200 Fee + \$100/Site	\$200 Fee + \$100/Site
▶ Storm Water	Amount based on ERUs	Amount based on ERUs	Amount based on ERUs
• Appeal Review Fee	\$50.00	\$50.00	\$50.00
• Credit and Adjustment Application Fee			
■ <i>Adjustment Application Fee</i>	-	-	-
■ <i>All Other Property Application Fees</i>			
○ Containing < 40,000 <= 100,000 Sq Ft Impervious Surface	\$250.00	\$250.00	\$250.00
○ Containing = 20,000 Sq Ft Impervious Surface	\$50.00	\$50.00	\$50.00
○ Containing > 20,000 <= 40,000 Sq Ft Impervious Surface	\$150.00	\$150.00	\$150.00
○ Containing 100,000+ Sq Ft Impervious Surface	\$500.00	\$500.00	\$500.00
■ <i>Application fees for a property which received a credit, but subsequently became non-compliant for failure to maintain, shall be doubled upon reapplication for the credit.</i>			
■ <i>Small Homes Credit</i>	-	-	-
■ <i>Water Education Credit</i>	-	-	-
• Equivalent Residential Unit (ERU)	3,543 Square Feet	3,543 Square Feet	3,543 Square Feet
• ERU Base Rate	\$3.47 Per ERU	\$3.47 Per ERU	\$3.47 Per ERU

• Grading/Excavation Permit	\$150.00	\$150.00	\$150.00
• Jet Wash Truck Services (Minimum 1 Hour)	\$200.00 per Hour	\$200.00 per Hour	\$200.00 per Hour
• Late Payment Fee	10% of Bill	10% of Bill	10% of Bill
• Storm Water Fee	\$200.00 + \$100 per Acre	\$200.00 + \$100 per Acre	\$200.00 + \$100 per Acre
• Storm Water User Fee			
■ <i>Agricultural Property User Fee</i>			
○ ≤ 3,543 Sq Ft Impervious Surface	\$3.47 Flat Rate	\$3.47 Flat Rate	\$3.47 Flat Rate
○ > 3,543 Sq Ft Impervious Surface	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's
■ <i>Exempt Property User Fee</i>	-	-	-
■ <i>Other Developed Property User Fee</i>	\$3.47 x # of ERU's	\$3.47 X # OF ERU'S	\$3.47 X # OF ERU'S
■ <i>Single Family Residential User Fee</i>			
○ ≤ 10,000 Sq Ft Impervious Surface	\$3.47 Flat Rate	\$3.47 Flat Rate	\$3.47 Flat Rate
○ > 10,000 Sq Ft Impervious Surface	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's
■ <i>Vacant/Undeveloped Property User Fee</i>			
○ < 1,800 Sq Ft Impervious Surface	-	-	-
○ > 1,800 Sq Ft Impervious Surface	\$3.47 Min or \$3.47 x # of ERU's	\$3.47 Min or \$3.47 x # of ERU's	\$3.47 Min or \$3.47 x # of ERU's
▶ Video Inspection Fee	\$1.50 per Linear Foot	\$1.50 per Linear Foot	\$1.50 per Linear Foot

TREASURY DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	Fee Schedule		
	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Beer Permit			
• Annual Privilege Tax	\$100.00	\$100.00	\$100.00
• Application Fee	\$250.00	\$250.00	\$250.00
• Special Event Non Profit	\$50.00	\$50.00	\$50.00
• Special Event Retail	\$100.00	\$100.00	\$100.00
▶ Business License (Based on Type of Business)	Minimum \$15.00	Minimum \$15.00	Minimum \$15.00
▶ Cable TV Franchise Application Fee	\$10000.00	\$10000.00	\$10000.00
▶ Credit Card			
• Credit	Greater of: 2.5% or \$1.50	Greater of: 2.5% or \$1.50	Greater of: 2.5% or \$1.50
• Debit	\$1.50	\$1.50	\$1.50
▶ Demonstration Permit Application	\$200.00	\$200.00	\$200.00
▶ Flea Market Booth Fee Per Day	\$1.00	\$1.00	\$1.00
▶ Hotel/Motel Tax	2.5%	2.5%	2.5%
▶ Junkyard Control Application and Annual Renewal	\$50.00	\$50.00	\$50.00
▶ Legal/Collection Fee	\$25.00	\$25.00	\$25.00
▶ Liquor Privilege Tax			
• Caterers	\$625.00	\$625.00	\$625.00
• Commercial Passenger Boat Company	\$750.00	\$750.00	\$750.00
• Community Theater	\$300.00	\$300.00	\$300.00

• Convention Center	\$500.00	\$500.00	\$500.00
• Historic Interpretive Center	\$300.00	\$300.00	\$300.00
• Historic Mansion House Site	\$300.00	\$300.00	\$300.00
• Historic Performing Arts Center	\$300.00	\$300.00	\$300.00
• Hotel and Motel			
■ Seats 0-99 Rooms	\$1000.00	\$1000.00	\$1000.00
■ Seats 100-399 Rooms	\$1250.00	\$1250.00	\$1250.00
■ Seats 400 Rooms and Over	\$1500.00	\$1500.00	\$1500.00
• Museum	\$300.00	\$300.00	\$300.00
• Premiere Type Tourist Resort	\$2000.00	\$2000.00	\$2000.00
• Private Club	\$500.00	\$500.00	\$500.00
• Restaurant According to Seating Capacity (Liquor and Wine)			
■ <i>Seats 126-175</i>	\$925.00	\$925.00	\$925.00
■ <i>Seats 176-225</i>	\$975.00	\$975.00	\$975.00
■ <i>Seats 226-275</i>	\$1100.00	\$1100.00	\$1100.00
■ <i>Seats 276 and Over</i>	\$1200.00	\$1200.00	\$1200.00
■ <i>Seats 40-74</i>	\$650.00	\$650.00	\$650.00
■ <i>Seats 75-125</i>	\$750.00	\$750.00	\$750.00
• Restaurant According to Seating Capacity (Wine Only)			
■ <i>Seats 126-175</i>	\$300.00	\$300.00	\$300.00
■ <i>Seats 176-225</i>	\$310.00	\$310.00	\$310.00
■ <i>Seats 226-275</i>	\$330.00	\$330.00	\$330.00
■ <i>Seats 276 and Over</i>	\$350.00	\$350.00	\$350.00
■ <i>Seats 40-125</i>	\$270.00	\$270.00	\$270.00
• Urban Park Center	\$500.00	\$500.00	\$500.00
• Zoological Institution	\$300.00	\$300.00	\$300.00
▶ Mapleview Cemetery			
• Citizens Rate (\$950 goes to Perpetual Fund)	\$1250.00	\$1250.00	\$1250.00
• Out of Town Rate (\$1,495 goes to Perpetual Fund)	\$1795.00	\$1795.00	\$1795.00
▶ Massagist Annual Permit	\$75.00	\$75.00	\$75.00
▶ Municipal Inspection Fee	As Per State Law	As Per State Law	As Per State Law
▶ Package Liquor Application/Investigation Fee	\$750.00	750	\$750.00
▶ Property Tax per \$100 of Assessed Valuation	\$0.7007	\$0.7007	\$0.7007
▶ Smyrna Business License Print	\$0.15 per Sheet	\$0.15 per Sheet	\$0.15 per Sheet
▶ Solicitors/Peddlers Permit	\$50.00	\$50.00	\$50.00
▶ Special Event			
• Athletic, Block Parties, Fairs	No Fee	No Fee	No Fee
• Parade Application	\$100.00	\$100.00	\$100.00
• Protests/Rallies on town Property	\$200.00	\$200.00	\$200.00
▶ Street Map (Color)	\$3.00	\$3.00	\$3.00

▶ Taxicab Franchise			
• Annual Driver Renewal Fee	\$10.00	\$10.00	\$10.00
• Driver Application Fee	\$25.00	\$25.00	\$25.00
• Franchise Application Fee	\$100.00	\$100.00	\$100.00
• Franchise Renewal Fee per Taxicab	\$50.00	\$50.00	\$50.00
▶ Transient Vendors License (14 Day Permit)			
• Application Fee	\$50.00	\$50.00	\$50.00
• Clerk's Fee	\$5.00	\$5.00	\$5.00

UTILITIES - NATURAL GAS

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ After Hours Fee (Per Trip) / Same Day Service Request	\$45.00	\$45.00	\$45.00
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Collection Fee	\$10.00	\$10.00	\$10.00
▶ Commercial Credits to Tap Fee for New Construction			
• Clothes Dryer	\$50.00	\$50.00	\$50.00
• CNG Compressor	\$100.00	\$100.00	\$100.00
• Furnace - Central	\$100.00	\$100.00	\$100.00
• Gas Air Conditioner	\$100.00	\$100.00	\$100.00
• Gas Emergency Electric Generator	\$100.00	\$100.00	\$100.00
• Gas Grill/Outdoor Kitchen/Fire Pit	\$50.00	\$50.00	\$50.00
• Gas Humidifier/Dehumidifier	\$100.00	\$100.00	\$100.00
• Gas Incinerator or Incinerating Toilet	\$100.00	\$100.00	\$100.00
• Gas Light/Tiki Torch	\$50.00	\$50.00	\$50.00
• Gas Log Fireplace	\$50.00	\$50.00	\$50.00
• Gas Space Heater	\$50.00	\$50.00	\$50.00
• Gas Stub Out (Valved)	\$25.00	\$25.00	\$25.00
• Pool/Spa Heater	\$100.00	\$100.00	\$100.00
• Porch/Outdoor Radiant Heater	\$50.00	\$50.00	\$50.00
• Stove Top/Oven/Range	\$50.00	\$50.00	\$50.00
• Tankless Water Heater	\$250.00	\$250.00	\$250.00
• Water Heating	\$150.00	\$150.00	\$150.00
▶ Deposit for Service			
• Commercial/Industrial	Amt of Largest Historical Bill	Amt of Largest Historical Bill	Amt of Largest Historical Bill
• Non-Owner Residential	\$75.00	\$75.00	\$75.00
• Owner Residential/Non-Payment Reconnect	Amount of Balance Due	Amount of Balance Due	Amount of Balance Due
▶ Hang Tag Fee	\$25.00	\$25.00	\$25.00
▶ Non-payment Disconnect Fee	\$45.00	\$45.00	\$45.00
▶ Pilot Lighting or Relighting (after business hours)	\$45.00	\$45.00	\$45.00
▶ Pilot Lighting or Relighting (during business hours)	\$20.00	\$20.00	\$20.00

▶ Residential Rebates for New Construction			
• Clothes Dryer	\$50.00	\$50.00	\$50.00
• CNG Compressor	\$100.00	\$100.00	\$100.00
• Furnace - Central	\$100.00	\$100.00	\$100.00
• Gas Air Conditioner	\$100.00	\$100.00	\$100.00
• Gas Emergency Electric Generator	\$100.00	\$100.00	\$100.00
• Gas Grill/Outdoor Kitchen/Fire Pit	\$50.00	\$50.00	\$50.00
• Gas Humidifier/Dehumidifier	\$100.00	\$100.00	\$100.00
• Gas Incinerator or Incinerating Toilet	\$100.00	\$100.00	\$100.00
• Gas Light/Tiki Torch	\$50.00	\$50.00	\$50.00
• Gas Log Fireplace	\$50.00	\$50.00	\$50.00
• Gas Space Heater	\$50.00	\$50.00	\$50.00
• Gas Stub Out (Valved)	\$25.00	\$25.00	\$25.00
• Pool/Spa Heater	\$100.00	\$100.00	\$100.00
• Porch/Outdoor Radiant Heater	\$50.00	\$50.00	\$50.00
• Stove Top/Oven/Range	\$50.00	\$50.00	\$50.00
• Tankless Water Heater	\$250.00	\$250.00	\$250.00
• Water Heater	\$150.00	\$150.00	\$150.00
▶ Service Fee (For Change in Service)	\$30.00	\$30.00	\$30.00
▶ Tampering Fee (plus cost)	\$250.00	\$250.00	\$250.00
▶ Tap Fee			
• Commercial/Industrial	At Cost	At Cost	At Cost
• Residential	\$325.00	\$325.00	\$325.00
▶ Usage Charge/Rates			
• All Users (Base + Usage)			
▪ <i>Base Minimum Rate - Commercial</i>	-	-	\$7.00
▪ <i>Base Minimum Rate - Residential</i>	\$3.50	\$3.50	\$4.00
▪ <i>Usage Rate</i>	Cost + \$2.00 per MCF	Cost + \$2.00 per MCF	Cost + \$2.00 per MCF
• Nissan*	By Contract	By Contract	By Contract

UTILITIES - WASTEWATER

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Capacity Fee (Tap Charge)			
• Residential Unit in Town of Smyrna	\$1600.00	\$1600.00	\$1600.00
• Residential Unit out of Town of Smyrna	\$2300.00	\$2300.00	\$2300.00
▶ Cross-connection re-test fee	\$60.00	\$60.00	\$60.00
▶ Industrial User Permit Limit Violation			
• Violation from 151% - 200%	\$100.00 - \$6,000.00	\$100.00 - \$6,000.00	\$100.00 - \$6,000.00
• Violation from 201% or greater	\$100.00 - \$10,000.00	\$100.00 - \$10,000.00	\$100.00 - \$10,000.00
• Violation up to 150% of limit	\$100.00 - \$4,000.00	\$100.00 - \$4,000.00	\$100.00 - \$4,000.00

▶ Industrial User Surcharge			
• < 300 MG/Liter of BOD5 (Per LB)	-	-	-
• 1100+ MG/Liter (Per LB)	\$1.29	\$1.29	\$1.29
• 300 MG/Liter - 1100 MG/Liter (Per LB)	\$0.62	\$0.62	\$0.62
▶ Inspection Fee	\$25.00	\$25.00	\$25.00
▶ Jet Wash Truck Services (Per Hour) (Minimum 1 Hour)	\$200.00	\$200.00	\$200.00
▶ Permit	\$75.00	\$75.00	\$75.00
▶ Pretreatment Charges	Based on Pretreatment Cost	Based on Pretreatment Cos	Based on Pretreatment Cost
▶ Sanitary Sewer Spec Book	\$30.00	\$30.00	\$30.00
▶ Sanitary Sewer Specs CD	\$35.00	\$35.00	\$35.00
▶ Show Cause Hearing Transcript (Per Page)	\$1.00	\$1.00	\$1.00
▶ Special Assessment Districts (For Each 2,000 Linear Ft under Project 776)			
• Harts Branch			
▪ <i>Base Zone Fee</i>	\$1600.00	\$1600.00	\$1600.00
▪ <i>Unit Sewer Tape Fee</i>	\$100.00	\$100.00	\$100.00
• Old Nashville Hwy. Basin (Plus Base Zone Fee)	\$1000.00	\$1000.00	\$1000.00
• Olive Branch Basin (Includes Base Zone Fee)	-	\$4500.00	\$4500.00
• Stewarts Creek Drainage Basin			
▪ <i>Zone A - North of I-24 (Plus Base Zone Fee)</i>	\$1600.00	\$1600.00	\$1600.00
▪ <i>Zone B - South of I-24 (Plus Base Zone Fee)</i>	\$2400.00	\$2400.00	\$2400.00
▶ Step System:	To Be Determined	To Be Determined	To Be Determined
▶ Usage Charge/Rates			
• Inside Town Limits			
▪ <i>For First 2,000 Gallons</i>	\$17.44	\$17.96	\$18.50
▪ <i>Per 1,000 Gallons Over 2,000 Gallons</i>	\$4.66	\$4.80	\$4.94
• Nissan*	By Contract	By Contract	By Contract
• Outside Town Limits			
▪ <i>For First 2,000 Gallons</i>	\$26.02	\$26.80	\$27.61
▪ <i>Per 1,000 Gallons Over 2,000 Gallons</i>	\$6.21	\$6.40	\$6.59
• Pre Certificate of Occupancy Rate (Per 1,000 Gallons)	\$4.66	\$4.80	\$4.94
• Repurified			
▪ <i>Minimum Charge</i>	\$17.74	\$18.27	\$18.82
▪ <i>Per 1,000 Gallons (April - October)</i>	\$2.61	\$2.69	\$2.77
▪ <i>Per 1,000 Gallons (November - March)</i>	\$1.42	\$1.46	\$1.50
▶ Video Inspection Fee (Per Linear Foot)	\$1.50	\$1.50	\$1.50
▶ WWT Plant Disposal Fee			
• Per Load for 0 - 2,000 Gallons	\$150.00	\$150.00	\$150.00
• Per Load for 2,001+ Gallons	\$300.00	\$300.00	\$300.00

UTILITIES - WATER

<u>Name of Fee/Purpose of Fee</u>	<u>2020 - 2021</u>	<u>2021 - 2022</u>	<u>2022 - 2023</u>
▶ After Hours Fee (Per Trip) / Same Day Service Request	\$45.00	\$45.00	\$45.00
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Capacity Fee (Tap Charge)			
• Irrigation and Repurified Meters			
▪ ¾" through 1 ½" Meter	\$800.00	\$800.00	\$800.00
▪ 2" Meter	\$1000.00	\$1000.00	\$100.00
▪ 3" Meter	\$2000.00	\$2000.00	\$2000.00
▪ 4" Meter	\$3500.00	\$3500.00	\$3500.00
▪ 6" Meter	\$5000.00	\$5000.00	\$5000.00
• Residential Unit in Town of Smyrna	\$1100.00	\$1100.00	\$1100.00
• Residential Unit out of Town of Smyrna	\$1600.00	\$1600.00	\$1600.00
▶ Collection Fee	\$10.00	\$10.00	\$10.00
▶ Damaged Meter Fee	Actual Cost	Actual Cost	Actual Cost
▶ Domestic Water Meter Fee 1" - 6" Meter Size	Actual Cost	Actual Cost	Actual Cost
▶ Drought Management Surcharge:			
• First Exceedance	5% + current bill	5% + current bill	5% + current bill
• Second Exceedance	15% + current bill	15% + current bill	15% + current bill
• Third Exceedance	25% + current bill	25% + current bill	25% + current bill
▶ Fire Line Fee (per diameter inch)	\$500.00	\$500.00	\$500.00
▶ Hang Tag Fee	\$25.00	\$25.00	\$25.00
▶ Hydrant Meter Deposit (Depending on Meter Size)	\$300.00 - \$1,200.00	\$300.00 - \$1,200.00	
• 2" Meter	-	-	\$3500.00
• 3/4" Meter	-	-	\$1000.00
▶ Late Fee	10% of Bill	10% of Bill	10% of Bill
▶ Meter Relocation Fee	Actual Cost	Actual Cost	Actual Cost
▶ Meter Test			
• 1 ½" - 2" Meter	\$175.00	\$175.00	\$175.00
• 3" Meter	\$275.00	\$275.00	\$275.00
• 4" Meter	\$425.00	\$425.00	\$425.00
• 5/8" - 1" Meter	\$100.00	\$100.00	\$100.00
▶ Non-Payment Disconnect Fee	\$45.00	\$45.00	\$45.00
▶ Non-Payment Reconnect Deposit	\$75.00	\$75.00	\$75.00
▶ Permit and Inspection Report	\$3.00	\$3.00	\$3.00
▶ Service Fee			
• Change in Service	\$30.00	\$30.00	\$30.00
• New Service	N/A	N/A	N/A
▶ Sprinkler Fee (Per Sprinkler)	\$0.05	\$0.05	\$0.05
▶ Tampering Fee (Plus Cost)	\$250.00	\$250.00	\$250.00

► Usage Charge/Rates			
• Inside Town Limits			
■ For First 2,000 Gallons	\$11.77	\$12.00	\$12.24
■ Per 1,000 Gallons for next 3,000 Gallons	\$3.67	\$3.74	\$3.82
■ Per 1,000 Gallons for next 5,000 Gallons	\$4.17	\$4.25	\$4.34
■ Per 1,000 Gallons over 10,000 Gallons	\$4.67	\$4.76	\$4.85
• Irrigation - Residential			
■ For First 2,000 Gallons	-	-	\$12.24
■ Per 1,000 Gallons for next 3,000 Gallons	-	-	\$3.82
■ Per 1,000 Gallons for next 5,000 Gallons	-	-	\$4.34
■ Per 1,000 Gallons over 10,000 Gallons	-	-	\$4.85
• Irrigation Meter - Commercial	-	-	
■ For First 10,000 Gallons	\$4.67	\$4.76	\$4.85
■ Minimum Charge	\$22.63	\$23.08	\$23.54
■ Per 1,000 Gallons for next 15,000 Gallons	\$5.41	\$5.52	\$5.63
■ Per 1,000 Gallons for next 25,000 Gallons	\$5.98	\$6.10	\$6.22
■ Per 1,000 Gallons over 50,000 Gallons	\$6.86	\$7.00	\$7.14
• Nissan*	By Contract	By Contract	By Contract
• Nolensville*	By Contract	By Contract	By Contract
• Outside Town Limits			
■ For First 2,000 Gallons	\$14.42	\$14.71	\$15.00
■ Per 1,000 Gallons for next 3,000 Gallons	\$5.41	\$5.52	\$5.63
■ Per 1,000 Gallons for next 5,000 Gallons	\$5.98	\$6.10	\$6.22
■ Per 1,000 Gallons over 10,000 Gallons	\$6.86	\$7.00	\$7.14
• Pre Certificate of Occupancy Rate			
■ Per 1,000 Gallons	\$3.67	\$3.74	\$3.82
• Wholesale			
■ For First 2,000 Gallons	\$12.33	\$12.58	\$12.83
■ Per 1,000 Gallons for next 3,000 Gallons	\$3.78	\$3.85	\$3.93
■ Per 1,000 Gallons for next 5,000 Gallons	\$4.39	\$4.48	\$4.57
■ Per 1,000 Gallons over 10,000 Gallons	\$4.85	\$4.95	\$5.05
► Well Water Quality Test Fee	\$40.00	\$40.00	\$40.00